

Department of Development and Environmental Services / DDES

	2007 Actual <sup>1</sup>	2008 Adopted	2008 Estimated <sup>2</sup>	2009 Adopted	2010 Projected <sup>3</sup>	2011 Projected <sup>4</sup>
<b>Beginning Fund Balance</b>	17,721,963	14,286,027	25,536,450	20,632,416	14,633,144	8,402,583
<b>Revenues</b>						
Fee Receipts	34,592,107	24,393,004	19,596,393	22,073,174	22,160,525	22,117,842
Other Revenues	1,106,507	1,224,866	1,224,866	973,566	834,954	834,954
Investment Interest	854,238	1,200,000	1,192,110	732,980	500,000	400,000
Operating Contingency		970,608	970,608	970,608	970,608	970,608
GF Transfers	3,465,290	2,541,641	2,541,641	1,889,462	1,889,462	1,889,462
<b>Total Revenues</b>	<b>40,018,142</b>	<b>30,330,119</b>	<b>25,525,618</b>	<b>26,639,790</b>	<b>26,355,549</b>	<b>26,212,866</b>
<b>Expenditures</b>						
Salaries and Benefits	(23,041,530)	(25,037,980)	(22,841,970)	(24,652,692)	(24,038,505)	(21,739,195)
Supplies and Contracts	(1,190,655)	(1,807,246)	(1,807,246)	(1,936,685)	(2,744,269)	(2,661,625)
Intragovernmental Services	(5,197,309)	(4,082,254)	(4,082,254)	(4,034,653)	(4,554,012)	(4,881,712)
Capital and Others	(324,731)	(561,277)	(561,277)	(1,077,820)	(312,113)	(312,113)
Operating Contingency		(975,000)	(975,000)	(975,000)	(975,000)	(975,000)
Encumbrance Carryover			(45,323)			
<b>Total Expenditures</b>	<b>(29,754,225)</b>	<b>(32,463,757)</b>	<b>(30,313,070)</b>	<b>(32,676,851)</b>	<b>(32,623,899)</b>	<b>(30,569,645)</b>
<b>Estimated Underexpenditures</b>		50,833	50,833	37,789	37,789	37,789
<b>Other Fund Transactions</b>						
P&L Final Order	(2,449,430)					
Impaired Investments			(167,415)			
<b>Total Other Fund Transactions</b>	<b>(2,449,430)</b>	0	<b>(167,415)</b>	0	0	0
<b>Ending Fund Balance</b>	<b>25,536,450</b>	<b>12,203,222</b>	<b>20,632,416</b>	<b>14,633,144</b>	<b>8,402,583</b>	<b>4,083,593</b>
<b>Reserves &amp; Designations</b>						
Reserve for Staff Reductions		(456,272)	(456,272)	(900,000)	(900,000)	
Reserve for Revenue Shortfall		(1,626,200)	(1,626,200)	(1,800,000)	(1,800,000)	(1,474,523)
Reserve for Technology Replacements		(1,914,595)	(1,914,595)	(2,000,000)	(2,000,000)	
Reserve for Fee Waivers & Unanticipated Costs		(1,083,338)	(1,083,338)	(1,200,000)	(500,000)	(500,000)
Reserve for Fee Stabilization <sup>5</sup>		(4,300,000)	(4,300,000)	(5,000,000)		
Reserve for Encumbrances	(45,323)					
Designated for DDES	(2,522,508)					
Designated for Equipment Replacements	(965,241)					
<b>Total Reserves &amp; Designations</b>	<b>(3,533,072)</b>	<b>(9,380,405)</b>	<b>(9,380,405)</b>	<b>(10,900,000)</b>	<b>(5,200,000)</b>	<b>(1,974,523)</b>
<b>Ending Undesignated Fund Balance</b>	<b>22,003,378</b>	<b>2,822,816</b>	<b>11,252,011</b>	<b>3,733,144</b>	<b>3,202,583</b>	<b>2,109,071</b>
<b>Target Fund Balance <sup>6</sup></b>	<b>3,719,278</b>	<b>4,057,970</b>	<b>3,789,134</b>	<b>4,084,606</b>	<b>4,077,987</b>	<b>3,821,206</b>

**Financial Plan Notes:**

<sup>1</sup> 2007 Actual Expenditures and Revenues based 14th month ARMS.

<sup>2</sup> 2008 Estimated based on review of revenues as of 2nd Qtr 2008

<sup>3</sup> 2010 Revenue based on a decrease of Fee Receipts by 5%, no growth in the GF transfer (inflation cancelled by annexation reductions), and a reduction of investment earnings due to decreased rates. 2010 Expenditures based on adjustments to Salaries/Benefits for a decrease of 5% FTE. Permit Integration costs have been included in Supplies/Contracts for DDES portion.

<sup>4</sup> 2011 Revenue based on a proposed increase in permit hourly rate 5% (\$147.00/hour), and proposed increase to building plan review valuation from 65% to 70%.

<sup>5</sup> 2011 Expenditures based on continued adjustment of Salary/Benefits for a 10% decrease in FTE. Permit Integration construction have been included in Supplies/Contracts for DDES portion

<sup>6</sup> Interest Earnings on cash balance to defer future rate increases

<sup>6</sup> Target Fund Balance is 1/8 total appropriated expenditures