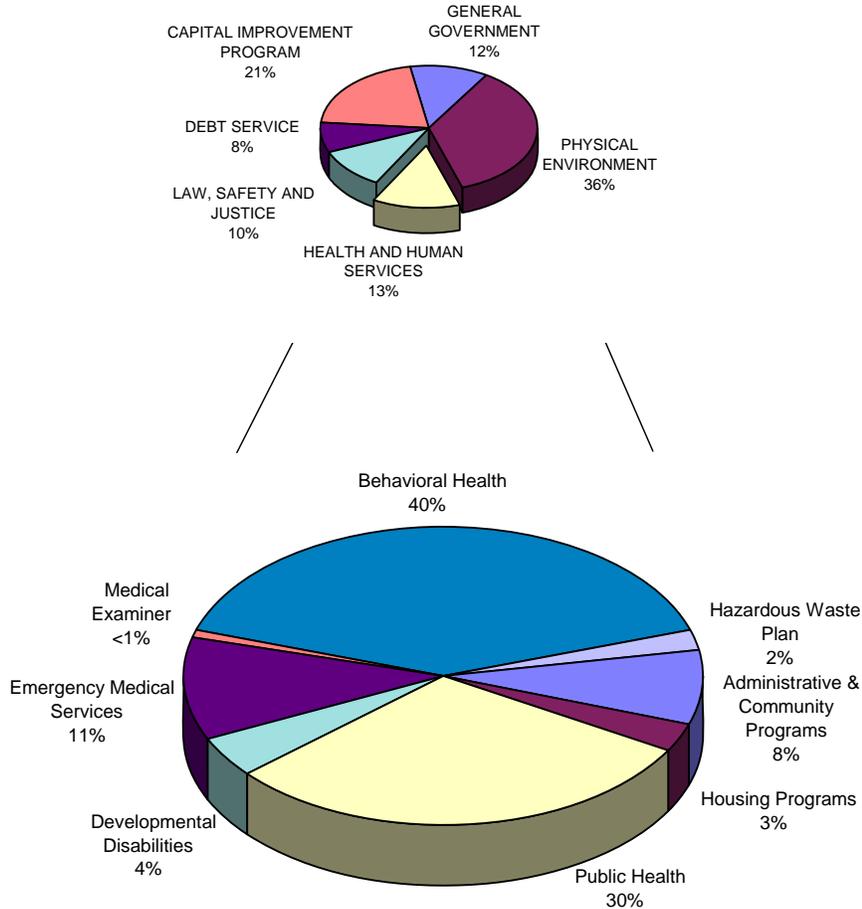


Health and Human Services

Health & Human Services \$616 Million



Organization of the Pie Chart: The following agencies were combined to make the pie chart more readable.

Behavioral Health: Mental Health and Alcoholism & Substance Abuse.

Housing Programs: Federal Housing & Community Development Fund and Housing Opportunity Acquisition.

Administrative & Community Programs: Veterans' Services, Special Programs, Youth Employment, HHS Grants

Due to rounding, figures in pie chart may not add to 100%

Source: Program Plan Summary Page (Found at the end of the section).

HEALTH & HUMAN SERVICES PROGRAM PLAN

P R O G R A M E X P L A N A T I O N S

INTRODUCTION

King County continues to invest in the health and well-being of its residents through its ongoing commitment to healthy families and community services. Services are directed toward members of our community that depend on them for their daily existence. In addition, health and human service agencies provide many services to the general population of the county, including communicable disease control, ensuring restaurants are safe, preparing for emergencies and working to ensure that there is affordable housing for all residents.

The 2009 Executive Proposed Budget reflects this ongoing commitment with the goal of ensuring the stability of health and human services in King County. The county shares responsibility for regional health and human services with the federal, state, and local governments as well as the private sector and faith-based organizations. In the past few years, as the federal government has failed to maintain their share and state spending has been pressured by state initiatives, the county has found it necessary to take a more aggressive role in providing resources for these services and identifying new resources to ensure that the services are continued.

This level of county funding is not sustainable given the existing revenue structure. The 2009 Executive Proposed Budget includes \$7.1 million in General Fund reductions to Health and Human Services agencies. Unless new tools are identified to address the underlying structural imbalance in the county's General Fund and the national health care crisis, King County residents will face dramatic cuts to vital health and human services programs that will impact individuals and families throughout the county.

The health and human services budgets received \$48 million in General Fund dollars in 2008, up from \$34 million in 2005. Without additional tools to address the General Fund imbalance, these funds will be reduced through 2011, after such time General Fund funding will be eliminated. General Fund support for Health and Human Services is crucial, because this provides the flexible funds that allow programs to adapt to the changing needs and demographics of the citizens of King County, and in some cases, leverage outside funding. The vast majority of these departments' budgets must be spent on specific programs, as required by funders. County General Funds are flexible, which allows the departments to increase or decrease funding for programs, as the needs of the community change.

Because of the General Fund financial challenges, Public Health-Seattle King County and the Department of Community and Human Services are required to make significant reductions to their General Fund budgets for the 2009 Executive Proposed Budgets. In the case of Public Health, these reductions are compounded by the fact that federal and state funding, which supports the bulk of Public Health operations, do not keep pace with growing costs to deliver services. The departments worked to identify reductions that would cause the least harm to the community. Despite this effort, the 2009 Executive Proposed Budget contains proposed reductions that have the potential to severely impact critical services. Again, it is crucial that the State assist King County in identifying new funding tools that will allow the citizens of King County to avoid this outcome.

Lifeboat Strategy

Given the magnitude of the General Fund financial challenges resulting from the structural imbalance between the growth rate of revenues and expenditures, combined with the consequences of the most severe economic downturn in recent history, the General Fund faces a \$93.4 million deficit for 2009. Because of the structural nature of the imbalance, additional General Fund deficits of \$40.8 million and \$62.3 million are projected for 2010 and 2011 respectively. Given the severity of the financial challenges it faces, King County cannot continue to sustain existing programs and services that are vital to the citizens of King County. The 2009 Executive Proposed Budget identifies and prioritizes reductions in services that will have minimal impact on services provided to citizens. These efforts

HEALTH & HUMAN SERVICES PROGRAM PLAN

have resulted in the identification of \$38.2 million in permanent, on-going efficiencies and program reductions. Additionally, \$5.7 million in reductions are attributable to cost savings from internal service fund and overhead charges. Savings in labor costs provide another \$13.1 million towards closing the deficit.

After making these reductions, little remains in the way of additional opportunities for efficiencies or program reductions that have minimal impacts on the services the county delivers to the community. So, the county is left with little choice but to recommend for reduction or elimination programs that directly impact the health, safety and well-being of King County residents.

In recognition of the fact that King County must make every effort to preserve these programs that provide valuable services to our citizens, the 2009 budget places \$10.5 million of programs in a “lifeboat” for six months. For the first six months of 2009, these programs will be supported using one-time funding that was set-aside in the 2008 adopted budget in the ‘out-year deficit’ reserve. This strategy will allow the county to work with the Washington State Legislature during the 2009 legislative session to craft a solution that would provide King County – and all other counties across the state who are suffering from the same structural imbalance – with the flexibility and revenue options required to sustain these basic and important services over the long term. If the State Legislature fails to provide viable solutions to Washington State counties, King County will eliminate the funding for the programs in the lifeboat effective July 1, 2009.

For Health and Human Services the 2009 Executive Proposed Budget assumes \$9,503,142 (annual amount) worth of programs will be placed in the lifeboat. The 2009 Executive Proposed budget provides six months of funding, totaling \$4,751,571 to sustain these programs as we await action by the State Legislature. Specific Health and Human Services programs in the lifeboat include:

Department of Community and Human Services – Substance Abuse

- Eliminate co-occurring disorders treatment program
- Eliminate “recovery” treatment consulting and training

Department of Community and Human Services – Chemical Dependency

- Eliminate housing voucher program
- Eliminate substance abuse contract
- Eliminate community center for alternative programs substance abuse program

Department of Community and Human Services – Community Services - Operating

- Eliminate Community Services Division special programs position
- Reduce Community Services Division special programs funding

Department of Community and Human Services – Work Training Program

- Reduce funding for the digital bridge technology academy

Public Health – Children and Family Set-Aside Transfer

- Eliminate funding for childcare health program
- Reduce funding for community partnerships program
- Eliminate immunizations program

Public Health – General Fund Transfer

- Reduce funding for Medical Examiner
- Close White Center Family Planning Clinic
- Reduce funds for TB Program
- Reduce funding for zoonotics program
- Consolidate south king county public health sites

HEALTH & HUMAN SERVICES PROGRAM PLAN

- Close Northshore Public Health Clinic
- Reduce funding for STD Program
- Reduce funding for chronic disease and injury prevention program
- Close North and Columbia Family Planning Clinics
- Reduce funding for public health lab
- Reduce funding for children with special health care needs
- Eliminate General Fund support for Emergency Medical Services
- Reduce dental sealant program
- Reduce funding for drinking water program

The goal of King County health and human services programs is to protect and improve the health and well-being of King County residents. The state and federal government must address the funding crisis if services to the most vulnerable populations are to be continued.

The items described below present a few of the highlights of the 2009 Executive Proposed Budget and the issues facing the county.

Crisis in Funding for Healthcare Services: Public Health-Seattle-King County has a persistent structural gap between the rising cost of providing services and a flat or shrinking revenue base. Multiple factors in the health, policy and funding environment influence the strategies, operations and service capacity of the department. These internal and external forces require Public Health to continuously monitor and adapt to a changing environment. The internal and external forces that drive budget and services needs encompass four broad categories: 1) structural gaps between the growth rate of expenses and revenues; 2) evolving needs of the population served; 3) care system limitations and 4) infrastructure needs. As noted above, the state and federal government must continue to address the issue of health care funding if services are to be continued.

Public Health Operational Master Plan (PHOMP): To respond to the challenges facing Public Health, the 2005 Adopted Budget included a proviso directing the preparation of an operational master plan focused on developing a sustainable operational and financing model for the provision of essential public services in King County for the foreseeable future. Guided by a collaborative planning process that engaged Public Health, the King County Council, the King County Board of Health, the King County Executive and other stakeholders, a final report was transmitted to the County Council in 2007.

The first phase of the PHOMP was a year-long effort to establish a policy framework guiding future public health direction in King County. The framework outlines the purpose of public health strategies and policies to achieve optimum health for all people in King County. The framework also established King County's goal to protect and improve the health and well-being of all people in King County. In order to accomplish this goal, King County's strategies and policies will be grounded on the following principles:

1. Based on science and evidence
2. Focused on prevention
3. Centered on the community, and
4. Driven by social justice

HEALTH & HUMAN SERVICES PROGRAM PLAN

The second phase of the PHOMP, Operational and Financing Recommendations, established long-and short-term goals and strategies to achieve the policy direction developed in the framework. Specifically, the long-term goals are to:

1. Increase the number of healthy years lived by King County residents, and
2. Eliminate health disparities

Equity and Social Justice Initiative: This initiative focuses on principles to guide decision-making and policy-making to address equity and social justice through community engagement and partnerships. Public Health is taking a lead role in the initiative to develop policies and tools to address equity, and to bring a social justice lens into all departmental activities.

Obesity Epidemic: More than 50% of King County adult residents are obese, and the number of obese children is on the rise. Health complications linked to obesity include Type 2 diabetes, high blood pressure, high cholesterol, sleep apnea, asthma complications and other problems. Public Health is addressing obesity on multiple fronts. Efforts to adopt policies that address obesity include implementation of the nutrition labeling regulation, which requires chain restaurants to label menus and menu boards with nutrition information. The trans fat regulation requires that all restaurants in King County eliminate the sale of most products containing artificial trans fat.

Communicable and Chronic Disease Objectives as Determined by SB 5930: Washington State's Senate Bill 5930 provided highly restricted funds to support chronic disease prevention programs, promotion of new vaccines, and communicable disease control and prevention efforts. Public Health is implementing and being accountable to the objectives set forth by the State, which provided \$20 million over two years statewide.

Safety Net Assurance: The initiative continues progress toward the four-year health provision goal as stated in the OMP, which is to increase access to affordable, quality health care through convening and leading the development and implementation of improved community strategies to provide services.

Environmental Health Customer Service: Public Health is planning to co-locate the Community Environmental Health Section with the Department of Development and Environmental Services (DDES) office in Renton, which will provide the public and the building and development community with enhanced customer service, as well as promoting coordination and operational efficiencies between DDES and Environmental Health on the issuance and management of land-based permitting functions.

Chronic Disease and Prevention: A new Chronic Disease and Injury Prevention (CDIP) Section was created to plan and direct chronic disease programs to enhance department leadership capabilities, program coordination, grant development, and disease assessment and response capabilities. The section provides planning, coordination, consultation, coalition building, demonstration programs, research, information and other support to help facilitate collaboration for chronic disease prevention, health promotion and reduction in health disparities.

Emergency Medical Services: After the successful passage of the EMS levy in 2007, the EMS Division is working to implement priorities and strategic initiatives, including dispatch enhancements, technology projects, integrated computer-aided dispatch, online provider certification tracking, and injury prevention programs, among others.

Emergency Preparedness: A key initiative of the Emergency Preparedness section is the development of the Healthcare Coalition. Led by Public Health, the Coalition is a network of healthcare organizations and providers that are committed to coordinating emergency preparedness and response activities. The purpose is to develop and maintain a comprehensive system that assures

HEALTH & HUMAN SERVICES PROGRAM PLAN

coordination, effective communications, and optimal use of available health resources in response to emergencies and disasters.

Mental Illness and Drug Dependency Fund: The 2009 Executive Proposed Budget includes the new 0.1% mental illness and drug dependency sales tax, approved by the King County Council in late 2007 with an effective date of April 1, 2008, to fund programs outlined in the Mental Illness and Drug Dependency Action Plan. The action plan proposes treatment options for individuals with mental illness and drug dependency, funding for therapeutic courts, as well as expands current programs.

Veterans and Human Services Levy: The Veterans and Human Services Levy provides funding for services such as housing assistance, mental health counseling, substance abuse prevention and treatment, and employment assistance. It also funds capital facilities and improvements to coordination of regional services for veterans and military personnel and their families.

King County voters approved the Veterans and Human Services Levy in November 2005. The levy will continue to generate about \$14 million annually for the next three years. As required in the authorizing ordinance, half of the total revenues fund housing and human services for veterans and their families, and half funds services for other low-income individuals and families in need.

In April of 2006, the County Council passed Ordinance 15406, providing guidance on the implementation of the Veterans and Human Services Levy and calling for a Service Improvement Plan. The Plan describes how the county will move to enhance services for veterans and other vulnerable populations, and how funds will be allocated over the life of the levy. The Service Improvement Plan was completed and delivered to the County Council late in the third quarter of 2006. The Service Improvement Plan addresses the council's stated priority areas of reducing homelessness, criminal justice and emergency medical involvement and costs. It places a high value on cross system partnerships and collaborations and using levy funds to leverage resources from other public and private sector funders.

The Executive's 2009 Proposed Budget provides appropriation authority to continue implementation of the Plan. True to the ordinance, the allocation plan shows the 50/50 split of levy proceeds for veterans and non-veterans services. The majority of funds collected in 2006 through 2008 were dedicated to capital and other one-time investments to expand housing capacity. The extensive procurement process has been substantially completed with seven different program areas and many programs are now operational.

The Ten-Year Plan to End Homelessness in King County: With the publication of "*A Roof Over Every Bed: Our Community's Ten-Year Plan to End Homelessness in King County*," King County is taking a leadership role in the region's comprehensive response to ending homelessness. This involves identifying the key strategies to be employed, target populations to be served, and the alignment of current activities to more closely follow the Ten-Year Plan. Next steps will involve planning and implementing innovative and creative projects that reach out to help homeless individuals get back on their feet or break down barriers to creating housing and other supporting programs.

In 2006, the County began to implement housing solutions for the homeless by allocating funding created when the State Legislature passed the Homeless Housing and Assistance Act of 2005 (E2SHB 2163). The act established an additional \$10 document recording fee dedicated to funding homeless initiatives. In 2007, the State Legislature passed the Affordable Housing for All Act (E2SHB 1359), which again increased document fees for affordable housing and supportive services. The measures will generate an additional \$5 to \$6 million per year. The vast majority of this funding will be allocated through the County's annual housing funding process that reflects the imperative to end homelessness through continued management of programs and services that directly aid the homeless.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Funding Reductions to Youth Employment and Dislocated Worker Programs: The Youth Employment and Dislocated Worker Programs are expecting a 13 percent decline from adopted 2008 funding in grant resources in 2009.

The Youth Employment funding supports the King County Work Training Program which collaborates with many dedicated community partners to help create a customer focused workforce development system throughout Seattle-King County. Providing regional leadership to coordinate employment services for the homeless and people involved in justice services is a priority.

Education and employment opportunities are in place to help youth and adults become successful in their careers. The programs also help adults make smooth career transitions through the Seattle-King County WorkSource system. Young people are helped to stay in school or re-engage in school through a variety of programs with partners throughout King County that build skills to ensure success in school and work.

The Dislocated Worker Program is a comprehensive reemployment program, and is one of several customized employment services available at WorkSource Renton. The Dislocated Worker Program helps people find employment who have lost their jobs through company downsizing or plant closures find employment. It also helps businesses find productive workers.

Teams of program specialists, career counselors and job developers provide a variety of reemployment and training services to help dislocated workers get back to work. Funding for these programs historically fluctuates and the 2009 Executive Proposed Budget will make adjustments to programs to balance to available revenues.

Salary Savings

In the face of the severe fiscal challenges facing King County's General Fund, as well as other funds such as Transit, Public Health and County Roads, the 2009 Proposed Executive Budget includes savings assumptions tied to salary costs. A vast majority of county labor contracts provide annual Cost of Living Allowances (COLA) for employees based on 90 percent of the September-to-September CPI-W, with a floor of 2 percent and a ceiling of 6 percent. Based on this formula, the COLA for 2009 is forecast to be 5.5 percent. In addition, many county labor contracts also provide for an annual merit step increase of 2.4 percent.

Traditionally, non-represented employees receive annual COLA and merit increases based on the same guidelines as defined in most labor contracts. Given the significant challenges facing the General Fund and many other county funds, the 2009 Executive Proposed Budget caps COLA increases at 3 percent for non-represented employees in 2009. In addition, the 2009 Executive Proposed Budget does not provide funding for merit increases for non-represented employees. Together these changes save \$5,097,494 in the General Fund and \$5,209,019 in other county funds in 2009.

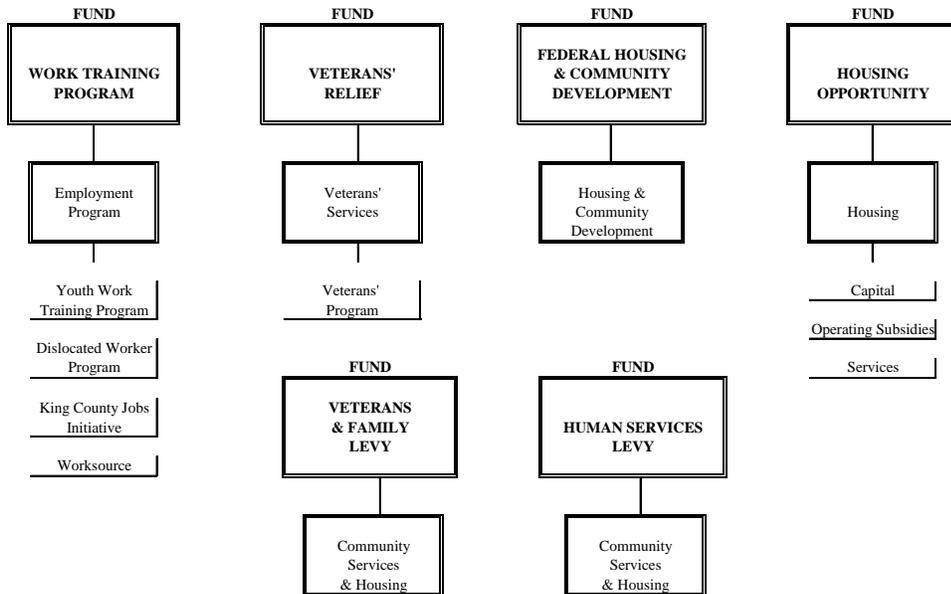
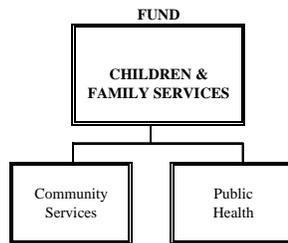
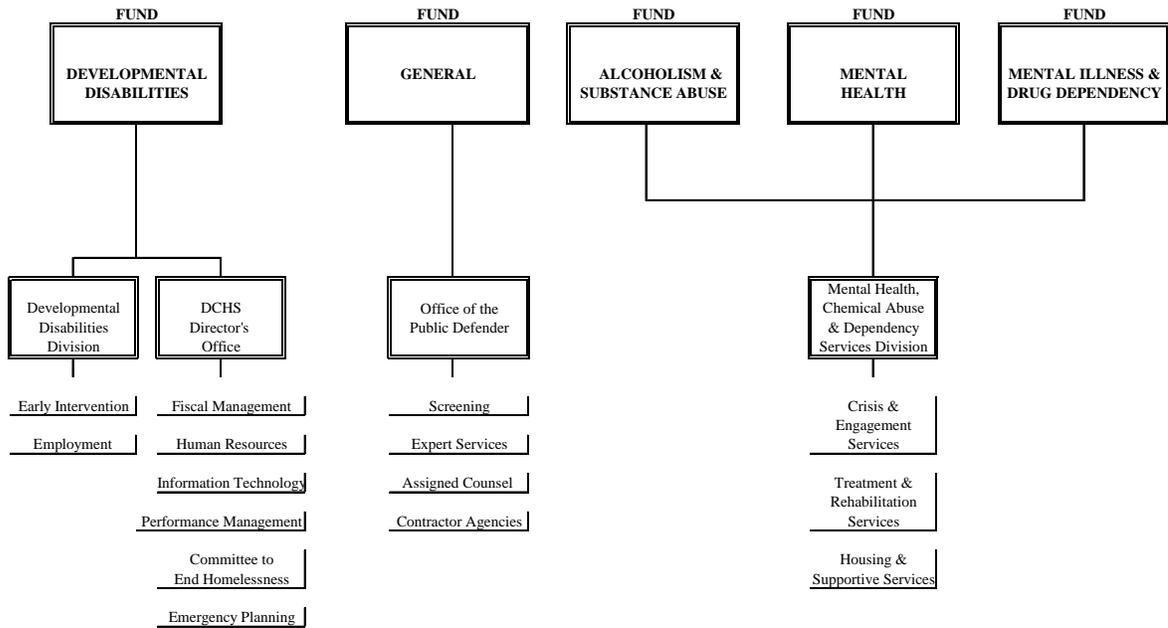
For the county's represented workforce, the County Executive is engaged in talks with county labor union representatives about various strategies that could save the county money and help close the 2009 General Fund deficit. The County Executive has set a financial target for savings from represented employees relying on the same methodology used to determine the target savings for non-represented employees. This will generate \$8,000,000 in General Fund savings in 2009 and \$7,173,312 in savings to other county funds in 2009. While final agreement between the County Executive and county bargaining units may contain additional strategies, this amount is the savings level needed to balance the 2009 Executive Proposed Budget.

Investment in Information Technology and Facilities Capital Projects: The 2009 Executive proposed capital budget for Health and Human Services capital project proposals includes four Information Technology projects for a total of \$1,353,438.

Department of Community and Human Services

HEALTH & HUMAN SERVICES PROGRAM PLAN

Department of Community & Human Services



COMMUNITY & HUMAN SERVICES

ISSUES AND PRIORITIES

Mission

Community & Human Services
Seeks to enhance the quality of life, protect rights and promote self-sufficiency of our region's diverse individuals, families and communities.

The 2009 Executive Proposed Budget for the Department of Community and Human Services (DCHS) is consistent with the county's priority of serving a primarily regional role for housing and human services for King County residents. Department agencies also prioritize services to help minimize impacts on the justice system. In the face of a severe financial crisis in the General Fund and its ability to support human services, this priority is reflected in the department's focus on

treatment, prevention and intervention services, elimination of homelessness, employment and job training, and justice system services in an effort to avoid introduction to and recidivism in the criminal justice system.

Impact of General Fund Reductions

The 2009 Executive Proposed Budget identifies \$7 million in General Fund reductions for DCHS. This includes reductions to programs that support education for at-risk youth, substance abuse treatment, housing vouchers for homeless individuals, and contracts with a variety of community-based service providers that support individuals throughout King County.

DCHS focused on reductions that would have the least impact on the most vulnerable citizens of the county. When possible, they identified other funding sources for programs that were reduced. In addition, efficiencies were created by redesigning programs and reassigning individuals within the department.

Despite efforts to reduce the impact of the reductions, many difficult reductions are proposed. New funding tools must be identified if King County is to sustain General Fund support for human services programs.

Department of Community and Human Services, Administration

In 2009, the DCHS Director's Office will continue to play a leadership role in the region's efforts to end homelessness, improve regional human services, and enhance performance management efforts across the department. The 2009 Executive Proposed Budget streamlines the oversight of the Committee to End Homelessness (CEH) by moving the two staff positions assigned to the CEH to the county's Housing and Community Development agency. In response to General fund revenue reductions, DCHS Administration meets the Executive's budget priorities by proposing reductions in administrative overhead costs.

Community Services - Operating

The Children and Family Set-Aside Fund (CFSA) is now the Children and Family Services Fund (CFS). The only operating budget within CFSA, the Community Services Division (CSD) has been reconfigured and renamed as Community Services – Operating (CSO). The CSO strives to contribute to the efficient delivery of contracted services to a wide variety of community providers.

Developmental Disabilities Division

In 2009, the Developmental Disabilities Division will use expanding non-General Fund revenues to increase countywide services for adults and children with developmental disabilities. The 2009 Executive Proposed Budget includes revenue-backed increases of nearly \$2.7 million to help in early intervention services for birth-to-three-year-olds showing developmental delays; assistance in finding post-high school employment for young adults with developmental disabilities; sheltered, group, and individual employment programs; and information, referral, and advocacy assistance. Funds for early

HEALTH & HUMAN SERVICES PROGRAM PLAN

intervention received from the state are insufficient to serve all eligible children. Approximately 2,100 infants received services in 2008, and approximately 15% more are anticipated for 2009. There is no specific funding provided by the Washington State legislature for this increase, though the services to this population are federally mandated. The KC DDD is challenged with attempting to maintain a high quality service with a severely limited funding base.

Youth Employment/Dislocated Worker

While the overall 2009 Executive Proposed Budget for the Work Training Program (WTP) shows only a slight reduction from its 2008 level, significant changes occur in the budget. Primarily as a result of funding cuts from the federal government's Workforce Investment Act (WIA) program, the WTP appropriation is reduced by over \$800,000. This cut is partially off-set by the receipt of \$270,000 in new grant funding to serve at-risk youth and the transfer of the King County Jobs Initiative (KCJI) from the Community Services Division appropriation unit. Moving the KCJI will better align and consolidate the department's job training efforts.

Because the Dislocated Workers Program (DWP) receives no supporting revenues other than that generated from state and federal grants, each year's proposed budget is driven entirely by revenue fluctuations. The DWP's 2009 Executive Proposed Budget reflects a decrease in federal funding as a result of lower county unemployment rates. This loss of revenue is matched by a corresponding reduction in DWP programs and therefore fewer dislocated workers receiving formal vocational skills training, job search assistance, and job placement services.

Housing Opportunity Fund (HOF) and Federal Housing and Community Development (HCD) Fund

King County's Housing and Community Development (HCD) Program and Housing Opportunity (HOF) Fund create and preserve safe and affordable housing, reduce homelessness, and improve the viability, livability, and economic stability of low-income communities. The HCD Fund makes capital improvements in public infrastructure and supports the county's human service agencies that work to address the county's housing-related issues. HOF is a capital fund that contributes to the construction and redevelopment of affordable housing for King County's low-income and homeless populations.

The HCD program receives federal Community Development Block Grant (CDBG), HOME, Emergency Shelter Grant (ESG) funds, and revenues from other federal, state and local funding sources. In 2007, the most recent year for which complete accomplishment data are available, HCD assisted in funding the creation of 595 units of new affordable rental housing, 378 of which are targeted to persons with special needs. The agency provided critical safety repairs to the homes of 532 very low to moderate-income homeowners. As part of its effort to end homelessness, HCD provided assistance to 479 households to prevent homelessness and provided permanent supportive housing for 516 homeless households with a history of mental illness, substance abuse, and/or HIV/AIDS. HCD provided 90,209 bed nights of emergency shelter and 169,205 unit nights of transitional housing. In addition, HCD provided assistance to small and/or disadvantaged businesses in an effort to provide economic opportunities to very low-to-moderate income communities and individuals.

The 2009 Executive Proposed Budget for HOF is \$40 million. As a capital fund, HOF spends most of its funds on administering and providing funding to capital improvement housing projects for very low to moderate-income households. Many of the resources provided to HOF have restrictions on use for non-capital support. As a result, the General Fund (GF) supports the bulk of the program's administration costs. After providing funding for the administration needs, the balance of the \$1 million GF transfer to HOF is available to discretionary housing projects. The GF fund contribution to administration is the result of HOF's success in obtaining dedicated revenue sources over the last four years. The HOF fund has successfully transitioned from a largely GF supported fund to a fund with multiple revenue sources to support affordable housing programs.

HEALTH & HUMAN SERVICES PROGRAM PLAN

The 2009 Executive Proposed Budget for the HOF includes contributions for specialized housing projects from the Mental Illness and Drug Dependency Fund, Washington Department of Community, Trade and Economic Development, and Building Changes. Document recording fees authorized by HB 1359 and HB 2163 will continue to provide close to \$8 million in state funding to HOF's budget for homeless housing and services.

Mental Health, Chemical Abuse and Dependency Services

The Mental Health, Chemical Abuse and Dependency Services (MHCADS) Division will continue to provide countywide services to individuals, families, and communities affected by mental illness, substance abuse or chemical dependence.

The Mental Health Fund serves approximately 24,000 individuals per quarter and is primarily funded through state and federal sources. In 2009, increases in state and federal funding will amount to \$9 million. The largest area of growth in state funding is the continuance of a "wage worker increase" for community mental health providers. Revenue growth in the Mental Health Fund is also coming from the state's Division of Child and Family Services.

In 2009, the Substance Abuse Fund will receive significant additional revenue from the state to expand treatment services. This increase of \$7 million will expand services in all treatment categories and will allow substance abuse providers to further integrate treatment to address co-occurring disorders.

Mental Illness and Drug Dependency (MIDD) Fund

In 2005, recognizing the need for additional mental health and chemical dependency programs, the State Legislature authorized counties to implement a 1/10th of 1% sales tax to support new and enhanced programs. King County approved imposition of the new tax in November 2007 for implementation on April 1, 2008.

In July of 2006, King County Council Motion 12320 called for a study of the individuals with mental illness and chemical dependency involved in the criminal justice, emergency services and homeless services systems. After completing a prevalence study verifying the need for additional services, a review of current King County programs and the development of strategies consistent with the goals of Motion 12320, the resulting Mental Illness and Drug Dependency Action Plan was completed in June 2007. The Action Plan proposes additional treatment options to individuals with mental illness and drug dependency, as well as expanding current programs. Implementation and evaluation plans were submitted in summer of 2008 for council adoption.

The mental illness and drug dependency sales tax will generate revenues of approximately \$48 million in 2009. The following strategies have been proposed for 2009:

Community Based Care

- Increase access to Community Health and Substance Abuse Treatment
- Improve Quality of Care
- Increase Access to Supportive Housing Services

Programs Targeted to Help Youth

- Invest in Prevention and Early Intervention
- Expand Assessments for Youth in the Juvenile Justice System
- Expand Wraparound Services for Youth
- Expand Services for Youth in Crisis
- Expand Family Treatment Court
- Expand Juvenile Drug Court

HEALTH & HUMAN SERVICES PROGRAM PLAN

Jail and Hospital Diversion Programs

- Pre-Booking Diversion Programs
- Expand Access to Diversion Options and Therapeutic Courts and Improve Jails Services to Individuals with Mental Illness and Chemical Dependency
- Expand Re-entry Programs

Domestic Violence, Sexual Assault, and Expansion of Adult Drug Court

- Enhance Domestic Violence Mental Health and Prevention Program
- Enhance Sexual Assault Mental Health Program
- Expand Adult Drug Court

Housing Development

- Increase housing units and rental subsidies

Veterans Services

The 2009 Executive Proposed Budget for Veterans Services does not include any programmatic changes. This program continues to provide financial assistance, employment assistance, transitional housing options, mental health counseling, trauma services and support for veterans in jail.

Veteran and Human Services Levy

The Veterans and Human Services Levy was approved by voters in 2005 to improve and strengthen services for veterans, military personnel, their families and other people in need. The Veterans and Human Services Levy began collecting funds in 2006 and will continue through 2011. Each of the levy funds annually collects roughly \$7.0 million.

In October of 2006, King County Council approved the Service Improvement Plan (SIP), which outlines five overarching strategies, and 31 individual activities that guide levy expenditures. The five strategies are:

- Enhancing services and access for veterans
- Ending homelessness through outreach, prevention, permanent supportive housing and employment
- Increasing access to behavioral health services
- Strengthening families at risk
- Increasing effectiveness of resource management and evaluation

Two boards were formed in 2007 and are responsible for reviewing the procurement plans, levy expenditure, and for reporting annually to the King County Executive and the King County Council. As of August 2008, 93% of program dollars have gone through, or are in the board review process and 75% of funds have been committed.

Salary Savings

In keeping with the County Executive's policy to achieve salary savings to help close the 2009 General Fund deficit, \$850,300 is saved in the Department of Community and Human Services by assuming no merit increase and by holding COLA at 3 percent for non-represented employees.

To reflect the expected agreement between the County Executive and county labor union representatives on potential savings for 2009, the Executive Proposed Budget assumes \$228,009 in savings for the department.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Lifeboat

The 2009 Executive Proposed Budget establishes a “lifeboat” for programs whose elimination will be particularly detrimental to the citizens of King County. For DCHS, the 2009 Executive Proposed Budget assumes \$5.5 million worth of programs will be placed in the lifeboat. The 2009 Executive Proposed Budget provides six months of funding, total \$2.7 million to sustain these programs as the county awaits action by the State Legislature. Specific DCHS programs in the lifeboat include:

Substance Abuse

- Eliminate co-occurring disorders treatment program
- Eliminate “recovery” treatment consulting and training

Chemical Dependency

- Eliminate housing voucher program
- Eliminate Community Center for Alternative Programs Substance Abuse program
- Eliminate substance abuse contract

Community Services - Operating

- Eliminate Community Services Division special programs position
- Reduce Community Services Division special programs funding

Work Training Program

- Reduce funding for the digital bridge technology academy

HEALTH & HUMAN SERVICES PROGRAM PLAN

Community and Human Services Administration 1070/0935

Code/Item #	Description	0935	Expenditure	FTEs*
Program Area		2008 Adopted	2,539,390	16.00
HHS		Status Quo **	94,450	0.00
		Status Quo Budget	2,633,840	16.00
		Contra	126,066	
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>				
Enhanced Policy Support				
TA01	Performance Management Support		120,590	1.00
			120,590	1.00
Improved Service Delivery				
PC01	Committee to End Homelessness Staff Transfer to FHCD		(294,804)	(2.00)
			(294,804)	(2.00)
Revenue Reduction				
AS02	Administrative Services Reduction		(126,066)	0.00
			(126,066)	0.00
Technical Adjustment				
CR01	Flexible Benefits Charge		(6,552)	0.00
CR05	General Fund Overhead Adjustment		(47,739)	0.00
CR06	Healthy Workplace Fund		(8,918)	0.00
CR07	Technology Services Operations and Maintenance Charge		(27,546)	0.00
CR08	Technology Services Infrastructure Charge		915	0.00
CR10	Office of Information Resource Management Charge		(1)	0.00
CR11	Telecommunications Services		(308)	0.00
CR12	Telecommunications Overhead		(25,263)	0.00
CR14	Facilities Management Space Charge		(45,436)	0.00
CR15	Insurance Charges		(1,908)	0.00
CR16	Radio Access		25	0.00
CR20	Prosecuting Attorney Civil Division Charge		515	0.00
CR21	Debt Service Adjustment		(1,568)	0.00
CR22	Long Term Leases		35,314	0.00
CR25	Financial Services Charge		(839)	0.00
CR26	Retirement Rate Adjustment		486	0.00
CR27	Industrial Insurance Rate Adjustment		(308)	0.00
CR36	Property Services Lease Administration Fee		886	0.00
CR37	Strategic Initiative Fee		107	0.00
CR38	Major Maintenance Repair Fund		(563)	0.00
CR39	COLA Adjustment		24,873	0.00
CR41	Non Represented COLA Contra		(35,317)	0.00
CR42	Non Represented Merit Contra		(35,317)	0.00
CR46	Countywide Strategic Technology Projects		(3,559)	0.00
TA50	Revenue Adjustment		0	0.00
			(178,021)	0.00
The Council Changes				
CC41	Council Removal of Non Represented COLA Contra		35,317	0.00
CC42	Council Removal of Non Represented Merit Contra		35,317	0.00
CC44	Reduce COLA from 5.5% to 4.88%		(8,836)	0.00
CC45	Furlough Savings		(59,026)	0.00
			2,772	0.00
2009 Adopted Budget			2,284,377	15.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

PROGRAM HIGHLIGHTS

DCHS Administration

The total 2009 Executive Proposed Budget for DCHS Administration is \$2,281,605, with 15.00 FTEs.

Enhanced Policy Support

Performance Management Support – \$120,590 / 1.00 FTE. This position will provide support to the DCHS divisions in performance measurement and management efforts. With the Executive's direction on managing through the use of data and providing transparency and accountability to county government, the agency requires a full-time staff position to provide coordination and support to performance management projects and programs.

Improved Service Delivery

Committee to End Homelessness Staff Transfer to FHCD – (\$294,804) / (2.00 FTEs). In order to better align and consolidate the department's homelessness prevention and housing efforts, this proposal calls for the transfer of the two staff positions assigned to the Committee to End Homelessness (CEH) into the Federal Housing and Community Development (FHCD) appropriation unit. This is a reduction to the General Fund.

Revenue Reduction

Administrative Services Reduction – (\$126,066). This item includes the elimination of budget authority for the agency's consulting services, and reductions in other contract services, supplies, temporary help and fill-in staffing. This is a reduction to the General Fund.

Technical Adjustment

Central Rate Adjustments – (\$107,387). Central rate adjustments include General Fund Overhead, ITS Operations and Maintenance and Infrastructure charges, OIRM, Telecommunications Services and Overhead charges, Prosecuting Attorney's Office charges, Lease Rates, Finance and Business Operations service charges and Property Services charges.

Non-Represented Employee COLA and Merit Reduction – (\$70,434). In keeping with the County Executive's policy to achieve salary savings to help close the 2009 General Fund deficit, \$70,634 is saved in DCHS Administration by assuming no merit increase and by holding COLA at 3 percent for non-represented employees.

C O U N C I L A D O P T E D B U D G E T

Labor Strategy Changes - \$11,608. Various labor strategies were proposed by the Executive in the 2009 Proposed Budget. In working with labor to find ways to achieve these savings targets, the Executive successfully negotiated with the county's labor unions a 10-day furlough program for most county employees for 2009. Countywide, this strategy will save the General Fund \$8.5 million and the non-General Funds \$14.3 million. For this agency's budget, these changes represent a net adjustment of \$11,608 from savings assumed for the labor strategies in the 2009 proposed budget.

COLA Decrease – (\$8,836). After submission of the Executive Proposed Budget, the final Consumer Price Index (CPI) information becomes available. The September-to-September CPI percentage change is the figure historically utilized by the county, as defined in the county's labor agreements, to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 5.5% to 4.88%. For this agency's budget, this represents a reduction of \$8,836 in the 2009 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Children and Family Services Community Services - Operating 1421/0888

Code/Item #	Description	0888	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	0	0.00	0.00
		Status Quo **	0	0.00	0.00
HHS					
		Status Quo Budget	0	0.00	0.00
		Contra	2,701,395		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Change in County Policy					
TA01	King County Jobs Initiative Transfer		(485,614)	(1.00)	0.00
			(485,614)	(1.00)	0.00
Infrastructure Improvement Needs					
TA03	Transfer of IT Project Manager to Mental Health		0	(1.00)	0.00
			0	(1.00)	0.00
Lifeboat					
AS02A	Special Projects Staffing		(39,034)	0.00	0.00
DS01A	Program Service Reductions		(1,526,386)	0.00	0.00
			(1,565,420)	0.00	0.00
Revenue Reduction					
AS01	King County Jobs Initiative PPM III		(60,057)	(0.50)	0.00
AS03	Project Program Manager III - CSO Reduction		(112,259)	(1.00)	0.00
AS04	Eliminate Vacant Position		(89,967)	(1.00)	0.00
			(262,283)	(2.50)	0.00
Technical Adjustment					
CR01	Flexible Benefits Charge		(9,360)	0.00	0.00
CR05	General Fund Overhead Adjustment		78,797	0.00	0.00
CR07	Technology Services Operations and Maintenance Charge		87	0.00	0.00
CR08	Technology Services Infrastructure Charge		(3,289)	0.00	0.00
CR09	Geographic Information Systems Charge		(20,504)	0.00	0.00
CR10	Office of Information Resource Management Charge		(776)	0.00	0.00
CR11	Telecommunications Services		(6,873)	0.00	0.00
CR12	Telecommunications Overhead		3,501	0.00	0.00
CR13	Motor Pool Usage Charge		205	0.00	0.00
CR14	Facilities Management Space Charge		(54,926)	0.00	0.00
CR21	Debt Service Adjustment		(478)	0.00	0.00
CR22	Long Term Leases		94,511	0.00	0.00
CR25	Financial Services Charge		(11,273)	0.00	0.00
CR26	Retirement Rate Adjustment		521	0.00	0.00
CR27	Industrial Insurance Rate Adjustment		(412)	0.00	0.00
CR36	Property Services Lease Administration Fee		1,086	0.00	0.00
CR37	Strategic Initiative Fee		161	0.00	0.00
CR39	COLA Adjustment		14,596	0.00	0.00
CR41	Non Represented COLA Contra		(40,761)	0.00	0.00
CR42	Non Represented Merit Contra		(33,967)	0.00	0.00
CR43	Represented Labor Strategy Contra		(1,797)	0.00	0.00
CR46	Countywide Strategic Technology Projects		(5,339)	0.00	0.00
TA20	Establishing CFS Organizational Structure		8,032,040	24.00	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Children and Family Services Community Services - Operating 1421/0888

Code/Item #	Description	0888	Expenditure	FTEs*	TLPs
			8,035,750	24.00	0.00
	The Council Changes				
CC01	Zeroing Out of Base Programs		(5,907,158)	0.00	0.00
CC02	Council Programs (See Detail in Proviso 2)		5,907,158	0.00	0.00
CC41	Council Removal of Non Represented COLA Contra		40,761	0.00	0.00
CC42	Council Removal of Non Represented Merit Contra		33,967	0.00	0.00
CC43	Council Removal of Represented Labor Strategy Contra		1,797	0.00	0.00
CC44	Reduce COLA from 5.5% to 4.88%		(9,118)	0.00	0.00
CC45	Furlough Savings		(60,496)	0.00	0.00
			6,911	0.00	0.00
	2009 Adopted Budget		8,430,739	19.50	0.00

Proviso(s):

P1 PROVIDED THAT:

Of this appropriation, \$100,000 shall not be expended or encumbered until the executive submits and the council accepts by motion a report on the implementation of the revised human services policy framework recommendations outlined in the 2007 Human Services Recommendation Report. The report shall include at least:

1. A status report, timeline and milestones on the implementation of King County's framework policies for human services since August 2007;
2. A status report on the activities and actions of the department of community and human service's implementation of the county auditor's 2006 performance audit recommendations on human services contracting practices. The report shall include the number and status of request for proposals that the department of community and human services has conducted since August 2007 and expects to conduct in 2009 for 2010 funding. The request for proposal list contained in the report shall specify program area, scope of work, priority areas, available funds, funding source or sources, award amounts, if known, and what entity performed the work in the past. The department shall also identify how, and on what policy basis, it developed its request for proposal evaluation criteria that assigns value for specific geographic areas or populations served; and
3. A description of the department's criteria and process for recommending program reductions resulting from reduced budget allocations. The department shall identify how program reductions are aligned with identified county policy directives such as the juvenile justice operational master plan, veterans and human services levy or the mental illness and drug dependency action plan.

This report is due to the council on or before June 1, 2009. Eleven copies of the report must be filed with the clerk of the council, who shall retain the original and will forward copies to each councilmember and to the lead staff of the committee of the whole, or its successor.

P2 PROVIDED FURTHER THAT:

Of this appropriation, \$5,907,158 shall be expended solely for contracts with the agencies and in the amounts listed below. For contracts that were included in the executive's 2009 proposed budget, a variance of up to ten percent from the amounts listed below may be adjusted administratively without council approval. The quarterly financial reports shall include a table of all contracts listed here showing any adjustments.

Abused Deaf Women's Advocacy Services	\$44,753
Advocates for Abused and Battered Lesbians	\$25,124
Asian Counseling and Referral Services	\$8,538
Auburn Youth Resources	\$142,757
Austin Foundation	\$7,500
Ballard Northwest Senior Center	\$15,000
Bellevue Farmers Market	\$15,000
Black Diamond Community Center - Seniors	\$35,924
Catholic Community Services	\$12,857
Center for Human Services	\$65,305
Central Area Senior Center	\$12,255
Central Youth and Family Services	\$34,655

HEALTH & HUMAN SERVICES PROGRAM PLAN

Child Care Resources \$93,602
City of Burien - Highline Senior Center \$45,423
City of Carnation – Community Services \$5,000
City of Duvall – Community Services \$5,000
City of Enumclaw - Senior Center \$21,942
City of Issaquah - Senior Center \$19,362
City of North Bend -- Community Services \$5,000
City of Pacific - Senior Outreach \$17,157
City of Seattle - Unincorporated Transportation \$10,286
City of Skykomish - Community Services \$2,000
City of Snoqualmie – Community Services \$5,000
Consejo Counseling and Referral Service \$71,356
Criminal Justice - Homeless Services \$50,000
Crisis Clinic \$67,143
Development of Island Teens \$2,500
District 7 Community Service Organizations \$55,000
Domestic Abuse Women's Network (DAWN) \$128,352
Eastside Baby Corner \$25,000
Eastside Community Service Organizations \$31,075
Eastside Domestic Violence Program \$161,923
Eastside Legal Assistance Program \$60,000
El Centro de la Raza \$22,500
Elder Health Northwest \$9,680
Evergreen Club \$30,000
Executive Service Corps \$15,000
Fall City Community Association \$5,000
Family Services \$8,958
Federal Way Senior Center - Lakeland \$24,510
Federal Way Youth and Family Services \$48,469
Food Lifeline \$81,000
Friends of Youth \$199,210
Girl Scouts Beyond Bars \$30,000
Greenwood Senior Activity Center \$7,500
Harborview Medical Center \$127,627
Highline School Foundation \$2,000
History Link \$25,000
Hopelink \$25,000
Kent (Valley) Youth and Family Services \$131,571
King County Coalition Against Domestic Violence (KCCADV) \$20,610
King County Jobs Initiative \$483,818
King County Sexual Assault Resource Center \$376,354
Kirkland Boys & Girls Club \$10,000
Kirkland Downtown Association -- Kirkland Farmers Market \$10,000
Lake Washington Schools Foundation \$2,499
Mama's Hands \$3,000
Maple Valley Community Center \$79,291
Mercer Island Boys & Girls Club \$10,000
Mercer Island Farmers Market \$5,000
Mercer Island Youth and Family Services \$34,655
Mount Si Senior Center \$49,019
Neighborhood House \$90,343
New Beginnings \$11,901
New Futures \$20,000
North Helpline/Foodbank Network \$5,100
North Urban Human Services Alliance \$9,650
Northshore Adult Day Care Alliance \$29,433

Northshore Senior Center \$55,306
Northshore Youth and Family Services \$110,833
Northwest Immigrant Rights Project \$10,000
One America (Hate Free Zone) \$15,000
Pacific Science Center \$23,241
Parkview Services \$20,178
Pioneer Human Services \$34,655
Queen Anne Helpline \$11,000
Refugee Women's Alliance \$44,753
Reinvesting In Youth \$76,358
Renton Area Youth and Family Services \$163,837
Renton High School Excellence in Education Fund \$1,000
Rosehedge AIDS Housing and Health Care \$30,000

HEALTH & HUMAN SERVICES PROGRAM PLAN

Ruth Dykeman Children's Center \$65,607
Safe Havens Domestic Violence Program - City of Kent \$10,000
Salvation Army \$11,901
Seattle Indian Health Board \$44,753
Snoqualmie Valley Adult Health Center \$7,500
Snoqualmie Valley Senior Center \$49,020
Society of Counsel Representing Accused Persons \$294,117
Solid Ground \$170,120
Solid Ground -- Mortgage Assistance \$50,000
Sound Mental Health \$3,779
Southeast Senior Center \$24,510
Southeast Youth and Family Services \$34,655
Southwest Boys and Girls Club \$70,000
Southwest Youth and Family Services \$34,655
Team Child \$199,982
Tenants Union \$20,000
The VERA Project \$25,000
Tukwila Children's Foundation \$1,000
Unemployment Law Project \$12,500
Unincorporated Area Councils (UAC) \$136,934
United Indians of All Tribes \$22,049
Vashon Maury Senior Center \$49,020
Vashon Youth and Family Services \$34,655
Voice of Vashon \$12,500
Washington Adult Day Care Alliance \$5,297
West Seattle Senior Center \$24,510
Women's Program \$7,500
Woodinville Adult Day Health \$7,500
WSU Cooperative Extension Addition \$49,027
Youth Care \$71,773
Youth Eastside Services \$200,405
Youth Systems \$19,585
YWCA \$195,657

HEALTH & HUMAN SERVICES PROGRAM PLAN

Community Services -- Operating

The total 2009 Executive Proposed Budget for Community Services – Operating (CSO) is \$8,423,828, with 19.50 FTEs.

Change in County Policy

King County Jobs Initiative Transfer – (\$485,614) / (1.00 FTE). In order to better align and consolidate the department’s job training efforts, this proposal calls for the transfer of a Program Manager with oversight of the King County Jobs Initiative (KCJI), along with the funding of the program, to the Work Training Program (WTP) appropriation unit. This change will enhance the jobs’ programs by integrating the KCJI with other employment services. This is a General Fund reduction.

Infrastructure Improvement Needs

Transfer of IT Project Manager to Mental Health – \$0 / (1.00 FTE). This request supports the department-wide consolidation of information technology services and staffing within Mental Health.

Lifeboat

In keeping with the County Executive’s lifeboat strategy, the following CSO programs will be eliminated effective July 1, 2009 if the State Legislature fails to provide King County with options to address the structural imbalance in the General Fund.

Program Services Reduction – (\$1,526, 386). This proposal would result in reductions or eliminations to a variety of human services contracts with community service providers. The criteria used for selecting reductions includes the following: 1) eliminate programs that do not match core business or department goals, 2) eliminate programs where responsibility resides with another government i.e., state or city governments, 3) eliminate programs not providing a direct service, and 4) eliminate programs that do not show clear success based upon research/best practices.

Special Projects Staffing – (\$39,034). This position has been managing Council special programs contracts. If new programs are not funded after June 30, 2009, this position will no longer be necessary.

Revenue Reduction

King County Jobs Initiative (KCJI) PPM III – (\$60,057) / (0.50 FTE). This proposal eliminates a half-time Project Program Manager II (PPM II) position within CSO assigned to administer and manage the KCJI. With the shifting of the KCJI to the Work Training Program, the department believes there is enough administrative support within WTP to absorb the work-load of this position. This is a General Fund reduction.

Project Program Manager III – (\$112,259) / (1.00 FTE). This proposal eliminates a position that was assigned to managing performance measurement efforts within the broader Community Services Division of DCHS. With the proposed addition of a position within DCHS Administration assigned to these tasks for the department as a whole, CSO can eliminate this position with no adverse affect. This is a General Fund reduction.

Eliminate Vacant Position – (\$89,967) / (1.00 FTE). In order to meet the target reductions for CSO, this vacant Functional Analyst III position is proposed for elimination. CSO can eliminate this position with no adverse affect. This is a General Fund reduction.

Technical Adjustments

Establishing Children and Family Services Organizational Structure – \$8,032,040 / 24.00 FTEs. This technical adjustment shifts the Preliminary Status Quo levels of expenditure, revenue and FTEs from the old Community Services Division (CSD) appropriation unit into the new CSO agency.

Central Rate Adjustments – (\$72,815). Central rate adjustments include Long Term Leases, Facilities Management Space Charges, General Fund Overhead, DNRP GIS, Telecommunications Services and Overhead, Motor Pool, Finance and Business Operations Rates, and COLA..

HEALTH & HUMAN SERVICES PROGRAM PLAN

Non –Represented Employee COLA and Merit Reduction – (\$74,728). In keeping with the County Executive’s policy to achieve salary savings to help close the 2009 General Fund deficit, \$72,728 is saved in Community Services – Operating by assuming no merit increase and by holding COLA at 3 percent for non-represented employees.

Represented Labor Strategy – (\$1,797). To reflect the expected agreement between the County Executive and county labor union representatives on potential savings for 2009, the Executive Proposed Budget assumes \$1,797 in savings for Community Services – Operating.

C O U N C I L A D O P T E D B U D G E T

Labor Strategy Changes - \$16,029. *Various labor strategies were proposed by the Executive in the 2009 Proposed Budget. In working with labor to find ways to achieve these savings targets, the Executive successfully negotiated with the county’s labor unions a 10-day furlough program for most county employees for 2009. Countywide, this strategy will save the General Fund \$8.5 million and the non-General Funds \$14.3 million. For this agency’s budget, these changes represent a net adjustment of \$16,029 from savings assumed for the labor strategies in the 2009 proposed budget.*

COLA Decrease – (\$9,118). *After submission of the Executive Proposed Budget, the final Consumer Price Index (CPI) information becomes available. The September-to-September CPI percentage change is the figure historically utilized by the county, as defined in the county’s labor agreements, to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 5.5% to 4.88%. For this agency’s budget, this represents a reduction of \$9,118 in the 2009 budget.*

HEALTH & HUMAN SERVICES PROGRAM PLAN

Federal Housing and Community Development 2460/0350

Code/Item #	Description	0350	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	18,482,000	34.25	0.00
		Status Quo **	219,208	0.00	0.00
HHS					
		Status Quo Budget	18,701,208	34.25	0.00
		Contra	0		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Improved Service Delivery					
PC01	CEH Staff Transfer		(125,756)	2.00	0.00
			(125,756)	2.00	0.00
Increased Efficiencies/Reduced Costs					
AS01	Housing Planning & DD Staff Reduction		(109,499)	(0.75)	0.00
			(109,499)	(0.75)	0.00
Revenue Backed Grant Awards					
PC02	Building Changes/Family Homelessness Staff		0	1.00	0.00
RB01	Homeless Housing Service Increase		934,602	0.00	0.00
			934,602	1.00	0.00
Technical Adjustment					
CR01	Flexible Benefits Charge		(17,784)	0.00	0.00
CR05	General Fund Overhead Adjustment		(32,473)	0.00	0.00
CR07	Technology Services Operations and Maintenance Charge		33,945	0.00	0.00
CR08	Technology Services Infrastructure Charge		(1,746)	0.00	0.00
CR10	Office of Information Resource Management Charge		(201)	0.00	0.00
CR11	Telecommunications Services		(2,113)	0.00	0.00
CR12	Telecommunications Overhead		3,921	0.00	0.00
CR13	Motor Pool Usage Charge		1,142	0.00	0.00
CR14	Facilities Management Space Charge		(48,911)	0.00	0.00
CR20	Prosecuting Attorney Civil Division Charge		(15,990)	0.00	0.00
CR21	Debt Service Adjustment		829	0.00	0.00
CR22	Long Term Leases		(2,570)	0.00	0.00
CR25	Financial Services Charge		(17,938)	0.00	0.00
CR26	Retirement Rate Adjustment		962	0.00	0.00
CR27	Industrial Insurance Rate Adjustment		(790)	0.00	0.00
CR28	Equipment Repair and Replacement		1,005	0.00	0.00
CR36	Property Services Lease Administration Fee		19	0.00	0.00
CR37	Strategic Initiative Fee		230	0.00	0.00
CR38	Major Maintenance Repair Fund		563	0.00	0.00
CR39	COLA Adjustment		61,748	0.00	0.00
CR41	Non Represented COLA Contra		(67,339)	0.00	0.00
CR42	Non Represented Merit Contra		(67,339)	0.00	0.00
CR43	Represented Labor Strategy Contra		(1,776)	0.00	0.00
CR46	Countywide Strategic Technology Projects		(7,619)	0.00	0.00
TA50	Revenue Adjustment		0	0.00	0.00
			(180,225)	0.00	0.00
The Council Changes					
CC41	Council Removal of Non Represented COLA Contra		67,339	0.00	0.00
CC42	Council Removal of Non Represented Merit Contra		67,339	0.00	0.00
CC43	Council Removal of Represented Labor Strategy Contra		1,776	0.00	0.00
CC44	Reduce COLA from 5.5% to 4.88%		(16,394)	0.00	0.00
CC45	Furlough Savings		(111,519)	0.00	0.00
			8,541	0.00	0.00
2009 Adopted Budget			19,228,871	36.50	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Federal Housing and Community Development

The total 2009 Executive Proposed Budget for the Federal Housing and Community Development (FHCD) appropriation unit is \$19,220,330 and 36.50 FTEs.

Improved Service Delivery

Committee to End Homelessness (CEH) Staff Transfer – (\$125,756) / 2.00 FTE. This request transfers 2.0 FTEs from the DCHS Director's Office to FHCD to support the Committee to End Homelessness (CEH). These positions will be charged out to the Housing Opportunity Fund (HOF). Also included in this change are new loan-out charges to HOF for work related to new funding sources such as Homeless Grant Assistance Program (HGAP) and the Mental Illness and Drug Dependency program (MIDD). This is a General Fund reduction.

Increased Efficiencies / Reduced Costs

Housing Planning & Developmental Disability Staff Reduction – (\$109,499) / (0.75). FHCD is making a series of staffing changes. These are General Fund reductions.

A vacant 0.75 FHCD position that works on developmental disabilities projects will be eliminated. This change corresponds to the transition from intensive initial housing planning to ongoing implementation of housing for developmentally disabled. An existing position within housing finance will take over this body of work.

A vacant housing planning position will be eliminated and replaced by two 0.50 Administrative Specialists. One 0.50 FTE Administrative Specialist position will provide support to the Committee to End Homelessness and one will provide support to the MHCADSD IT group. FHCD intends to work with stakeholders to absorb any additional direct planning needs that are a result of this staffing change.

Revenue Backed Grant Awards

Building Changes/Family Homelessness Staff – 1.00 FTE. This request adds a full-time program manager to increase county capacity for planning, coordination, and leadership in the area of family homelessness. This position will be charged to HOF and is funded by the new Building Changes Family Homelessness grant.

Homeless Housing Service Increase – \$934,602. This request aligns appropriation authority for accounts tied to direct revenue sources. Revenue from the state's Transitional Housing, Operating and Rent Program (THOR) will increase to provide funding for newly eligible population. The federal Shelter Plus Care Grant will also increase and allow households to receive housing assistance that is adjusted for increases in rent. Federal HOME and Community Development Block Grant (CDBG) revenue are expected to decrease by 2 percent.

Technical Adjustment

Central Rates Adjustments – (\$43,771). Central rates adjustments include Flexible Benefits Charge, General Fund Overhead Adjustment, Technology Services Operations & Maintenance Charge, Technology Services Infrastructure Charge, Office of Information Resource Management Charge, Telecommunications Services & Overhead, Motor Pool Usage Charge, Facilities Management Space Charge, Prosecuting Attorney Civil Division Charge, Debt Service Adjustment, Long Term Leases, Financial Services Charge, Retirement Rate Adjustment, Industrial Insurance Rate Adjustment, Equipment Repair and Replacement, COLA Adjustment, Strategic Initiative Fee, Labor Contrats, and Countywide Strategic Technology Projects.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Non-Represented Employee COLA and Merit Reduction – (\$134,678) In keeping with the County Executive’s policy to achieve salary savings to help close the 2009 General Fund deficit, \$134,678 is saved in CSO – Operating by assuming no merit increase and by holding COLA at 3 percent for non-represented employees.

Represented Labor Strategy – (\$1,796) To reflect the expected agreement between the County Executive and county labor union representatives on potential savings for 2009, the Executive Proposed Budget assumes \$1,797 in savings for CSO – Operating.

**Fund 2460/Department 0350
Department of Community and Human Services/Federal Housing and Community Development**

	2007 Actuals ¹	2008 Adopted	2008 Estimated ²	2009 Adopted ³	2010 Projected ⁴	2011 Projected ⁴
Beginning Fund Balance	1,273,875	1,273,316	841,449	841,449	841,449	841,449
Revenues						
*Community Development Block Grant	7,382,334	6,950,622	6,950,622	6,631,643	6,499,010	6,499,010
*HOME	6,288,376	4,443,646	4,443,646	4,163,757	4,080,482	4,080,482
*Shelter Plus Care Housing and Urban Development Direct	4,204,609	4,861,916	4,861,916	5,403,754	5,295,679	5,295,679
*McKinney Homeless Housing and Urban Development	943,105	958,331	958,331	915,280	896,974	896,974
*Other Federal Grant Funds Emergency Shelter Grants, Farmers Home Administration	222,566	200,654	200,654	199,812	195,816	195,816
*State Transitional & Homeless (Not Pass Through)	1,201,754	971,281	971,281	2,018,698	2,018,698	2,018,698
*Transfer From Developmental Disabilities Fund (Fund	92,497	91,483	91,483	66,137	66,137	66,137
*Rural Housing Service HOME Repair Loans	33,102	17,521	17,521	17,521	17,521	17,521
*Subfund 2461 Small Business Loan Program	60,121	-	-	-	-	-
*Subfund 2462 Greenbridge	1,026,495	-	-	-	81,610	-
*Miscellaneous Revenue/Adjustment	-	(13,454)	(13,454)	(187,731)	-	-
* Revenues associated with prior year balances			18,992,014			
Total Revenues	21,454,959	18,482,000	37,474,014	19,228,871	19,151,927	19,070,317
Expenditures						
*Housing & Community Development Projects	(20,368,632)	(18,482,000)	(18,482,000)	(19,228,871)	(19,151,927)	(19,070,317)
*Subfund 2461 Small Business Loan Program	(33,971)	-	-	-	-	-
*Greenbridge debt service	(1,484,782)	-	-	-	-	-
*2007 Carryover of Project Balances	-	-	(18,992,014)	-	-	-
Total Expenditures	(21,887,385)	(18,482,000)	(37,474,014)	(19,228,871)	(19,151,927)	(19,070,317)
Estimated Underexpenditures ⁵						
Other Fund Transactions						
*						
Total Other Fund Transactions	0	0	0	0	0	0
Ending Fund Balance	841,449	1,273,316	841,449	841,449	841,449	841,449
Reserves & Designations						
*						
Total Reserves & Designations	0	0	0	0	0	0
Ending Undesignated Fund Balance ⁶	841,449	1,273,316	841,449	841,449	841,449	841,449
Target Fund Balance ⁷						

Financial Plan Notes:

¹ The 2007 Actuals are based on the CAFR and 14th Month ARMS

² 2008 Estimate is based actual federal and State appropriation.

³ 2009 Proposed is based on the assumption that the CDBG entitlement will be reduced by 2%, among other assumptions

⁴ 2010 and 2011 projected are based on a 2% Federal revenue reduction in 2010. If Congress changes the appropriation level or the formula for distribution the total funding will vary.

⁵ There is no estimated Underexpenditure required of this fund.

⁶ The ending Undesignated Fund Balance combines two subfunds. All of the ending undesignated Fund Balance is attributable to Subfund 2461, Small Business Loans.

⁷ There is no target Fund balance for Fund 2460 or either of the subfunds.

C O U N C I L A D O P T E D B U D G E T

Labor Strategy Changes - \$24,935. Various labor strategies were proposed by the Executive in the 2009 Proposed Budget. In working with labor to find ways to achieve these savings targets, the Executive successfully negotiated with the county’s labor unions a 10-day furlough program for most county employees for 2009. Countywide, this strategy will save the General Fund \$8.5 million and the non-General Funds \$14.3 million. For this agency’s budget, these changes represent a net adjustment of \$24,935 from savings assumed for the labor strategies in the 2009 proposed budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

COLA Decrease – (\$16,394). After submission of the Executive Proposed Budget, the final Consumer Price Index (CPI) information becomes available. The September-to-September CPI percentage change is the figure historically utilized by the county, as defined in the county's labor agreements, to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 5.5% to 4.88%. For this agency's budget, this represents a reduction of \$16,394 in the 2009 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Housing Opportunity 3220/0351

Code/Item #	Description	0351	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	0	0.00	0.00
		Status Quo **	11,582,459	0.00	0.00
HHS					
		Status Quo Budget	11,582,459	0.00	0.00
		Contra	0		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Enhanced Policy Support					
PC01	Interim Loan Program		6,000,000	0.00	0.00
			6,000,000	0.00	0.00
Revenue Backed Grant Awards					
RB01	MHCADSD-MIDD Housing funding		20,450,000	0.00	0.00
RB02	HGAP Grants		1,000,000	0.00	0.00
RB03	Other grants - City of Seattle & United Way		110,000	0.00	0.00
RB04	Building Changes/Family Homelessness Program		2,000,000	0.00	0.00
			23,560,000	0.00	0.00
Revenue Reduction					
AS01	Transfer Salary of CEH Director to Homeless Assistance Fund		(85,126)	0.00	0.00
AS02	Eliminate funding for Jumpstart Initiative due to completion of capital		(98,494)	0.00	0.00
AS03	Eliminate empty position in homeless housing and planning		(52,795)	0.00	0.00
AS04	FHCD Homeless planning CFS revenue reduction - offset by \$38,129 in		(38,129)	0.00	0.00
AS05	Housing Finance Program CFS revenue reduction - \$34,747 in alternative		0	0.00	0.00
AS06	A Regional Coordination for Housing (ARCH) dues		(7,670)	0.00	0.00
			(282,214)	0.00	0.00
Technical Adjustment					
CR11	Telecommunications Services		1,390	0.00	0.00
CR12	Telecommunications Overhead		700	0.00	0.00
CR13	Motor Pool Usage Charge		325	0.00	0.00
CR14	Facilities Management Space Charge		(7,944)	0.00	0.00
CR21	Debt Service Adjustment		(387)	0.00	0.00
CR22	Long Term Leases		2,958	0.00	0.00
CR36	Property Services Lease Administration Fee		49	0.00	0.00
TA01	Adjustment to Special Needs Housing		(715,160)	0.00	0.00
TA03	Budget Transfer to CIP		(40,142,176)	0.00	0.00
TA50	Revenue Adjustment		0	0.00	0.00
			(40,860,245)	0.00	0.00
The Council Changes					
CC01	Interim Loan Program Pending Policy Discussion		(6,000,000)	0.00	0.00
CC02	Eliminate MIDD Housing Pending Policy Discussion		(9,597,449)	0.00	0.00
CC03	Budget Transfer to CIP		15,597,449	0.00	0.00
			0	0.00	0.00
2009 Adopted Budget			0	0.00	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Housing Opportunity Fund

The Housing Opportunity Fund (HOF) is a capital fund that contributes to the construction and redevelopment of affordable housing for King County's low-income and homeless populations. The total 2009 Executive Proposed Budget for the HOF capital fund is \$40,142,176.

Enhanced Policy Support

Interim Loan Program – \$6,000,000. In order to better utilize the HOF fund balance, an interim loan program is proposed to support initial stages of housing development projects. The interim loan fund will allow rapid access to low-interest funds for affordable housing developers who are partners with King County. Qualified housing projects will typically focus on affordable and homeless housing. The borrower will have up to five years to acquire permanent project financing before repayment on the interim loan is due. The aggregate amount available in the loan program will be \$6 million.

Revenue Backed Grant Awards

Mental Illness and Drug Dependency (MIDD) Housing – \$20,450,000. HOF expects to receive funding from the Mental Illness and Drug Dependency Fund for housing units dedicated to individuals with mental illness or chemical dependency issues. Qualified individuals will typically be discharged from hospitals, jails, prisons, crisis diversion facilities, or residential treatment facilities and be in need of permanent or temporary housing. This proposal increases overall 2009 appropriation by \$20,600,000, based on revenue expected from the MIDD fund in 2008 and 2009.

Homeless Grant Assistance Program (HGAP) Grants – \$6,000,000. HOF was recently awarded a \$1 million grant from Washington Department of Community, Trade and Economic Development (CTED). HOF intends to focus on homeless housing and prevention at two or three pilot projects.

Other Grants – City of Seattle and United Way – \$110,000. The City of Seattle and United Way have agreed to pay HOF \$110,000 to support Committee to End Homelessness (CEH) staff, which are housed in FHCD but loaned out to HOF. These contributions will help offset a reduction in general fund revenue and reduce the Homeless Assistance Fund (HAF) contribution to CEH administration.

Building Changes/Family Homelessness Program – \$2,000,000. HOF has been awarded a \$2 million grant through Building Changes for an initiative to end family homelessness. One staff member will be added to Federal Housing and Community Development (FHCD) to increase county capacity for planning, coordination and leadership. This position will be funded through HOF. Program revenue will support activities in the areas of prevention, coordinated entry, rapid re-housing, economic opportunities, and new programs tailored to meet the needs of homeless families.

Revenue Reduction

Transfer Salary of Committee to End Homelessness Director to Homeless Assistance Fund – (\$85,126). The Committee to End Homelessness (CEH) Director's salary will be transferred from the General Fund to the Homeless Assistance Fund (HAF). HAF receives revenues from document recording fees and is used to support the implementation of local plans to end homelessness. CEH staff is also funded by contributions from the City of Seattle and the United Way. This is a General Fund reduction.

Eliminate Funding for Jumpstart Initiative – (\$98,494). This proposal eliminates ongoing funding for a position dedicated to the Jumpstart Initiative. Jumpstart is a program which allocated capital to properties that could ultimately be used for homeless housing, transitional housing, or other housing that supported county goals. The Jumpstart body of work is complete and all capital has been allocated. Current FHCD staff will monitor projects. This is a General Fund reduction.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Eliminate Vacant Position in Homeless Housing and Planning – (\$52,795). This proposal eliminates a vacant planning position in FHCD’s homeless and housing planning program. This is a General Fund reduction.

Reduce Support for FHCD Homeless Planning – (\$38,129). This proposal reduces General Fund support for FHCD’s homeless and housing planning program. This reduction will be offset by an increase in King County’s share of federal Community Development Block Grant (CDBG) funding so there will be no reduction in service levels.

Reduce CFS Support for Housing Finance Program, Increase Other Revenues - General Fund revenue dedicated to the Housing Finance Program will decrease by \$34,747. HOF intends to offset this reduction through charges to different sources and the use of HOF interest so there will be no reduction in service levels.

Reduce ARCH Dues – (\$7,670). This proposal eliminates a small portion of dues paid to A Regional Coordination for Housing (ARCH). This coalition supports affordable housing in East King County. King County will still contribute approximately \$44,000 to ARCH in 2009. This is a general fund reduction.

Technical Adjustment

Adjustment to Special Need (DD) Housing – (\$715,160). This proposal reduces appropriation authority for Developmental Disability housing that was included in the 2008 budget. The fall 2008 Request for Proposals will include the 2009 funding and remaining fund balance dedicated to DD Housing.

Central Rates Adjustments – (\$2,909). Central rates adjustments include Telecommunications Services, Telecommunications Overhead, Motor Pool Usage Charge, Facilities Management Space Charge, Debt Service Adjustment, Long Term Leases and Property Services Lease Administration Fee.

2009 HOF CIP Project Budget		
CIP Project Number		
VL3366	Veterans Levy Housing Projects	\$300,000
HL3355	Human Services Levy Housing Projects	\$2,324,929
333900	Homeless Housing Projects & Services	\$4,160,000
New Project	Mental Illness and Drug Dependency Housing	\$20,600,000
New Project	Interim Loan Program	\$6,000,000
322200	Other Housing Projects, Administration and Debt Service	\$6,907,247
	<i>Total</i>	\$40,292,176

HEALTH & HUMAN SERVICES PROGRAM PLAN

The Children and Family Service (CFS) Fund will continue to provide funding for essential components of HOF. The funds will be split among housing projects and administration as shown below.

2009 CFS Contribution to HOF Fund	
HOF Housing Projects	\$362,272
HOF/RAHP Administration	\$318,804
Workforce Housing/Credit Enhancement staffing	\$189,099
ARCH	\$43,466
Debt Service for Share of Greenbridge Project	\$120,364
Total General Fund to CFSA to HOF transfer	\$1,034,005

HEALTH & HUMAN SERVICES PROGRAM PLAN

Department of Community & Human Services/Housing Opportunity Fund

	2007 Actual ¹	2008 Adopted	2008 Estimated ²	2009 Adopted	2010 Projected ³	2011 Projected ³
Beginning Fund Balance	18,152,836	21,302,519	18,438,430	35,126,466	24,609,605	24,609,605
Revenues						
*Children and Family Set Aside ⁶	1,216,559	1,216,559	1,216,559	1,034,005	588,990	395,976
*CIP Passage Point Capital Program			4,100,000			
*Interest	287,559	630,000	630,000	700,000	544,000	589,000
*Prior Year Revenue Adjustment	377,869					
*Developmental Disabilities Housing	27,800	300,000				
*2060 Document fee - RAHP	2,889,250	3,000,000	2,400,000	2,400,000	2,400,000	2,400,000
*2163 Homeless Housing Funding ⁵	3,227,509	3,120,000	2,600,000	2,600,000	2,600,000	2,600,000
*1359 Homeless Housing Funding ⁵	1,460,225	4,160,000	3,120,000	3,120,000	3,120,000	3,120,000
*Other grants - City of Seattle and United Way				110,000	110,000	110,000
*Veterans' Housing	300,000					
*Veterans' Levy Capital	500,000	5,362,500	5,362,500	300,000	300,000	300,000
*Human Services Levy Capital		5,492,500	7,117,429	700,000	700,000	700,000
*Miscellaneous Revenue	301,847	5,000	257,170	63,861	123,000	120,000
*MHCADS -MIDD Housing funding			12,000,000			
*HGAP grants				1,000,000	1,000,000	1,000,000
*Brooks Village planned resale of Property			2,700,000			
*Transfer from GF for Housing Projects	500,000					
*Building Changes/Family Homelessness Program				2,000,000	2,000,000	2,000,000
Total Revenues	11,088,618	23,286,559	41,503,658	14,027,866	13,485,990	13,334,976
Expenditures						
<i>Administration and Program Planning</i>						
*HOF/RAHP Admin	(863,920)	(706,242)	(706,242)	(552,074)	(552,074)	(552,074)
*Workforce/CE staffing	(182,748)	(189,099)	(189,099)	(217,186)	(217,186)	(217,186)
*FHCD Homeless Program Planning		(102,675)	(102,675)			
*ARCH membership dues		(51,136)	(51,136)	(43,466)	(43,466)	(43,466)
*Debt Service: KC's Green bridge Commitment	(119,541)	(120,364)	(120,364)	(120,364)	(120,364)	(120,364)
*Jumpstart Program Initiative Admin	(27,490)	(98,494)	(98,494)			
*Rural Services Division Support		(1,003)	(1,003)			
<i>Housing and Housing Services</i>						
*Unrestricted HOF Projects	(7,721,305)	(320,046)	(320,046)	(914,157)	(222,900)	(71,886)
*HOF Projects - Supplemental						
*2060 Document fee - RAHP Capital Project		(2,600,000)	(2,600,000)	(1,250,000)	(1,800,000)	(1,800,000)
*2060 Document fee - Supplemental						
*2060 RAHP Housing Operations Program		(700,000)	(700,000)	(700,000)	(700,000)	(700,000)
*2163 Homeless Housing Program (Subfund 3221) ⁵	(1,888,020)	(3,120,000)	(3,120,000)	(2,080,000)	(2,600,000)	(2,600,000)
*1359 Homeless Housing Funding (Subfund 3221) ⁵		(5,860,000)	(5,860,000)	(2,080,000)	(3,120,000)	(3,120,000)
*Other grants - City of Seattle and United Way				(110,000)	(110,000)	(110,000)
*Developmental Disabilities Housing		(300,000)				
*Veterans' Levy Capital		(5,362,500)	(5,362,500)	(300,000)	(300,000)	(300,000)
*Human Services Levy Capital		(5,492,500)	(5,492,500)	(2,324,929)	(700,000)	(700,000)
*MHCADS -MIDD Housing funding				(10,852,551)		
*HGAP grants				(1,000,000)	(1,000,000)	(1,000,000)
*Building Changes/Family Homelessness Program				(2,000,000)	(2,000,000)	(2,000,000)
*HOF Interim Loans						
Total Expenditures	(10,803,024)	(25,024,059)	(24,724,059)	(24,544,727)	(13,485,990)	(13,334,976)
Estimated Underexpenditures						
Other Fund Transactions						
*Impaired Investment ⁸			(91,563)			
*Adjustment to Interim loans within HOF fund						
Total Other Fund Transactions	0		(91,563)	0		
Ending Fund Balance	18,438,430	19,565,019	35,126,466	24,609,605	24,609,605	24,609,605
Reserves & Designations						
*CIP Carryover (Committed to projects) ⁷	(25,668,854)	(19,199,565)	(22,668,854)	(22,668,854)	(22,668,854)	(22,668,854)
*CIP reduction of Uncommitted Projects	56,698		56,698	56,698	56,698	56,698
*CIP Revenue due from prior year (Carryover)	9,800,000					
Total Reserves & Designations	(15,812,156)	(19,199,565)	(22,612,156)	(22,612,156)	(22,612,156)	(22,612,156)
Ending Undesignated Fund Balance	2,626,274	365,454	12,514,310	1,997,449	1,997,449	1,997,449
Target Fund Balance ⁴	400,000	400,000	400,000	400,000	400,000	400,000

Financial Plan Notes:

¹ 2007 Actuals are from the 2007 14th Month ARMS. Beginning fund balance includes \$8.6 million in reserved fund balance.

² 2008 Estimated is based on the prior years revenue and anticipated new revenue to be collected by the end of this year.

³ 2010 and 2011 Projected are based on reductions in CFS transfer and interest earnings assumption consistent with OMB guidelines.

⁴ The HOF Fund maintains a minimum target fund balance of \$400,000 for project monitoring.

⁵ The 2163 and 1359 Homeless Housing are budgeted in HOF Fund for budgetary purposes, but will be moved to subfund after budget is adopted.

⁶ 2008 CFSA Transfer is reported at adopted level. The 2009 Proposed CFS Transfer funds the following HOF programs:

HOF Projects	362,272
HOF/RAHP Administration	318,804
Workforce Housing/CE staffing	189,099
ARCH	43,466
Debt Service for Share of Green bridge Project	120,364
Total CFS to HOF transfer	1,034,005

⁷ The CIP Carryover (committed to projects) is a combination of HOF projects and subfund 2163 projects. This is \$3.0 million less than carryover because of reduced revenue.

⁸ This adjustment reflects an unrealized loss for impaired investments.

HEALTH & HUMAN SERVICES PROGRAM PLAN

C O U N C I L A D O P T E D B U D G E T

Removal of Interim Loan Program – (\$6,000,000). This item removes appropriation authority for the proposed Interim Loan Program pending a policy discussion and council approval of a report that specifies requirements, processes, oversight, and reporting of the program.

Reduction of MIDD Housing Funding – (\$9,597,449). This change eliminates expenditure authority for housing projects based on 2009 MIDD revenue pending a policy discussion of further MIDD capital investment.

Budget Transfer to CIP - \$15,597,459.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Veterans Services 1060/0480

Code/Item #	Description	0480	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	2,598,649	8.00	0.00
HHS		Status Quo **	36,258	0.00	0.00
		Status Quo Budget	2,634,907	8.00	0.00
		Contra	0		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Technical Adjustment					
CR01	Flexible Benefits Charge		(3,744)	0.00	0.00
CR05	General Fund Overhead Adjustment		(11,882)	0.00	0.00
CR07	Technology Services Operations and Maintenance Charge		(40,622)	0.00	0.00
CR08	Technology Services Infrastructure Charge		187	0.00	0.00
CR10	Office of Information Resource Management Charge		154	0.00	0.00
CR11	Telecommunications Services		630	0.00	0.00
CR12	Telecommunications Overhead		3,641	0.00	0.00
CR14	Facilities Management Space Charge		(1,242)	0.00	0.00
CR21	Debt Service Adjustment		154	0.00	0.00
CR22	Long Term Leases		618	0.00	0.00
CR25	Financial Services Charge		5,856	0.00	0.00
CR26	Retirement Rate Adjustment		189	0.00	0.00
CR27	Industrial Insurance Rate Adjustment		(188)	0.00	0.00
CR36	Property Services Lease Administration Fee		110	0.00	0.00
CR37	Strategic Initiative Fee		54	0.00	0.00
CR39	COLA Adjustment		10,832	0.00	0.00
CR41	Non Represented COLA Contra		(7,042)	0.00	0.00
CR42	Non Represented Merit Contra		(7,042)	0.00	0.00
CR43	Represented Labor Strategy Contra		(6,702)	0.00	0.00
CR46	Countywide Strategic Technology Projects		(1,780)	0.00	0.00
NC01	No Change Items Requested for this Budget		0	0.00	0.00
TA50	Revenue Adjustment		0	0.00	0.00
			(57,819)	0.00	0.00
The Council Changes					
CC41	Council Removal of Non Represented COLA Contra		7,042	0.00	0.00
CC42	Council Removal of Non Represented Merit Contra		7,042	0.00	0.00
CC43	Council Removal of Represented Labor Strategy Contra		6,702	0.00	0.00
CC44	Reduce COLA from 5.5% to 4.88%		(3,246)	0.00	0.00
CC45	Furlough Savings		(16,980)	0.00	0.00
			560	0.00	0.00
2009 Adopted Budget			2,577,648	8.00	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Veterans' Services

The total 2009 Executive Proposed Budget for Veterans' Services is \$2,577,088, with 8.00 FTEs. There are no programmatic changes for this budget.

Technical Adjustments

Central Rates Adjustments – (\$37,033). Central rates adjustments include General Fund Overhead Adjustment, Technology Services Operations & Maintenance Charge, Technology Services Infrastructure Charge, Office of Information Resource Management Charge, Telecommunications Services and Overhead, Facilities Management Space Charge, Debt Service Adjustment, Long Term Leases, Financial Services Charge, Retirement Rate Adjustment, Industrial Insurance Rate Adjustment, Property Services Lease Administration Fee, Strategic Initiative Fee, COLA Adjustment, and Countywide Strategic Technology Projects.

Non-Represented Employee COLA and Merit Reduction – (\$14,084) In keeping with the County Executive's policy to achieve salary savings to help close the 2009 General Fund deficit, \$14,084 is saved in Veterans' Services by assuming no merit increase and by holding COLA at 3 percent for non-represented employees.

Represented Labor Strategy – (\$6,702) To reflect the expected agreement between the County Executive and county labor union representatives on potential savings for 2009, the Executive Proposed Budget assumes \$6,702 in savings for Veterans' Services.

Fund 1060 / Department 0480
Department of Community & Human Services / Community Services Division / Veterans Services Program

	2007 Actual ¹	2008 Adopted	2008 Estimated ²	2009 Adopted	2010 Projected ³	2011 Projected ³
Beginning Fund Balance	671,396	274,966	460,939	260,074	314,859	341,927
Revenues						
* Veterans Operating Revenue- Millage	2,330,413	2,386,847	2,397,784	2,480,585	2,530,197	2,583,331
* Other Revenue Sources				151,848	151,848	151,848
Total Revenues	2,330,413	2,386,847	2,397,784	2,632,433	2,682,045	2,735,179
Expenditures						
* Base Budget Program Expenditure	(2,540,870)	(2,598,649)	(2,598,649)	(2,577,648)	(2,654,977)	(2,734,627)
Total Expenditures	(2,540,870)	(2,598,649)	(2,598,649)	(2,577,648)	(2,654,977)	(2,734,627)
Estimated Underexpenditures						
Other Fund Transactions						
Total Other Fund Transactions	0	0	0	0	0	0
Ending Fund Balance	460,939	63,164	260,074	314,859	341,927	342,479
Reserves & Designations						
Total Reserves & Designations	0	0	0	0	0	0
Ending Undesignated Fund Balance	460,939	63,164	260,074	314,859	341,927	342,479
Target Fund Balance ⁴	66,063	67,565	67,565	67,019	69,029	71,100

Financial Plan Notes:

- ¹ Beginning Fund Balance is from 2007 CAFR. 2007 Actuals are based on 14th Month ARMS report.
- ² 2008 Estimated is based on current projections for revenue and expenditures
- ³ 2010 and 2011 expenditures based on 3% growth. 2010 and 2011 revenues based on OMB property tax projections.
- ⁴ Target fund balance is set at 2.6% of total expenditures.

C O U N C I L A D O P T E D B U D G E T

Labor Strategy Changes - \$3,806. Various labor strategies were proposed by the Executive in the 2009 Proposed Budget. In working with labor to find ways to achieve these savings targets, the Executive successfully negotiated with the county's labor unions a 10-day furlough program for most county employees for 2009. Countywide, this strategy will save the General Fund \$8.5 million and the

HEALTH & HUMAN SERVICES PROGRAM PLAN

non-General Funds \$14.3 million. For this agency's budget, these changes represent a net adjustment of \$3,806 from savings assumed for the labor strategies in the 2009 proposed budget.

COLA Decrease – (\$3,246). *After submission of the Executive Proposed Budget, the final Consumer Price Index (CPI) information becomes available. The September-to-September CPI percentage change is the figure historically utilized by the county, as defined in the county's labor agreements, to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 5.5% to 4.88%. For this agency's budget, this represents a reduction of \$3,246 in the 2009 budget.*

HEALTH & HUMAN SERVICES PROGRAM PLAN

Youth Employment 2240/0936

Code/Item #	Description	0936	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	6,520,040	40.28	0.00
HHS		Status Quo **	(103,627)	0.00	0.00
		Status Quo Budget	6,416,413	40.28	0.00
		Contra	351,932		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Change in County Policy					
TA01	Transfer of King County Jobs Initiative Program		485,614	1.00	0.00
			485,614	1.00	0.00
Lifeboat					
DS01A	Digital Bridge Technology Academy		(175,966)	0.00	0.00
			(175,966)	0.00	0.00
Revenue Backed Grant Awards					
RB01	Youth Offender & 503 Incentive Grants		270,033	0.00	3.00
			270,033	0.00	3.00
Revenue Reduction					
AS01	Youth Build Program Reduction		(30,000)	0.00	0.00
DS02	Reduction in Federal & State Funding		(843,568)	0.00	0.00
DS05	Education and Training Coordinator Reduction		(49,903)	(0.50)	0.00
			(923,471)	(0.50)	0.00
Technical Adjustment					
CR01	Flexible Benefits Charge		(21,528)	0.00	0.00
CR07	Technology Services Operations and Maintenance Charge		80	0.00	0.00
CR08	Technology Services Infrastructure Charge		(14,165)	0.00	0.00
CR10	Office of Information Resource Management Charge		(3,663)	0.00	0.00
CR11	Telecommunications Services		(13,321)	0.00	0.00
CR12	Telecommunications Overhead		(6,023)	0.00	0.00
CR13	Motor Pool Usage Charge		554	0.00	0.00
CR14	Facilities Management Space Charge		(3,725)	0.00	0.00
CR21	Debt Service Adjustment		948	0.00	0.00
CR22	Long Term Leases		143,416	0.00	0.00
CR25	Financial Services Charge		(23,993)	0.00	0.00
CR26	Retirement Rate Adjustment		1,296	0.00	0.00
CR27	Industrial Insurance Rate Adjustment		(932)	0.00	0.00
CR36	Property Services Lease Administration Fee		4,530	0.00	0.00
CR37	Strategic Initiative Fee		271	0.00	0.00
CR39	COLA Adjustment		68,284	0.00	0.00
CR41	Non Represented COLA Contra		(28,015)	0.00	0.00
CR42	Non Represented Merit Contra		(28,015)	0.00	0.00
CR43	Represented Labor Strategy Contra		(48,850)	0.00	0.00
CR46	Countywide Strategic Technology Projects		(8,960)	0.00	0.00
TA50	Revenue Adjustment		0	0.00	0.00
			18,189	0.00	0.00
The Council Changes					
CC41	Council Removal of Non Represented COLA Contra		28,015	0.00	0.00
CC44	Reduce COLA from 5.5% to 4.88%		(18,142)	0.00	0.00
CC45	Furlough Savings		(150,159)	0.00	0.00
			(140,286)	0.00	0.00
2009 Adopted Budget			6,302,458	40.78	3.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Youth Employment/Work Training Program

The total 2009 Executive Proposed Budget for Youth Employment/Work Training Program (WTP) is \$6,442,744, with 40.78 FTEs and 3.00 TLTs.

Change in County Policy

Transfer of King County Jobs Initiative Program – \$485,614 / 1.00 FTE. In order to better align and consolidate the department's job training efforts, this proposal calls for the transfer of a program manager with oversight of the King County Jobs Initiative (KCJI), along with the funding of the program, from the Community Services – Operating budget to the Work Training Program (WTP) appropriation unit. This change will enhance the jobs' programs by integrating the KCJI with other employment services. This is a general fund reduction.

Lifeboat

In keeping with the County Executive's lifeboat strategy, the following program will be eliminated effective July 1, 2009 if the State Legislature fails to provide King County with options to address the structural imbalance in the General Fund.

Digital Bridge Technology Academy – (\$175,966) / (1.0) FTE. This program provides at-risk youth with technology training. The basic technology program will continue to be funded with General Funds resources, but the more advanced course will be eliminated. This reduction includes elimination of 1.0 FTE instructor and would result in the elimination of services to 50 youth.

Revenue Backed Grant Awards

Youth Offender and 503 Incentive Grants – \$270,033 / 3.00 TLTs. WTP received two new grants from the Workforce Development Council of Seattle-King County for education, training and employment services for young people. The agency anticipates being able to serve seventy-five additional youth with the Youth Offender Grant and fifty-five youths new to their programs under the 503 Incentive Grant. Three temporary positions would be created to manage and implement these grant-funded programs.

Revenue Reduction

Youth Build Program Reduction – (\$30,000). Reductions in funding from the Children and Family Services (CFS) Fund resulted in the WTP shifting \$30,000 in Youth Build program expenses from the CFS funding and into the Washington State Department of Labor's Youth Build Grant. This is a general fund reduction.

Reduction in Federal and State Funding– (\$843,568). Anticipated decreases in Federal Workforce Investment Act (WIA) funding and other state funding have resulted in the decrease in the number of youth served by WTP's Stay-In-School and Out-Of-School Youth Programs. The agency anticipates that the number of youth enrolled in out-of-school programs will drop from 412 in 2008 to 387 in 2009. In addition, reductions in the in-school program will decrease the volume of youth served from 123 in 2008 to 98 in 2009.

Education and Training Coordinator Reduction – (\$49,903) / (0.50 FTEs). As a result of reduced CFS funding to the agency, WTP will cut in half the hours of one Educational Training Coordinator. This position provides support to youths seeking their Graduate Equivalency Degrees (GED).

Technical Adjustment

Central Rate Adjustments – (\$123,069) Central rate adjustments include ITS Infrastructure, Telecommunications Services and Overhead, Long Term Leases, Finance and Business Operations Rates, Merit and COLA.

Non-Represented Employee COLA and Merit Reduction – (\$56,030) In keeping with the County Executive's policy to achieve salary savings to help close the 2009 General Fund deficit, \$56,030 is

HEALTH & HUMAN SERVICES PROGRAM PLAN

saved in Youth Employment/Work Training by assuming no merit increase and by holding COLA at 3 percent for non-represented employees.

Represented Labor Strategy – (\$48,850) To reflect the expected agreement between the County Executive and county labor union representatives on potential savings for 2009, the Executive Proposed Budget assumes \$48,850 in savings for Youth Employment/Work Training.

Youth Employment/Work Training / 2240

	2007 Actual ¹	2008 Adopted	2008 Estimated	2009 Adopted	2010 Projected	2011 Projected
Beginning Fund Balance	85,894	85,894	97,684	264,042	234,875	234,875
Revenues						
* CFS/CFSA Revenues ²	1,731,380	1,810,997	1,810,997	2,027,448	1,154,874	776,418
* Other WTP Revenue Sources	3,465,270	4,639,667	3,661,665	4,245,843	4,245,843	4,245,843
Total Revenues	5,196,650	6,450,664	5,472,662	6,273,291	5,400,717	5,022,261
Expenditures						
* WTP Operating Expenditures	(5,184,860)	(6,520,040)	(5,306,304)	(6,302,458)	(5,400,717)	(5,022,261)
Total Expenditures	(5,184,860)	(6,520,040)	(5,306,304)	(6,302,458)	(5,400,717)	(5,022,261)
Estimated Underexpenditures ³		22,067				
Other Fund Transactions						
Total Other Fund Transactions	0	0	0	0	0	0
Ending Fund Balance	97,684	16,518	264,042	234,875	234,875	234,875
Less: Reserves & Designations						
Total Reserves & Designations	0	0	0	0	0	0
Ending Undesignated Fund Balance	97,684	16,518	264,042	234,875	234,875	234,875
Target Fund Balance ⁴						

Financial Plan Notes:

¹ The 2007 Actuals are based on the 2007 CAFR.

² These revenues reflect the elimination of the General Fund Transfer to the CFS Fund by 2011.

³ The Estimated Underexpenditures is eliminated starting in 2009 as 2% of the General Fund Transfer revenues are already with-held within the General Fund Financial Plan.

⁴ There is no Target Fund Balance for this fund.

COUNCIL ADOPTED BUDGET

Labor Strategy Changes – (\$122,144). Various labor strategies were proposed by the Executive in the 2009 Proposed Budget. In working with labor to find ways to achieve these savings targets, the Executive successfully negotiated with the county's labor unions a 10-day furlough program for most county employees for 2009. Countywide, this strategy will save the General Fund \$8.5 million and the non-General Funds \$14.3 million. For this agency's budget, these changes represent a net adjustment of (\$122,144) from savings assumed for the labor strategies in the 2009 proposed budget.

COLA Decrease – (\$18,142). After submission of the Executive Proposed Budget, the final Consumer Price Index (CPI) information becomes available. The September-to-September CPI percentage change is the figure historically utilized by the county, as defined in the county's labor agreements, to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 5.5% to 4.88%. For this agency's budget, this represents a reduction of \$18,142 in the 2009 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Developmental Disabilities 1070/0920

Code/Item #	Description	0920	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	26,185,078	17.75	1.00
HHS		Status Quo **	(519,537)	0.00	0.00
		Status Quo Budget	25,665,541	17.75	1.00
		Contra	0		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Expanded Service Delivery					
RB01	Early Intervention Programs		505,000	0.00	0.00
RB02	Employment Services		1,080,106	(1.00)	0.00
RB03	Collaboration with KC Agencies		75,000	0.00	0.00
RB04	Consumer Information and Education		20,000	0.00	0.00
			1,680,106	(1.00)	0.00
Technical Adjustment					
CR01	Flexible Benefits Charge		(8,307)	0.00	0.00
CR05	General Fund Overhead Adjustment		6,716	0.00	0.00
CR07	Technology Services Operations and Maintenance Charge		(50,431)	0.00	0.00
CR08	Technology Services Infrastructure Charge		(2,829)	0.00	0.00
CR10	Office of Information Resource Management Charge		(674)	0.00	0.00
CR11	Telecommunications Services		(660)	0.00	0.00
CR12	Telecommunications Overhead		2,661	0.00	0.00
CR13	Motor Pool Usage Charge		504	0.00	0.00
CR14	Facilities Management Space Charge		(35,568)	0.00	0.00
CR21	Debt Service Adjustment		(254)	0.00	0.00
CR22	Long Term Leases		(10,630)	0.00	0.00
CR23	Facility Custodial Services		(47,207)	0.00	0.00
CR25	Financial Services Charge		(11,899)	0.00	0.00
CR26	Retirement Rate Adjustment		483	0.00	0.00
CR27	Industrial Insurance Rate Adjustment		(391)	0.00	0.00
CR36	Property Services Lease Administration Fee		84	0.00	0.00
CR37	Strategic Initiative Fee		126	0.00	0.00
CR39	COLA Adjustment		23,211	0.00	0.00
CR41	Non Represented COLA Contra		(34,210)	0.00	0.00
CR42	Non Represented Merit Contra		(34,210)	0.00	0.00
CR46	Countywide Strategic Technology Projects		(4,171)	0.00	0.00
TA50	Revenue Adjustment		0	0.00	0.00
			(207,656)	0.00	0.00
The Council Changes					
CC41	Council Removal of Non Represented COLA Contra		34,210	0.00	0.00
CC42	Council Removal of Non Represented Merit Contra		34,210	0.00	0.00
CC44	Reduce COLA from 5.5% to 4.88%		(8,011)	0.00	0.00
CC45	Furlough Savings		(56,403)	0.00	0.00
			4,006	0.00	0.00
2009 Adopted Budget			27,141,997	16.75	1.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Developmental Disabilities

The total 2009 Executive Proposed Budget for Developmental Disabilities (DD) is \$27,137,991, with 16.75 FTEs and 1.00 TLT.

Expanded Service Delivery

Early Intervention Programs – \$505,000. These program increases result from state-imposed mandates on school districts to provide early intervention services for families with young children experiencing developmental delays. The County's DD program is the pass-through agency for increased state funding to school districts for additional early DD services to be provided to upwards of 200 infants.

Employment Services – \$1,080,106 / (1.00 FTE). This proposal is the result of new revenues for the continuation of transition services in 2009 for sixty students leaving school in 2008 and fifty students who will be leaving school in 2009. The goal of these programs is to find employment for developmentally disabled youth by June of the year they leave school.

Collaboration With King County Agencies – \$75,000. This program will leverage treatment funding with Substance Abuse to provide treatment services to upwards of twenty developmentally disabled persons with substance abuse issues.

Consumer Information and Referral – \$20,000. This proposal will be used to match \$150,000 in state funds to expand access to community-based organizations who are seeking to serve broader communities of the developmentally disabled.

Technical Adjustments

Central Rate Adjustments – (\$139,236). Central rate adjustments include ITS Operations and Maintenance and Infrastructure charges, OIRM, Space charges, Telecommunications Services and Overhead charges, Motor Pool charges, Debt Service adjustment, Lease rates, Finance and Business Operations services charges, OIRM Technology Projects, and COLA.

Non-Represented Employee COLA and Merit Reduction – (\$68,420) In keeping with the County Executive's policy to achieve salary savings to help close the 2009 General Fund deficit, \$68,420 is saved in Developmental Disabilities by assuming no merit increase and by holding COLS at 3 percent for non-represented employees.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Developmental Disabilities Fund / 1070

Category	2007 Actual ¹	2008 Adopted	2008 Estimated	2009 Adopted	2010 Projected ²	2011 Projected ²
Beginning Fund Balance	5,983,009	5,125,587	5,817,819	4,801,802	4,798,487	4,601,328
Revenues						
* DCHS Administration	1,887,945	1,745,694	1,745,694	1,935,457	1,974,166	2,013,649
* CFSA/CFS Transfer to Support DCHS Admin	573,734	648,720	648,720	520,489	296,481	199,323
* DD Revenue	22,840,676	25,226,717	25,324,651	26,967,113	27,506,455	28,056,584
Total Revenues	25,302,355	27,621,131	27,719,065	29,423,059	29,777,102	30,269,557
Expenditures						
* DCHS Administration	(2,196,341)	(2,539,390)	(2,539,390)	(2,284,377)	(2,330,065)	(2,376,666)
* DDD Core Services	(21,781,690)	(24,470,678)	(24,470,678)	(25,109,997)	(25,612,197)	(26,124,441)
* Implement KCDDD Four-Year Plan	(500,000)	(340,000)	(340,000)	(245,000)	(245,000)	(245,000)
* DDD Equipment Replacement Plan	(77,400)	(77,400)	(77,400)	(23,200)	(23,200)	(23,200)
* School District Contracts	(912,114)	(1,297,000)	(1,297,000)	(1,763,800)	(1,763,800)	(1,763,800)
* Encumbrances	-	-	(10,614)	-	-	-
Total Expenditures	(25,467,545)	(28,724,468)	(28,735,082)	(29,426,374)	(29,974,261)	(30,533,107)
Estimated Underexpenditures ³		12,974				
Other Fund Transactions						
Total Other Fund Transactions	-	-	-	-	-	-
Ending Fund Balance	5,817,819	4,035,224	4,801,802	4,798,487	4,601,328	4,337,778
Designations and Reserves						
* Encumbrances	(10,614)					
Total Designations and Reserves	(10,614)	-	-	-	-	-
Ending Undesignated Fund Balance	5,807,205	4,035,224	4,801,802	4,798,487	4,601,328	4,337,778
Target Fund Balance ⁴	217,817	244,707	244,707	251,100	256,122	261,244

Financial Plan Notes:

¹ The 2007 Actuals are based on the 2007 CAFR.

² The 2010 and 2011 Estimated columns assume a 2% increase in revenues and most expenditures and the elimination of the General Fund Transfer to the CFS Fund by 2011.

³ The Estimated Underexpenditure is eliminated starting in 2009 as 2% of General Fund Transfer revenues are already with-held within the General Fund Financial Plan.

⁴ Target Fund Balance equals 1% of DD Core Services Expenditures.

C O U N C I L A D O P T E D B U D G E T

Labor Strategy Changes - \$12,017. Various labor strategies were proposed by the Executive in the 2009 Proposed Budget. In working with labor to find ways to achieve these savings targets, the Executive successfully negotiated with the county's labor unions a 10-day furlough program for most county employees for 2009. Countywide, this strategy will save the General Fund \$8.5 million and the non-General Funds \$14.3 million. For this agency's budget, these changes represent a net adjustment of \$12,017 from savings assumed for the labor strategies in the 2009 proposed budget.

COLA Decrease - (\$8,011). After submission of the Executive Proposed Budget, the final Consumer Price Index (CPI) information becomes available. The September-to-September CPI percentage change is the figure historically utilized by the county, as defined in the county's labor agreements, to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 5.5% to 4.88%. For this agency's budget, this represents a reduction of \$8,011 in the 2009 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

MHCADS - Alcoholism and Substance Abuse 1260/0960

Code/Item #	Description	0960	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	24,814,628	40.65	1.75
HHS		Status Quo **	(695,665)	0.00	0.00
Status Quo Budget			24,118,963	40.65	1.75
Contra			952,657		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Expanded Service Delivery					
RB01	Treatment Contracts & Programs		7,389,529	0.00	(0.75)
			7,389,529	0.00	(0.75)
Improved Service Delivery					
RB02	Redesign of Sobering Center		125,792	2.00	0.00
			125,792	2.00	0.00
Lifeboat					
AS01A	Housing Voucher Program through Community Services Division		(180,930)	0.00	0.00
AS06A	Community Center for Alternative Programs Chemical Dependency		(87,612)	0.00	0.00
AS07A	Contracts for Sobering Center and Detox Case Management		(44,559)	0.00	0.00
			(313,101)	0.00	0.00
Revenue Reduction					
AS02	Reduction of 0.85 Criminal Justice Initiative Employee		(94,406)	(0.85)	0.00
AS04	Administration		(93,567)	0.00	0.00
AS05	DSHS Social Worker - \$34,068 from other sources		0	0.00	0.00
			(187,973)	(0.85)	0.00
Technical Adjustment					
CR01	Flexible Benefits Charge		(21,060)	0.00	0.00
CR05	General Fund Overhead Adjustment		6,139	0.00	0.00
CR07	Technology Services Operations and Maintenance Charge		188	0.00	0.00
CR08	Technology Services Infrastructure Charge		(1,893)	0.00	0.00
CR10	Office of Information Resource Management Charge		(128)	0.00	0.00
CR11	Telecommunications Services		(1,690)	0.00	0.00
CR12	Telecommunications Overhead		5,042	0.00	0.00
CR13	Motor Pool Usage Charge		(686)	0.00	0.00
CR18	Radio Direct Charges		319	0.00	0.00
CR19	Radio Reserve Program		(308)	0.00	0.00
CR21	Debt Service Adjustment		1,030	0.00	0.00
CR22	Long Term Leases		(2,634)	0.00	0.00
CR25	Financial Services Charge		(94)	0.00	0.00
CR26	Retirement Rate Adjustment		1,111	0.00	0.00
CR27	Industrial Insurance Rate Adjustment		(2,170)	0.00	0.00
CR36	Property Services Lease Administration Fee		53	0.00	0.00
CR37	Strategic Initiative Fee		285	0.00	0.00
CR39	COLA Adjustment		57,591	0.00	0.00
CR41	Non Represented COLA Contra		(38,050)	0.00	0.00
CR42	Non Represented Merit Contra		(38,050)	0.00	0.00
CR43	Represented Labor Strategy Contra		(37,623)	0.00	0.00
CR46	Countywide Strategic Technology Projects		(9,432)	0.00	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

MHCADS - Alcoholism and Substance Abuse 1260/0960

Code/Item #	Description	0960	Expenditure	FTEs*	TLPs
TA50	Revenue Adjustment		0	0.00	0.00
			(82,060)	0.00	0.00
	The Council Changes				
CC01	Restore CCAP Chemical Dependency Program		87,612	0.00	0.00
CC02	Housing Voucher Program		180,930	0.00	0.00
CC41	Council Removal of Non Represented COLA Contra		38,050	0.00	0.00
CC42	Council Removal of Non Represented Merit Contra		38,050	0.00	0.00
CC43	Council Removal of Represented Labor Strategy Contra		37,623	0.00	0.00
CC44	Reduce COLA from 5.5% to 4.88%		(18,122)	0.00	0.00
CC45	Furlough Savings		(90,740)	0.00	0.00
			273,403	0.00	0.00
		2009 Adopted Budget	32,277,210	41.80	1.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

MHCADS – Alcoholism and Substance Abuse Services Fund

The total 2009 Executive Proposed Budget for MHCADS – Alcoholism and Substance Abuse Services is \$32,003,807, with 41.80 FTEs and 1.00 TLT.

Expanded Service Delivery

Treatment Contract and Programs – \$7,389,529 / (0.75 TLT). This proposal increases expenditures for treatment in all categories, including General Assistance-Unemployable (GAU), General Assistance Expedited Medicaid (GAX), Supplemental Security Income (SSI), and Temporary Assistance for Needy Families (TANF). Expenditures are fully revenue-backed by state and local funding sources.

Improved Service Delivery

Redesign of Service Center – \$125,729 / 2.00 FTEs. The sobering center is being redesigned in order to improve and increase coordination of services to homeless people with substance abuse or co-occurring disorders in the greater downtown Seattle area. In addition, two new Chemical Dependency Screeners will be added. It is anticipated that the redesign and additional staff will improve program performance.

Lifeboat

In keeping with the County Executive's lifeboat strategy, the following proposals will be eliminated effective July 1, 2009 if the State Legislature fails to provide King County with options to address the structural imbalance in the General Fund.

Community Center for Alternative Programs (CCAP) Chemical Dependency (CD) Programs – (\$87,612). This reduction will eliminate all CD education classes offered to CCAP participants after six months. CD treatment classes will be offered only to CCAP participants who are in court-ordered treatment or have state benefit coverage. This will eliminate access to CD treatment classes for Work Release inmates.

Contracts for Sobering Center and Detox Case Management – (\$44,559). Contracts for detoxification case management and supportive housing for clients engaged with the sobering center or in detox will be discontinued after six months. Services and housing will be available to clients through other programs but will not be as coordinated.

Housing Voucher Program – (\$180,930). The Housing Voucher Program will be significantly reduced. The entire temporary housing voucher portion of the program will be eliminated. The current program provides vouchers for temporary housing for approximately 12 recently-released offenders per month.

Revenue Reduction

Criminal Justice Initiative Employee – (\$94,406) / (0.85 FTE). As a result of reduced support from the General Fund, 0.85 FTE will be reduced from the Criminal Justice Initiatives Program (CJIP). The General Fund will continue to fund 1.9 CJIP FTEs who will absorb the remaining body of work. This change will not impact service.

Administration – (\$93,567). This proposal reduces the General Fund contribution for Substance Abuse administration. Increases in state funding for administrative costs will allow Substance Abuse to continue at their current level of administrative support.

DSHS Social Worker - \$34,068 State Funds – Substance Abuse will use \$34,068 in unprogrammed state funds to maintain a 0.5 FTE social worker that had previously been funded with General Fund

HEALTH & HUMAN SERVICES PROGRAM PLAN

dollars. This social worker is stationed at the King County Correctional Facility and provides assessments to help offenders with substance abuse problems apply for benefits.

Technical Adjustments

Central Rate Adjustments - (\$31,663). Central rate adjustments include changes in Flexible Benefits, General Fund Overhead, Technology Services Infrastructure Charge, Office of Information Resource Management Charge, Telecommunications Services & Overhead, Motor Pool Usage Charge, Radio Direct Charges, Radio Reserve Program, Debt Service, Long Term Leases, Retirement Rate Adjustment, Industrial Insurance Rate Adjustment, Property Services Lease Administration Fee, Strategic Initiative Fee, COLA Adjustment, and Countywide Strategic Technology Projects.

Non-Represented Employee COLA and Merit Reduction – (\$76,100) In keeping with the County Executive’s policy to achieve salary savings to help close the 2009 General Fund deficit, \$76,100 is saved in MHCADS – Alcohol and Substance Abuse Services by assuming no merit increase and by holding COLS at 3 percent for non-represented employees.

Represented Labor Strategy – (\$37,623) To reflect the expected agreement between the County Executive and county labor union representatives on potential savings for 2009, the Executive Proposed Budget assumes \$37,623 in savings for MHCADS – Alcohol and Substance Abuse Services.

**Fund 000001260 / Dept #0960
Department of Community & Human Services / MHCADS Division / Substance Abuse Fund**

	2007 Actual ¹	2008 Adopted	2008 Estimated ²	2009 Adopted	2010 Projected ³	2011 Projected ³
Beginning Fund Balance	2,537,729	3,519,944	2,419,423	2,213,056	1,417,559	516,718
Revenues						
* Federal (33100, 33300)	5,275,547	6,351,993	5,555,875	6,780,972	6,984,401	7,193,933
* State (33400)	13,851,485	12,378,969	15,889,803	19,238,676	20,008,223	20,808,552
* Intergovt. Revenues (33800)	1,171,853	477,834	1,171,948	1,225,321	1,262,081	1,299,943
* Charges for Services (34000)	328,009	1,340,184	762,828	817,838	842,373	867,644
* Miscellaneous Revenue (36000)	57,983	75,000	73,132	75,000	0	0
* Other Financing Sources (39785)	117,180	176,920	176,920	176,920	182,228	187,694
* GF Transfers (39780,39712)	3,290,685	3,356,498	3,356,499	3,166,986	1,292,672	0
Total Revenues	24,092,741	24,157,398	26,987,005	31,481,713	30,571,978	30,357,767
Expenditures						
* Administration	(2,562,610)	(2,578,071)	(3,019,597)	(2,742,122)	(2,714,701)	(2,687,554)
* Programs and Contracts	(21,648,436)	(22,236,557)	(24,173,775)	(29,535,088)	(28,758,118)	(28,040,608)
*						
Total Expenditures	(24,211,047)	(24,814,628)	(27,193,372)	(32,277,210)	(31,472,819)	(30,728,162)
Estimated Underexpenditures						
Other Fund Transactions						
*						
Total Other Fund Transactions	0	0	0	0	0	0
Ending Fund Balance	2,419,423	2,862,714	2,213,056	1,417,559	516,718	146,323
Reserves & Designations						
* Encumbrance Carryover	(107,907)					
*						
Total Reserves & Designations	(107,907)	0	0	0	0	0
Ending Undesignated Fund Balance	2,311,516	2,862,714	2,213,056	1,417,559	516,718	146,323
Target Fund Balance ⁴	242,110	248,146	271,934	322,772	314,728	307,282

Financial Plan Notes:

¹ 2007 Actuals are from 14th Month ARMS and are consistent with CAFR.

² 2008 Estimated is based on updated revenues and expenditures projected.

³ General Fund revenues are budgeted at 98% of eligible GF Transfer and are expected to decrease in 2010 and 2011.

⁴ Substance Abuse Fund intends to retain a Target Fund Balance equal to 1% of its yearly expenditures.

HEALTH & HUMAN SERVICES PROGRAM PLAN

C O U N C I L A D O P T E D B U D G E T

Reverse Community Center for Alternative Programs (CCAP) Chemical Dependency (CD) Programs - \$87,612. This reverses the Executive Proposed Budget lifeboat reduction and restores funding for CD education classes offered to CCAP participants after six months. In addition, all CCAP participants will continue to have access to CD treatment classes.

Reverse Housing Voucher Program - \$180,930. This reverses the Executive Proposed Budget lifeboat reduction and restores funding for the temporary housing portion of the Housing Voucher Program.

Labor Strategy Changes - \$22,983. Various labor strategies were proposed by the Executive in the 2009 Proposed Budget. In working with labor to find ways to achieve these savings targets, the Executive successfully negotiated with the county's labor unions a 10-day furlough program for most county employees for 2009. Countywide, this strategy will save the General Fund \$8.5 million and the non-General Funds \$14.3 million. For this agency's budget, these changes represent a net adjustment of \$22,983 from savings assumed for the labor strategies in the 2009 proposed budget.

COLA Decrease - (\$18,122). After submission of the Executive Proposed Budget, the final Consumer Price Index (CPI) information becomes available. The September-to-September CPI percentage change is the figure historically utilized by the county, as defined in the county's labor agreements, to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 5.5% to 4.88%. For this agency's budget, this represents a reduction of \$18,122 in the 2009 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

MHCADS - Mental Health 1120/0924

Code/Item #	Description	0924	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	153,295,705	89.25	6.50
HHS		Status Quo **	402,185	0.00	0.00
		Status Quo Budget	153,697,890	89.25	6.50
		Contra	545,291		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Expanded Service Delivery					
RB01	Medicaid & Non-Medicaid Services		8,806,409	1.00	(3.00)
			8,806,409	1.00	(3.00)
Infrastructure Improvement Needs					
RB03	Department IT		1,434,809	4.00	1.00
			1,434,809	4.00	1.00
Lifeboat					
AS01A	Reduce Co-Occuring Disorder Program - Provide Treatment through State		(240,233)	0.00	0.00
AS02A	Eliminate "Recovery" Consulting and Training		(103,603)	0.00	0.00
			(343,836)	0.00	0.00
Revenue Backed Grant Awards					
RB02	Specialized MH Services		388,962	1.00	3.00
			388,962	1.00	3.00
Revenue Reduction					
AS03	Eliminate Project Team and provide new Wraparound Service program for		(295,493)	0.00	0.00
AS04	Reduce funding for Advocacy Teams in Juvenile Drug Court		(176,920)	0.00	0.00
			(472,413)	0.00	0.00
Technical Adjustment					
CR01	Flexible Benefits Charge		(49,608)	0.00	0.00
CR05	General Fund Overhead Adjustment		9,905	0.00	0.00
CR07	Technology Services Operations and Maintenance Charge		480	0.00	0.00
CR08	Technology Services Infrastructure Charge		3,300	0.00	0.00
CR10	Office of Information Resource Management Charge		1,699	0.00	0.00
CR11	Telecommunications Services		(904)	0.00	0.00
CR12	Telecommunications Overhead		3,153	0.00	0.00
CR13	Motor Pool Usage Charge		3,828	0.00	0.00
CR14	Facilities Management Space Charge		183,910	0.00	0.00
CR20	Prosecuting Attorney Civil Division Charge		9,115	0.00	0.00
CR21	Debt Service Adjustment		(1,870)	0.00	0.00
CR22	Long Term Leases		71,016	0.00	0.00
CR24	Copy Center		(60,931)	0.00	0.00
CR25	Financial Services Charge		4,509	0.00	0.00
CR26	Retirement Rate Adjustment		3,151	0.00	0.00
CR27	Industrial Insurance Rate Adjustment		(5,767)	0.00	0.00
CR36	Property Services Lease Administration Fee		3,523	0.00	0.00
CR37	Strategic Initiative Fee		643	0.00	0.00
CR39	COLA Adjustment		201,537	0.00	0.00
CR41	Non Represented COLA Contra		(123,808)	0.00	0.00
CR42	Non Represented Merit Contra		(123,808)	0.00	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

MHCADS - Mental Health 1120/0924

Code/Item #	Description	0924	Expenditure	FTEs*	TLPs
CR43	Represented Labor Strategy Contra		(98,516)	0.00	0.00
CR46	Countywide Strategic Technology Projects		(21,300)	0.00	0.00
TA50	Revenue Adjustment		0	0.00	0.00
			13,257	0.00	0.00
The Council Changes					
CC01	Add FFT/ART/MST Contracts		299,732	0.00	0.00
CC02	Add JJ Speciali Populations RFP		93,843	0.00	0.00
CC03	Add Team Child Contract		69,625	0.00	0.00
CC41	Council Removal of Non Represented COLA Contra		123,808	0.00	0.00
CC42	Council Removal of Non Represented Merit Contra		123,808	0.00	0.00
CC43	Council Removal of Represented Labor Strategy Contra		98,516	0.00	0.00
CC44	Reduce COLA from 5.5% to 4.88%		(53,461)	0.00	0.00
CC45	Furlough Savings		(255,791)	0.00	0.00
			500,080	0.00	0.00
2009 Adopted Budget			164,570,449	95.25	7.50

Proviso(s):

ER1 EXPENDITURE RESTRICTION:

Of this appropriation, \$69,625 shall be expended solely on the Team Child contract.

ER2 EXPENDITURE RESTRICTION:

Of this appropriation, \$93,843 shall be expended solely for Juvenile Justice Special Populations contracts.

ER3 EXPENDITURE RESTRICTION:

Of this appropriation, \$299,732 shall be expended solely for family functional therapy, aggression replacement training and multisystemic therapy contracts.

HEALTH & HUMAN SERVICES PROGRAM PLAN

MHCADS – Mental Health Services Fund

The total 2009 Executive Proposed Budget for MHCADS – Mental Health Services is \$164,070,369, with 95.25 FTEs and 7.50 TLTs.

Expanded Service Delivery

Medicaid and Non-Medicaid Services – \$8,806,409 / 1.00 FTEs / (3.00 TLTs). This proposal supports direct services and provider wage increases funded by the state. The "worker wage increase" for community mental health provider staff is over \$4,000,000 in 2009. This proposal also provides state funding to support financial incentives for the Recovery Transformation Initiative (RTI), reclassifies two PACT (Programs for Assertive Community Treatment) TLTs to FTEs since this is an ongoing body of work, and transfers one FTE and one TLT to the Specialized Mental Health services program area.

Lifeboat

In keeping with the County Executive's lifeboat strategy, the following programs will be eliminated effective July 1, 2009 if the State Legislature fails to provide King County with options to address the structural imbalance in the General Fund.

Co-Occurring Disorders – (\$240,233). This proposal reduces funding for the Co-Occurring Disorders (COD) program. (COD) provides integrated mental health and substance abuse treatment for clients referred from Drug Court, Seattle Mental Health Court, King County Mental Health Court, or directly from jail. The proposal also eliminates funding for temporary housing for this population. If this program is not funded, King County will no longer provide Co-Occurring Disorders treatment for this population.

Recovery Transformation Initiative – (\$103,603). The General Fund will no longer provide funding for the Recovery Transformation Initiative. The Recovery Initiative currently consists of provider training and consulting.

Infrastructure Improvement Needs

Department IT – \$1,434,809 / 4.00 FTEs / 1.00 TLT. The proposal continues the consolidation of DCHS IT into Mental Health. Two FTEs are transferring from the Displaced Workers Program (DWP), one from the Mental Illness and Drug Dependency fund (MIDD) and one from Community Services Division (CSD). In addition, the Veterans and Human Services Levy will fund a TLT for the High Utilizer Program. Mental Health charges the appropriate department within DCHS for all IT services provided.

Revenue Backed Grant Awards

Specialized MH Services – \$388,962 / 1.00 FTE / 3.00 TLTs. This proposal increases expenditures in the following programs: Housing, the Interagency Staffing Team and other state Division of Child and Family Services (DCFS) funded services, Crisis Geriatric services, Emergency Telephone services, Crisis Outreach, and Mentally Ill Offender programs. One FTE and one TLT are transferring from the Medicaid and Non-Medicaid program and two new TLTs will be added to support the High Utilizer program and the Casey Family program. This proposal is fully revenue backed by three sources: Projects for Assistance in Transition from Homelessness (PATH), Division of Child and Family Services (DCFS) and United Way.

Revenue Reduction

Project Team – (\$295,293). Project Team is a pilot program that provides wraparound services for youth referred by Superior Court. This is a general fund reduction.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Juvenile Drug Court Advocacy Teams – (\$176,920) This proposal reduces mental health’s contribution to Advocacy Teams in Superior Court. These teams link youth in Juvenile Drug Court to community resources and treatment services. Juvenile Drug Court will longer fund this program. This is a General Fund reduction.

Technical Adjustments

Central Rate Adjustments – (\$337,389) Central rate adjustments include changes in Flexible Benefits, General Fund Overhead, Technology Services Infrastructure Charge, Office of Information Resource Management Charge, Telecommunications Services & Overhead, Motor Pool Usage Charge, Facilities Management Space Charge, Prosecuting Attorney Civil Charge, Debt Service, Long Term Leases, Copy Center, Financial Services Charge, Retirement Rate Adjustment, Industrial Insurance Rate Adjustment, Property Services Lease Administration Fee, Strategic Initiative Fee, COLA Adjustment, and Countywide Strategic Technology Projects.

Non-Represented Employee COLA and Merit Reduction - (\$247,616) In keeping with the County Executive’s policy to achieve salary savings to help close the 2009 General Fund deficit, \$247,616 is saved in MHCADS – Mental Health by assuming no merit increase and by holding COLA at 3 percent for non-represented employees.

Represented Labor Strategy – (\$98,516) To reflect the expected agreement between the County Executive and county labor union representatives on potential savings for 2009, the Executive Proposed Budget assumes \$98,516 in savings for MHCADS – Mental Health.

Fund 1120 / Department 0924
Department of Community & Human Services / MHCADS Division / Mental Health Fund

	2007 Actual ¹	2008 Adopted	2008 Estimated ²	2009 Adopted	2010 Projected ³	2011 Projected ³
Beginning Fund Balance	19,007,000	20,059,545	23,846,134	28,535,166	29,072,984	29,600,703
Revenues						
* Operating Revenues	122,562,577	152,128,755	147,343,474	163,472,847	168,377,032	173,428,343
* GF Revenues ⁴	1,883,553	1,714,118	1,921,224	1,635,420	645,742	0
* ⁵						
Total Revenues	124,446,130	153,842,873	149,264,698	165,108,267	169,022,774	173,428,343
Expenditures						
* Operating Expenses	(119,606,996)	(153,295,705)	(144,441,831)	(164,570,449)	(168,495,055)	(172,881,354)
* ⁵						
Total Expenditures	(119,606,996)	(153,295,705)	(144,441,831)	(164,570,449)	(168,495,055)	(172,881,354)
Estimated Underexpenditures						
Other Fund Transactions						
* Impaired Investment ⁵			(133,835)			
* ⁵						
Total Other Fund Transactions	0	0	(133,835)	0	0	0
Ending Fund Balance	23,846,134	20,606,713	28,535,166	29,072,984	29,600,703	30,147,693
Reserves & Designations						
* Designated for PIHP Risk Reserves	(2,700,412)	(3,633,848)	(3,172,409)	(3,647,884)	(3,757,321)	(3,870,040)
* Designated for Operating Reserves	(9,007,806)	(9,945,827)	(17,817,293)	(18,070,717)	(18,363,072)	(18,621,061)
* Designated for Inpatient Reserves	(4,341,568)	(5,538,388)	(6,101,046)	(5,708,679)	(5,879,939)	(6,056,338)
* Carryover Encumbrance	(31,760)					
Total Reserves & Designations	(16,081,546)	(19,118,063)	(27,090,748)	(27,427,280)	(28,000,332)	(28,547,439)
Ending Undesignated Fund Balance	7,764,588	1,488,650	1,444,418	1,645,704	1,600,372	1,600,255
Target Fund Balance ⁶	1,196,070	1,532,957	1,444,418	1,645,704	1,684,951	1,728,814

Financial Plan Notes:

¹ 2007 actuals based on CAFR and ARMS 14 month.

² 2008 Estimated figures are based on updated revenue and expenditure projections.

³ 2010 and 2011 estimates are based on projections for revenues and expenditures. These projections anticipate 3% revenue growth and a gradual reduction of general fund revenue. Expenditures are expected to grow at 3%, except for programs associated with general fund expenditures, which are expected to gradually decrease.

⁴ General Fund revenues are budgeted at 98% of eligible GF Transfer.

⁵ This adjustment reflects an unrealized loss for impaired investments.

⁶ Mental Health Fund intends to retain a Target Fund Balance equal to 1% of its yearly expenditures, per motion 7516.

HEALTH & HUMAN SERVICES PROGRAM PLAN

C O U N C I L A D O P T E D B U D G E T

Add FFT (family functional therapy /ART (aggression replacement training)/MST (multi-systemic therapy) Contracts - \$299,732. This item adds funding for family functional therapy, aggression replacement training and multi-systemic therapy contracts.

Add JJ (Juvenile Justice) Special Populations RFP - \$93,843. This item adds funding for Juvenile Justice Special Populations contracts.

Add Team Child Contract - \$69,625. This item adds funding for the Team Child Contract.

Labor Strategy Changes - \$90,341. Various labor strategies were proposed by the Executive in the 2009 Proposed Budget. In working with labor to find ways to achieve these savings targets, the Executive successfully negotiated with the county's labor unions a 10-day furlough program for most county employees for 2009. Countywide, this strategy will save the General Fund \$8.5 million and the non-General Funds \$14.3 million. For this agency's budget, these changes represent a net adjustment of \$90,341 from savings assumed for the labor strategies in the 2009 proposed budget.

COLA Decrease – (\$53,461). After submission of the Executive Proposed Budget, the final Consumer Price Index (CPI) information becomes available. The September-to-September CPI percentage change is the figure historically utilized by the county, as defined in the county's labor agreements, to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 5.5% to 4.88%. For this agency's budget, this represents a reduction of \$53,461 in the 2009 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Mental Illness and Drug Dependency Fund 1135/0990

Code/Item #	Description	0990	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	22,211,605	10.00	1.00
HHS		Status Quo **	1,205	0.00	0.00
		Status Quo Budget	22,212,810	10.00	1.00
		Contra	0		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Expanded Service Delivery					
RB01	Community MH and SA Access		14,655,350	0.00	0.00
RB02	Quality of Care		5,100,000	0.00	0.00
RB03	Housing Access		2,000,000	0.00	0.00
RB04	Prevention & Early Intervention		1,500,000	0.00	0.00
RB05	Juvenile Justice Youth Assessments		112,693	0.00	0.00
RB06	Youth Wraparound Services		3,000,000	0.00	0.00
RB07	Youth Crisis Services		1,497,400	0.00	0.00
RB08	Family Treatment Court		274,549	0.00	0.00
RB09	Juvenile Drug Court		309,427	0.00	0.00
RB10	Pre-Booking Diversion		5,780,000	0.00	0.00
RB11	Jail & Diversion Svcs, Therapeutic Courts		1,030,000	0.00	0.00
RB12	Re-Entry Programs		805,000	0.00	0.00
RB13	Domestic Violence		510,000	0.00	0.00
RB14	Sexual Assault		500,000	0.00	0.00
RB15	Drug Court Expand Recovery Services		188,915	0.00	0.00
RB16	Housing & Housing Related Services		16,000,000	0.00	0.00
RB17	Contingency & Data Systems		1,000,000	0.00	0.00
			54,263,334	0.00	0.00
Technical Adjustment					
CR01	Flexible Benefits Charge		(5,616)	0.00	0.00
CR05	General Fund Overhead Adjustment		(564)	0.00	0.00
CR07	Technology Services Operations and Maintenance Charge		138	0.00	0.00
CR08	Technology Services Infrastructure Charge		7,291	0.00	0.00
CR10	Office of Information Resource Management Charge		3,193	0.00	0.00
CR21	Debt Service Adjustment		254	0.00	0.00
CR26	Retirement Rate Adjustment		315	0.00	0.00
CR27	Industrial Insurance Rate Adjustment		(259)	0.00	0.00
CR37	Strategic Initiative Fee		74	0.00	0.00
CR39	COLA Adjustment		19,671	0.00	0.00
CR41	Non Represented COLA Contra		(22,505)	0.00	0.00
CR42	Non Represented Merit Contra		(22,505)	0.00	0.00
CR46	Countywide Strategic Technology Projects		(2,447)	0.00	0.00
RB18	MIDD Administration		(19,656,482)	0.75	0.00
TA50	Revenue Adjustment		0	0.00	0.00
			(19,679,442)	0.75	0.00
The Council Changes					
CC01	Eliminate Housing Pending Policy Discussion		(9,597,449)	0.00	0.00
CC02	Seattle MIDD Strategies		1,460,000	0.00	0.00
CC41	Council Removal of Non Represented COLA Contra		22,505	0.00	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Mental Illness and Drug Dependency Fund 1135/0990

Code/Item #	Description	0990	Expenditure	FTEs*	TLPs	
CC42	Council Removal of Non Represented Merit Contra		22,505	0.00	0.00	
CC44	Reduce COLA from 5.5% to 4.88%		(5,333)	0.00	0.00	
CC45	Furlough Savings		(36,312)	0.00	0.00	
			(8,134,084)	0.00	0.00	
			2009 Adopted Budget	48,662,618	10.75	1.00

Proviso(s):

ER1 EXPENDITURE RESTRICTION:

Of this appropriation, \$960,000 shall be expended solely on the Safe Housing and Treatment for Children in Prostitution contract with the city of Seattle as specified in Ordinance 16261.

ER2 EXPENDITURE RESTRICTION:

Of this appropriation, \$500,000 shall be expended solely on the Crisis Intervention Team Mental Health Partnership contract with the city of Seattle as specified in Ordinance 16261.

P1 PROVIDED THAT:

Of this appropriation, an amount may be neither encumbered nor expended toward the interim loan program, as described in the executive's 2009 proposed budget under CIP Project number 322801, until the council approves by motion a report that specifies the components, requirements, processes, oversight and reporting of an interim loan program that would be administered by King County. The executive, in collaboration with the mental illness and drug dependency oversight committee, with assistance from council staff and the office of the prosecuting attorney, shall develop the report.

The report is due to the council on April 1, 2009. Eleven copies of the report must be filed with the clerk of the council, who shall retain the original and will forward copies to each councilmember and to the lead operating budget, fiscal management and select issues committee, or its successor.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Judicial Administration MIDD 1135/0583

Code/Item #	Description	0583	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	0	0.00	0.00
		Status Quo **	0	0.00	0.00
HHS					
		Status Quo Budget	0	0.00	0.00
		Contra	0		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Expanded Service Delivery					
RB15	Drug Court Expand Recovery Services		136,085	1.50	0.00
			136,085	1.50	0.00
Technical Adjustment					
CR39	COLA Adjustment		5,885	0.00	0.00
			5,885	0.00	0.00
The Council Changes					
CC44	Reduce COLA from 5.5% to 4.88%		(665)	0.00	0.00
CC45	Furlough Savings		(4,317)	0.00	0.00
			(4,982)	0.00	0.00
2009 Adopted Budget			136,988	1.50	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Prosecuting Attorney MIDD 1135/0688

Code/Item #	Description	0688	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	0	0.00	0.00
		Status Quo **	0	0.00	0.00
HHS					
		Status Quo Budget	0	0.00	0.00
		Contra	0		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Expanded Service Delivery					
RB09	Juvenile Drug Court		38,932	0.25	0.00
			38,932	0.25	0.00
Technical Adjustment					
CR39	COLA Adjustment		1,360	0.00	0.00
			1,360	0.00	0.00
The Council Changes					
CC44	Reduce COLA from 5.5% to 4.88%		(153)	0.00	0.00
CC45	Furlough Savings		(997)	0.00	0.00
			(1,150)	0.00	0.00
2009 Adopted Budget			39,142	0.25	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Superior Court MIDD 1135/0783

Code/Item #	Description	0783	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	0	0.00	0.00
		Status Quo **	0	0.00	0.00
HHS					
		Status Quo Budget	0	0.00	0.00
		Contra	0		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Expanded Service Delivery					
RB05	Juvenile Justice Youth Assessments		197,307	2.00	0.00
RB08	Family Treatment Court		419,751	4.85	0.00
RB09	Juvenile Drug Court		239,641	3.00	0.00
			856,699	9.85	0.00
Technical Adjustment					
CR39	COLA Adjustment		38,268	0.00	0.00
			38,268	0.00	0.00
The Council Changes					
CC01	Family Treatment Court		(225,893)	(1.95)	0.00
CC44	Reduce COLA from 5.5% to 4.88%		(4,315)	0.00	0.00
CC45	Furlough Savings		(28,069)	0.00	0.00
			(258,277)	(1.95)	0.00
2009 Adopted Budget			636,690	7.90	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Sheriff MIDD 1135/0883

Code/Item #	Description	0883	Expenditure	FTEs*	TLPs
	Program Area	2008 Adopted	0	0.00	0.00
		Status Quo **	0	0.00	0.00
	HHS				
		Status Quo Budget	0	0.00	0.00
		Contra	0		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
	Expanded Service Delivery				
RB10	Pre-Booking Diversion		220,000	2.00	0.00
			220,000	2.00	0.00
	Technical Adjustment				
CR39	COLA Adjustment		7,388	0.00	0.00
			7,388	0.00	0.00
	The Council Changes				
CC44	Reduce COLA from 5.5% to 4.88%		(833)	0.00	0.00
CC45	Furlough Savings		(5,419)	0.00	0.00
			(6,252)	0.00	0.00
		2009 Adopted Budget	221,136	2.00	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Mental Illness and Drug Dependency Fund

The total 2009 Executive Proposed Budget for the Mental Illness and Drug Dependency (MIDD) fund is \$58,101,319, with 24.35 FTEs and 1.00 TLT. This fund consists of five appropriation units: MHCADS (0990), King County Superior Court (KCSC, 0783), King County Sheriff's Office (KCSO, 0883), Department of Judicial Administration (DJA, 0583), and the Prosecuting Attorney's Office (PAO, 0688).

MIDD funds provided enhanced services to many programs that are in the General Fund lifeboat. If the State Legislature fails to provide King County with options to address the structural imbalance in the General Fund, many of these base programs will be eliminated or reduced effective July 1, 2009. If this comes to pass, King County will need to re-evaluate how MIDD funds are allocated.

Expanded Service Delivery

Community Mental Health and Substance Abuse Access – \$14,655,350. This proposal incorporates Strategy 1 outlined in MIDD Implementation Plan. Specific programs include:

- Increased access to mental health outpatient services for people not on Medicaid
- Increased access to substance abuse outpatient services for people not on Medicaid
- Outreach and engagement for individuals leaving hospitals, jails or crisis facilities
- Emergency room substance abuse and early intervention program
- Mental health crisis next day appointments
- Chemical dependency professional education and training
- Peer support and Parent Partner family assistance
- Prevention and early intervention mental health and substance abuse services for older adults
- Expand the availability of crisis intervention and linkage to on-going services for older adults

Quality of Care – \$5,100,000. This proposal has two programmatic components. The first is a caseload reduction for mental health case managers which will allow for improved service for consumers as well as reduce case manager turnover. The second component provides funding for vocational services in the chemical dependency and mental health treatment programs. Employment services will help individuals obtain jobs and increase recovery rates and self sufficiency.

Housing Access - \$2,000,000. An estimated 400 individuals will be served by this proposal, which will increase housing service staff to assist individuals with the transition from homelessness to stable housing. Services will be provided at the individual housing sites and in the surrounding communities.

Prevention and Early Intervention – \$1,500,000. This proposal aims to reduce future involvement with the chemical dependency, mental health, and criminal justice system through prevention and early intervention programs. Included are programs to provide comprehensive chemical dependency outpatient services for children in recovery as well as prevention services to children of substance abusers. Two school based programs are also included, which will address mental health and substance abuse for children in school as well as suicide prevention.

Juvenile Justice Youth Assessments – \$310,000 / 2.00 FTEs. This proposal increases the capacity for social and psychological assessments for juveniles in the justice system. In addition to two contracted positions, an Assessment Coordinator and a Superior Court Psychologist will be added to King County Superior Court (appropriation unit 0783).

Youth Wraparound Services – \$3,000,000. This proposal supports wraparound services for children and youth with severe emotional disturbances. Each youth and family are connected with a single care coordinator and a family advocate who help identify and recruit team members, including other

HEALTH & HUMAN SERVICES PROGRAM PLAN

system partners such as physicians and state Division of Children and Family Services caseworkers as well as family, friends, and other natural supports.

Youth Crisis Services - \$1,497,400. This proposal expands services to youth in crisis through the establishment of a youth reception center and expanded crisis outreach and stabilization. A needs assessment will be conducted to define the scope and feasibility of the reception center. When implemented, the reception center will need 24/7 staff, a suitable location and treatment specialist. Crisis outreach and stabilization for youth will increase the capacity of the current Children's Crisis Outreach and Response System (CCORS). This program provides outreach and in-home stabilization to children and youth, assisting families in accessing services, thereby de-escalating the crisis and maintaining the youth within the community.

Family Treatment Court - \$694,300 / 4.85 FTEs. This proposal funds increased court and family liaison services, oversight capacity, and access to treatment services to enable the Family Treatment Court to double service capacity to approximately 90 children. Temporary funding provided by the Human Services Levy and the King County General Fund ends in 2008. This proposal funds 4.85 FTEs in Superior Court (appropriation unit 0783).

Juvenile Drug Court - \$588,000 / 3.25 FTEs. This proposal supports the expansion of Juvenile Drug Court and will serve an additional 36 youth per year. In addition to public defense services, 3.0 FTEs will be funded in Superior Court (appropriation unit 0783), as well as 0.25 FTE in the Prosecuting Attorney's Office. (appropriation unit 0688).

Pre-Booking Diversion - \$6,000,000 / 2.00 FTEs. This proposal allocates funds for Crisis Intervention Training (CIT), an adult crisis diversion facility, a mobile crisis team, and respite beds.

CIT training will be provided to the King County Sheriff's Office (KCSO) and police departments in King County, other first responders, and jail staff to improve understanding of mental illness and chemical dependency and the most effective ways to interact with individuals with these issues. Included in the CIT proposals are two KCSO FTEs (appropriation unit 0883).

The proposed crisis diversion facility will be available for officers and other crisis responders to refer adults in crisis for evaluation and referrals to appropriate community-based services. The mobile crisis team will assist first responders in finding appropriate resources or transportation for individuals in crisis and respite beds will be available for homeless individuals ready to leave the crisis diversion facility but still in need of temporary or permanent supportive housing.

Jail and Diversion Services, Therapeutic Courts - \$1,030,000. This proposal increases the capacity of jail diversion services by expanding the Jail Liaison Program for Work Education Release inmates and funding new or existing mental health courts. The Jail Liaison Program anticipates serving 360 clients per year and mental health court funding estimates increasing capacity by 250 clients throughout King County.

Re-Entry Programs - \$805,000. This proposal funds additional re-entry resources for mentally ill and/or drug dependent individuals leaving jails or hospitals, an increase in capacity for Harborview's Psychiatric Emergency Services, and urinalysis supervision for Community Center for Alternative Programs (CCAP).

Jail re-entry services include intensive case management for individuals with mental health and substance abuse services and prior to release. Individuals discharged from hospitals, but in need of housing and treatment services would be provided respite beds, case management, transportation and longer term housing options while in the program.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Harborview's Psychiatric Emergency Services links individuals to community-based services upon discharge from the emergency room. CCAP urinalysis supervision will increase the number urinalyses each month and reduce CCAP staff time dedicated to providing this service.

Domestic Violence - \$510,000. This proposal integrates mental health services within community-based domestic violence agencies as an intervention measure against more severe mental health or substance abuse. This program will serve 175 to 200 domestic violence survivors per year and up to 85 children per year.

Sexual Assault - \$500,000. This proposal expands the capacity of Community Sexual Assault Programs (CSAPs) and aims to increase access to culturally appropriate services for adult and child victims of sexual assault. Integrating mental health services in these programs will prevent more severe mental health or substance abuse issues for the victims.

Drug Court Expanded Recovery Services - \$325,000 / 1.50 FTEs. This strategy funds expansion and enhancement of services for King County Drug Diversion Court participants, including access to employment and training, access to treatment for young adults, housing case management, and enhancement of services provided to women. In addition to contract employees, this proposal funds 1.5 FTE housing case manager in DJA (appropriation unit 0583).

Housing and Housing Related Services - \$16,000,000. This strategy provides housing and housing services for the use of individuals with mental illness or chemical dependency that are homeless. Funds will be used to fill budget gaps for projects that have not acquired all the necessary capital, to provide capital for new housing projects, for time limited rental subsidies, and for a revolving loan program for the acquisition of property to be used for a qualified housing project. This appropriation authority is for reserve funds allocated in 2008 and additional funds in 2009.

Contingency & Data Systems - \$1,000,000. This proposal supports funds for the development of data systems and provides contingent appropriation authority for the MIDD fund to respond to programmatic needs.

Technical Adjustment

MIDD Administration – (\$19,656,482) / 0.75 FTEs. This proposal reduces spending authority in the MIDD administration low org. The proposal also adds 1.75 FTEs for evaluation and management of criminal justice programs and transfers 1.0 FTE to MHCADS IT section in the Mental Health fund. 2009 estimated MIDD administration costs for MHCADS are \$2.5 million.

Central Rates Adjustments – (\$22,050) Central rates adjustments include Flexible Benefits Charge, General Fund Overhead Adjustment, Technology Services Operations & Maintenance Charge, Technology Services Infrastructure Charge, Office of Information Resource Management Charge, Debt Service Adjustment, Retirement Rate Adjustment, Industrial Insurance Rate Adjustment, COLA Adjustment, Strategic Initiative Fee, Labor Contrasts, and Countywide Strategic Technology Projects.

Non-Represented Employee COLA and Merit Reduction – (\$45,010) In keeping with the County Executive's policy to achieve salary savings to help close the 2009 General Fund deficit, \$45,010 is saved in MIDD by assuming no merit increase and by holding COLA at 3 percent for non-represented employees.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Fund 000001135 / Appropriation units 0990, 0583, 0688, 0783, & 0883
Department of Community and Human Services / MHCADSD/ Mental Illness and Drug Dependency Fund (MIDD)

	2007 Actual	2008 Adopted	2008 Estimated ¹	2009 Adopted	2010 Projected ⁸	2011 Projected ⁸
Beginning Fund Balance	0	0	0	17,892,395	17,345,697	25,872,277
Revenues ²						
* CD/MH Sales Tax		30,852,323	37,560,000	48,410,000	50,800,000	53,375,000
* Interest Earnings ¹¹			44,000	392,000	514,000	797,000
Total Revenues	0	30,852,323	37,604,000	48,802,000	51,314,000	54,172,000
Expenditures						
* Operating Expenditures (MHCADSD)		(22,211,605)	(8,114,156)	(40,800,067)	(42,024,069)	(44,036,691)
* New Strategies ¹⁰				(1,460,000)		
* Operating Expenditures (Superior Court)				(636,690)	(655,791)	(675,464)
* Operating Expenditures (Sheriff)				(221,136)	(227,770)	(234,603)
* Operating Expenditures (DJA)				(136,988)	(141,098)	(145,331)
* Operating Expenditures (PAO)				(39,142)	(40,316)	(41,526)
* 2008 Housing Allocation Expenditures ³			(11,597,449)	(6,402,551)		
Total Expenditures	0	(22,211,605)	(19,711,605)	(49,696,574)	(43,089,044)	(45,133,615)
Estimated Underexpenditures ⁷				347,876	301,623	315,935
Other Fund Transactions						
* Total Other Fund Transactions	0	0	0	0	0	0
Ending Fund Balance	0	8,640,718	17,892,395	17,345,697	25,872,277	35,226,597
Reserves & Designations						
* Housing & Capital Reserve ⁴		(6,418,602)	(6,402,551)			
* Revenue Stabilization Reserve ⁵		(2,000,000)	(1,500,000)	(2,000,000)	(2,500,000)	(3,000,000)
* New Strategy Reserve Beginning Balance			(2,500,000)	(2,500,000)	(3,740,000)	(5,000,000)
* New Strategy Expenditures				1,460,000		
* New Strategy Reserve Replenishment				(2,700,000)	(1,260,000)	0
* New Strategy Reserve Ending Balance			(2,500,000)	(3,740,000)	(5,000,000)	(5,000,000)
Total Reserves & Designations	0	(8,418,602)	(10,402,551)	(5,740,000)	(7,500,000)	(8,000,000)
Ending Undesignated Fund Balance ⁹	0	222,116	7,489,844	11,605,697	18,372,277	27,226,597
Target Fund Balance ⁶		222,116	197,116	496,966	430,890	451,336

Financial Plan Notes:

¹ 2008 Estimated is based on accrued revenue and updated expenditure projections.

² MIDD sales tax collection began April 1, 2008. 2008 Adopted revenues are on a cash basis and include seven months of sales tax distribution to King County. GAAP standards require sales tax revenue to reflect sales that occurred in the year. Therefore, 2008 Estimated revenues are on an accrual basis and include a revenue adjustment to reflect a full nine months of sales tax revenue.

³ Housing expenditures are limited by the 2008 adopted appropriation. Total anticipated housing expenditures of \$18,000,000 include \$11,597,449 in 2008 operating expenses and \$6,402,551 in the Housing and Capital Reserve. Reserve will be spent in 2009.

⁴ 2008 Estimated Housing & Capital Reserve of \$6,402,551 is unexpended balance of housing expenditures per the spending plan (\$18,000,000 - \$11,597,449). The approximate split of the \$18,000,000 in housing expenditures is \$13,000,000 for capital expenditures and \$5,000,000 for rental subsidies.

⁵ A Revenue Stabilization Reserve will be established at a level of 10 percent of Sales Tax Revenue. \$2,000,000 was budgeted for 2008 and an additional \$1,000,000 will be added each year until this level is attained. The Reserve will then be maintained at 10 percent of Sales Tax Revenue. The Revenue Stabilization Reserve amount has been reduced in order to maintain the Target Fund Balance.

⁶ Target fund balance is set at 1% of expected expenditures. This is consistent with both the Mental Health and Substance Abuse funds.

⁷ Underexpenditure is 2% of direct services (not under contract). Direct services account for approximately 65% of expenditures.

⁸ 2010 and 2011 expenditures, excluding new strategies, assume 3% growth.

⁹ 2009 Undesignated Fund Balance will be used to stabilize the fund in the event of further decline in sales tax revenue, or for one-time housing expenditures as recommended in the 2009 Proposed Budget.

¹⁰ New Strategies are funded for 2009 and 2010 out of New Strategies Reserve Fund. In 2011, ongoing funding of new strategies will be considered during budget process.

¹¹ Interest earnings are estimated based on investment pool yield forecast applied to average annual fund balance.

HEALTH & HUMAN SERVICES PROGRAM PLAN

COUNCIL ADOPTED BUDGET

Reduction of MIDD Housing Funding – (\$9,597,449). This change eliminates expenditure authority for housing projects based on 2009 MIDD revenue pending a policy discussion of further MIDD capital investment.

Seattle MIDD Strategies – \$1,460,000. This change allocates 24 months of funding for two pilot programs funded out of the New Strategies Reserve. The city of Seattle will administer the Crisis Intervention Team/Mental Health Partnership and the Safe Housing and Treatment for Children in Prostitution contracts.

Family Treatment Court – (\$225,893) and (1.95) FTEs. Council removed the Family Treatment Court FTEs from the Superior Court MIDD appropriation unit and reinstated them in Superior Court's budget. Council removed funding from the Superior Court MIDD budget and added \$225,893 of appropriation to Human Services Levy. Council also included a proviso requiring the Human Services Levy to fund the Family Treatment Court positions. The changes were made due to supplantation issues raised by the PAO.

Labor Strategy Changes – (\$30,104). Various labor strategies were proposed by the Executive in the 2009 Proposed Budget. In working with labor to find ways to achieve these savings targets, the Executive successfully negotiated with the county's labor unions a 10-day furlough program for most county employees for 2009. Countywide, this strategy will save the General Fund \$8.5 million and the non-General Funds \$14.3 million. For this agency's budget, these changes represent a net adjustment of (\$30,104) from savings assumed for the labor strategies in the 2009 proposed budget.

COLA Decrease – (\$11,299). After submission of the Executive Proposed Budget, the final Consumer Price Index (CPI) information becomes available. The September-to-September CPI percentage change is the figure historically utilized by the county, as defined in the county's labor agreements, to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 5.5% to 4.88%. For this agency's budget, this represents a reduction of \$11,299 in the 2009 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Dislocated Worker Program Administration 2241/0940

Code/Item #	Description	0940	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	4,088,673	28.00	0.00
		Status Quo **	134,128	0.00	0.00
HHS					
		Status Quo Budget	4,222,801	28.00	0.00
		Contra	0		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Infrastructure Improvement Needs					
TA01	IT Staff Positions Transferred to Mental Health		0	(2.00)	0.00
			0	(2.00)	0.00
Revenue Reduction					
DS01	Federal and State Funding Reduction		(1,176,518)	(9.00)	0.00
			(1,176,518)	(9.00)	0.00
Technical Adjustment					
CR01	Flexible Benefits Charge		(7,956)	0.00	0.00
CR07	Technology Services Operations and Maintenance Charge		51	0.00	0.00
CR08	Technology Services Infrastructure Charge		(6,269)	0.00	0.00
CR10	Office of Information Resource Management Charge		(2,713)	0.00	0.00
CR11	Telecommunications Services		10,422	0.00	0.00
CR12	Telecommunications Overhead		5,422	0.00	0.00
CR21	Debt Service Adjustment		710	0.00	0.00
CR22	Long Term Leases		57,177	0.00	0.00
CR25	Financial Services Charge		(17,212)	0.00	0.00
CR26	Retirement Rate Adjustment		430	0.00	0.00
CR27	Industrial Insurance Rate Adjustment		(374)	0.00	0.00
CR36	Property Services Lease Administration Fee		1,213	0.00	0.00
CR37	Strategic Initiative Fee		188	0.00	0.00
CR39	COLA Adjustment		(2,870)	0.00	0.00
CR41	Non Represented COLA Contra		(9,578)	0.00	0.00
CR42	Non Represented Merit Contra		(9,578)	0.00	0.00
CR43	Represented Labor Strategy Contra		(21,830)	0.00	0.00
CR46	Countywide Strategic Technology Projects		(6,229)	0.00	0.00
TA50	Revenue Adjustment		0	0.00	0.00
			(8,996)	0.00	0.00
The Council Changes					
CC41	Council Removal of Non Represented COLA Contra		9,578	0.00	0.00
CC42	Council Removal of Non Represented Merit Contra		9,578	0.00	0.00
CC43	Council Removal of Represented Labor Strategy Contra		21,830	0.00	0.00
CC44	Reduce COLA from 5.5% to 4.88%		(7,198)	0.00	0.00
CC45	Furlough Savings		(50,676)	0.00	0.00
			(16,888)	0.00	0.00
2009 Adopted Budget			3,020,399	17.00	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Dislocated Worker Program/PIC

The total 2009 Executive Proposed Budget for Dislocated Worker Program (DWP) is \$3,037,287, with 17.00 FTEs.

Infrastructure Improvement Needs

IT Staff Positions Transferred to Mental Health – (2.00 FTEs). This request supports the department-wide consolidation of information technology services and staffing within Mental Health.

Revenue Reductions

Federal and State Funding Reduction – (\$1,176,518) / (9.00 FTEs). Due to decreases primarily in federal Workforce Investment Act (WIA) funding, the DWP must reduce program size and eliminate vacant positions. The agency anticipates that while fifty fewer customers will be served in 2009, the programs funded by DWP will still be accessed by over six-hundred individuals. Washington State's contribution to DWP programs also shrinks as their required match of WIA funds decreases along with the drop in federal funding.

Technical Adjustment

Central Rate Adjustments – (\$31,990) Central rate adjustments include ITS Infrastructure, OIRM, Telecommunications Services and Overhead, Long Term Leases, Finance and Business Operations Rates, Property Services and COLA.

Non-Represented Employee COLA and Merit Reduction (\$19,156) In keeping with the County Executive's policy to achieve salary savings to help close the 2009 General Fund deficit, \$19,156 is saved in DWP by assuming no merit increase and by holding COLA at 3 percent for non-represented employees.

Represented Labor Strategy – (\$21,830) To reflect the expected agreement between the County Executive and county labor union representatives on potential savings for 2009, the Executive Proposed Budget assumes \$21,830 in savings for DWP.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Dislocated Worker Program / 2241

	2007 Actual ¹	2008 Adopted	2008 Estimated ²	2009 Adopted	2010 Projected ³	2011 Projected ³
Beginning Fund Balance	(83,275)	1,226	(57,261)	20,107	118,998	118,998
Revenues						
* DWP Revenues	3,688,403	4,385,961	2,909,816	3,119,290	3,181,676	3,245,309
Total Revenues	3,688,403	4,385,961	2,909,816	3,119,290	3,181,676	3,245,309
Expenditures						
* Operating Expenditures	(3,662,389)	(4,088,673)	(2,832,448)	(3,020,399)	(3,181,676)	(3,245,309)
Total Expenditures	(3,662,389)	(4,088,673)	(2,832,448)	(3,020,399)	(3,181,676)	(3,245,309)
Estimated Underexpenditures ⁴						
Other Fund Transactions						
Total Other Fund Transactions	0	0	0	0	0	0
Ending Fund Balance	(57,261)	298,514	20,107	118,998	118,998	118,998
Less: Reserves & Designations						
Total Reserves & Designations	0	0	0	0	0	0
Ending Undesignated Fund Balance	(57,261)	298,514	20,107	118,998	118,998	118,998
Target Fund Balance ⁵						

Financial Plan Notes:

¹ The 2007 Actuals are from the 2007 14th Month ARMS

² The 2008 Estimated column is based upon projections for revenues and expenditures.

³ The 2010 and 2011 Estimated Revenues are based on 2% annual growth.

⁴ There is no Estimated Underexpenditure required of this fund.

⁵ There is no Target Fund Balance required of this fund.

C O U N C I L A D O P T E D B U D G E T

Labor Strategy Changes – (\$9,690). Various labor strategies were proposed by the Executive in the 2009 Proposed Budget. In working with labor to find ways to achieve these savings targets, the Executive successfully negotiated with the county's labor unions a 10-day furlough program for most county employees for 2009. Countywide, this strategy will save the General Fund \$8.5 million and the non-General Funds \$14.3 million. For this agency's budget, these changes represent a net adjustment of (\$9,690) from savings assumed for the labor strategies in the 2009 proposed budget.

COLA Decrease – (\$7,198). After submission of the Executive Proposed Budget, the final Consumer Price Index (CPI) information becomes available. The September-to-September CPI percentage change is the figure historically utilized by the county, as defined in the county's labor agreements, to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 5.5% to 4.88%. For this agency's budget, this represents a reduction of \$7,198 in the 2009 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Veterans and Family Levy 1141/0117

Code/Item #	Description	0117	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	8,356,441	12.00	1.00
HHS		Status Quo **	189,053	0.00	0.00
Status Quo Budget			8,545,494	12.00	1.00
Contra			0		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Expanded Service Delivery					
RB01	Contract Services and Capital Projects		696,813	0.00	0.00
			696,813	0.00	0.00
Technical Adjustment					
CR01	Flexible Benefits Charge		(6,084)	0.00	0.00
CR05	General Fund Overhead Adjustment		2,214	0.00	0.00
CR07	Technology Services Operations and Maintenance Charge		57	0.00	0.00
CR08	Technology Services Infrastructure Charge		(572)	0.00	0.00
CR10	Office of Information Resource Management Charge		(98)	0.00	0.00
CR11	Telecommunications Services		834	0.00	0.00
CR12	Telecommunications Overhead		420	0.00	0.00
CR14	Facilities Management Space Charge		(15,832)	0.00	0.00
CR21	Debt Service Adjustment		(9)	0.00	0.00
CR22	Long Term Leases		26,935	0.00	0.00
CR25	Financial Services Charge		8,750	0.00	0.00
CR26	Retirement Rate Adjustment		332	0.00	0.00
CR27	Industrial Insurance Rate Adjustment		(283)	0.00	0.00
CR36	Property Services Lease Administration Fee		624	0.00	0.00
CR37	Strategic Initiative Fee		87	0.00	0.00
CR39	COLA Adjustment		18,759	0.00	0.00
CR41	Non Represented COLA Contra		(13,068)	0.00	0.00
CR42	Non Represented Merit Contra		(13,068)	0.00	0.00
CR43	Represented Labor Strategy Contra		(10,915)	0.00	0.00
CR46	Countywide Strategic Technology Projects		(2,892)	0.00	0.00
TA50	Revenue Adjustment		0	0.00	0.00
			(3,809)	0.00	0.00
The Council Changes					
CC41	Council Removal of Non Represented COLA Contra		13,068	0.00	0.00
CC42	Council Removal of Non Represented Merit Contra		13,068	0.00	0.00
CC43	Council Removal of Represented Labor Strategy Contra		10,915	0.00	0.00
CC44	Reduce COLA from 5.5% to 4.88%		(5,624)	0.00	0.00
CC45	Furlough Savings		(38,410)	0.00	0.00
			(6,983)	0.00	0.00
2009 Adopted Budget			9,231,515	12.00	1.00

Proviso(s):

P1 PROVIDED THAT:

Of this appropriation, \$100,000 shall not be expended or encumbered until the executive submits four quarterly progress reports for the veterans and human services. The quarterly reports shall include at a minimum: the amount of funding expended to date, the amount of funding contracted to date, the number and status of request for proposals to date and any individual program statistics available, such as number of individuals served. The quarterly reports are due on March 1, June 1, September 1 and December 1, 2009, for council review.

Twelve copies of each report must be filed with the clerk of the council, who shall retain the original and will forward copies to each councilmember and to the lead staff the law, justice and human services committee and the regional policy committee, or its successor.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Veterans and Family Levy

The total 2009 Executive Proposed Budget for the Veterans and Family Levy is \$9,238,498, with 12.00 FTEs and 1.00 TLT.

Expanded Service Delivery

Contract Services and Capital Projects – \$696,813. This proposal appropriates \$696,813 for contract services and capital projects: \$102,192 is for capital projects, while the remaining \$594,621 is for contract services. Service Improvement Plan (SIP) strategies funded by the Veterans and Family Services Levy include Enhancing Access to Services for Veterans, Ending Homelessness, Increasing Access to Behavioral Health Services, and Resource Management and Evaluation. The proposal also includes expenditure authority for 40% of unspent committed funds from 2008, administration, and board support. Specific program funding decisions are based on input from representatives from the Veterans Citizen Oversight Board and the Human Services Citizen Oversight Board, along with CSD staff members and the DCHS Director.

Technical Adjustments

Central Rates Adjustments – (\$33,242) - Central rates adjustments include Flexible Benefits Charge, General Fund Overhead Adjustment, Technology Services Operations & Maintenance Charge, Technology Services Infrastructure Charge, Office of Information Resource Management Charge, Telecommunications Services and Overhead, Facilities Management Space Charge, Debt Service Adjustment, Long Term Leases, Financial Services Charge, Retirement Rate Adjustment, Industrial Insurance Rate Adjustment, Property Services Lease Administration Fee, Strategic Initiative Fee, COLA Adjustment, and Countywide Strategic Technology Projects.

Non-Represented Employee COLA and Merit Reduction – (\$26,136) In keeping with the County Executive's policy to achieve salary savings to help close the 2009 General Fund deficit, \$26,136 is saved in Veterans and Family Levy by assuming no merit increase and by holding COLA at 3 percent for non-represented employees.

Represented Labor Strategy – (\$10,915) - To reflect the expected agreement between the County Executive and county labor union representatives on potential savings for 2009, the Executive Proposed Budget assumes \$10,915 in savings for Veterans and Family Levy.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Fund 1141/Department 0117
 Department of Community and Human Services/ Community Service Division/Veterans and Family Services Levy

	2007 Actual ¹	2008 Adopted	2008 Estimated ²	2009 Adopted ³	2010 Projected ³	2011 Projected ³
Beginning Fund Balance	6,277,094	6,537,794	11,208,218	5,975,202	4,215,893	2,989,618
Revenues						
* Veterans Services Levy Millage	6,951,312	7,079,201	7,111,639	7,357,206	7,504,352	7,661,942
* Interest Income	241,775	346,500	257,000	115,000	86,000	68,000
Total Revenues	7,193,087	7,425,701	7,368,639	7,472,206	7,590,352	7,729,942
Expenditures						
* Administration and Board Support	(190,457)	(450,483)	(401,710)	(404,059)	(442,485)	(464,139)
* Services and Capital	(2,071,506)	(6,905,958)	(11,370,086)	(8,827,456)	(8,374,142)	(7,978,462)
* Planning, Development and Start-up		(1,000,000)	(784,402)			
Total Expenditures	(2,261,963)	(8,356,441)	(12,556,198)	(9,231,515)	(8,816,627)	(8,442,601)
Estimated Underexpenditures						
Other Fund Transactions						
* Impaired Investment ⁴			(45,457)			
Total Other Fund Transactions	-	-	(45,457)	-	-	-
Ending Fund Balance	11,208,218	5,607,054	5,975,202	4,215,893	2,989,618	2,276,959
Reserves & Designations						
* Encumbrances for contracted providers	(376,876)		(504,383)	(552,192)	(827,163)	(908,302)
* Capital Projects commitments	(4,562,500)	(3,157,500)	(4,686,929)	(2,603,849)	(1,041,540)	
* Service Programs commitments	(5,207,698)					
* Planning, Development and Start-up	(784,402)					
Total Reserves & Designations	(10,931,476)	(3,157,500)	(5,191,312)	(3,156,041)	(1,868,703)	(908,302)
Ending Undesignated Fund Balance	276,742	2,449,554	783,890	1,059,852	1,120,915	1,368,657
Target Fund Balance ⁵		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

Financial Plan Notes:

- ¹ 2007 Actuals are based on ARMS 14th month.
- ² 2008 Estimated is based on projections for revenues and expenditures.
- ³ 2009, 2010 and 2011 revenue and interest earnings estimates based on OMB projections.
- ⁴ This adjustment reflects an unrealized loss for impaired investments.
- ⁵ Target fund balance is set at \$1,000,000.

COUNCIL ADOPTED BUDGET

Labor Strategy Changes – (\$1,359). Various labor strategies were proposed by the Executive in the 2009 Proposed Budget. In working with labor to find ways to achieve these savings targets, the Executive successfully negotiated with the county’s labor unions a 10-day furlough program for most county employees for 2009. Countywide, this strategy will save the General Fund \$8.5 million and the non-General Funds \$14.3 million. For this agency’s budget, these changes represent a net adjustment of (\$1,359) from savings assumed for the labor strategies in the 2009 proposed budget.

COLA Decrease – (\$5,624). After submission of the Executive Proposed Budget, the final Consumer Price Index (CPI) information becomes available. The September-to-September CPI percentage change is the figure historically utilized by the county, as defined in the county’s labor agreements, to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 5.5% to 4.88%. For this agency’s budget, this represents a reduction of \$5,624 in the 2009 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Human Services Levy 1142/0118

Code/Item #	Description	0118	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	8,186,768	4.50	0.00
		Status Quo **	29,378	0.00	0.00
HHS					
		Status Quo Budget	8,216,146	4.50	0.00
		Contra	0		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Expanded Service Delivery					
RB01	Contract Services and Capital Projects		1,949,136	0.00	0.00
			1,949,136	0.00	0.00
Technical Adjustment					
CR01	Flexible Benefits Charge		(2,340)	0.00	0.00
CR05	General Fund Overhead Adjustment		985	0.00	0.00
CR07	Technology Services Operations and Maintenance Charge		18	0.00	0.00
CR08	Technology Services Infrastructure Charge		(325)	0.00	0.00
CR10	Office of Information Resource Management Charge		(88)	0.00	0.00
CR21	Debt Service Adjustment		114	0.00	0.00
CR25	Financial Services Charge		356	0.00	0.00
CR26	Retirement Rate Adjustment		124	0.00	0.00
CR27	Industrial Insurance Rate Adjustment		(99)	0.00	0.00
CR37	Strategic Initiative Fee		30	0.00	0.00
CR39	COLA Adjustment		6,973	0.00	0.00
CR41	Non Represented COLA Contra		(8,854)	0.00	0.00
CR42	Non Represented Merit Contra		(8,854)	0.00	0.00
CR46	Countywide Strategic Technology Projects		(1,001)	0.00	0.00
TA50	Revenue Adjustment		0	0.00	0.00
			(12,961)	0.00	0.00
The Council Changes					
CC01	Family Treatment Court		225,893	0.00	0.00
CC41	Council Removal of Non Represented COLA Contra		8,854	0.00	0.00
CC42	Council Removal of Non Represented Merit Contra		8,854	0.00	0.00
CC44	Reduce COLA from 5.5% to 4.88%		(2,090)	0.00	0.00
CC45	Furlough Savings		(14,287)	0.00	0.00
			227,224	0.00	0.00
2009 Adopted Budget			10,379,545	4.50	0.00

Proviso(s):

ER1 EXPENDITURE RESTRICTION:

Of this appropriation, \$225,893 shall be expended solely for family treatment court.

P1 PROVIDED FURTHER THAT:

Of this appropriation, \$100,000 shall not be expended or encumbered until the executive submits four quarterly progress reports for the veterans and human services levy. The quarterly reports shall include at a minimum: the amount of funding expended to date, the amount of funding contracted to date, the number and status of request for proposals to date and any individual program statistics available, such as number of individuals served. The quarterly reports to the council are due on March 1, June 1, September 1 and December 1, 2009, for council review.

Twelve copies of each report shall be filed with the clerk of the council, who shall retain the original and must forward copies to each councilmember and to the lead staff the law, justice and human services committee and the regional policy committee, or their successors.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Human Services Levy

The total 2009 Executive Proposed Budget for Human Services Levy is \$10,152,321 with 4.50 FTEs.

Expanded Service Delivery

Contract Services and Capital Projects – \$1,949,136. This proposal appropriates \$1,949,136 for contract services and capital projects; \$812,465 is for capital projects, while the remaining \$1,136,671 is for contract services. Service Improvement Plan (SIP) strategies funded by the Veterans and Family Services Levy include Enhancing Access to Services for Veterans, Ending Homelessness, Increasing Access to Behavioral Health Services, Strengthening Families at Risk, and Resource Management and Evaluation. The proposal also includes expenditure authority for 40% of unspent committed funds from 2008, administration, and board support. Specific program funding decisions are based on input from representatives from the Human Services Citizen Oversight Board and Veterans Citizen Oversight Board, along with CSD staff members and the DCHS Director.

Technical Adjustments

Central Rates Adjustments – (\$4,747) - Central rates adjustments include Flexible Benefits Charge, General Fund Overhead Adjustment, Technology Services Operations & Maintenance Charge, Technology Services Infrastructure Charge, Office of Information Resource Management Charge, Debt Service Adjustment, Financial Services Charge, Retirement Rate Adjustment, Industrial Insurance Rate Adjustment, Strategic Initiative Fee, COLA Adjustment, and Countywide Strategic Technology Projects.

Non-Represented Employee COLA and Merit Reduction – (\$17,708) In keeping with the County Executive's policy to achieve salary savings to help close the 2009 General Fund deficit, \$17,708 is saved in Human Services Levy by assuming no merit increase and by holding COLA at 3 percent for non-represented employees.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Fund 1142/Department 0118
 Department of Community and Human Services/ Community Service Division/Human Services Levy

Prepared by: John Tran, BFO

	2007 Actual ¹	2008 Adopted	2008 Estimated ²	2009 Adopted ³	2010 Projected ³	2011 Projected ³
Beginning Fund Balance	6,733,987	7,585,929	13,337,599	8,313,806	5,457,467	3,390,515
Revenues						
* Human Services Levy	6,951,311	7,079,201	7,111,639	7,357,206	7,504,352	7,661,942
* Interest Income	264,643	408,358	323,000	166,000	111,000	80,000
Total Revenues	7,215,954	7,487,559	7,434,639	7,523,206	7,615,352	7,741,942
Expenditures						
* Administration and Board Support	(165,736)	(367,282)	(464,746)	(476,450)	(511,904)	(537,036)
* Services and Capital	(446,606)	(6,819,486)	(11,595,108)	(9,903,095)	(9,170,400)	(8,263,612)
* Planning, Development and Start-up		(1,000,000)	(348,920)			
Total Expenditures	(612,342)	(8,186,768)	(12,408,774)	(10,379,545)	(9,682,304)	(8,800,648)
Estimated Underexpenditures						
Other Fund Transactions						
* Impaired Investment ⁴			(49,658)			
Total Other Fund Transactions	-	-	(49,658)	-	-	-
Ending Fund Balance	13,337,599	6,886,720	8,313,806	5,457,467	3,390,515	2,331,809
Reserves & Designations						
* Encumbrances for contracted providers	(149,800)		(2,324,929)	(1,862,465)	(1,482,493)	(1,220,000)
* Capital Projects commitments	(4,792,500)	(3,155,500)	(5,213,784)	(2,896,546)	(1,158,619)	
* Service Programs commitments	(5,793,094)					
* Planning, Development and Start-up	(348,920)					
Total Reserves & Designations	(11,084,314)	(3,155,500)	(7,538,713)	(4,759,011)	(2,641,112)	(1,220,000)
Ending Undesignated Fund Balance	2,253,285	3,731,220	775,093	698,456	749,403	1,111,809
Target Fund Balance ⁵		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

Financial Plan Notes:

- ¹ 2007 Actuals are based on 14th Month ARMS
- ² 2008 Estimated is based on projections for revenues and expenditures.
- ³ 2009, 2010 and 2011 revenue and interest earnings estimates based on OMB projections.
- ⁴ This adjustment reflects an unrealized loss for impaired investments.
- ⁵ Target fund balance is set at \$1,000,000.

COUNCIL ADOPTED BUDGET

Family Treatment Court – \$225,893. This item allocates \$225,893 of Human Services Levy funding to cover the cost of 1.95 FTEs in Family Treatment Court.

Labor Strategy Changes – \$3,421. Various labor strategies were proposed by the Executive in the 2009 Proposed Budget. In working with labor to find ways to achieve these savings targets, the Executive successfully negotiated with the county’s labor unions a 10-day furlough program for most county employees for 2009. Countywide, this strategy will save the General Fund \$8.5 million and the non-General Funds \$14.3 million. For this agency’s budget, these changes represent a net adjustment of \$3,421 from savings assumed for the labor strategies in the 2009 proposed budget.

COLA Decrease – (\$2,090). After submission of the Executive Proposed Budget, the final Consumer Price Index (CPI) information becomes available. The September-to-September CPI percentage change is the figure historically utilized by the county, as defined in the county’s labor agreements, to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 5.5% to 4.88%. For this agency’s budget, this represents a reduction of \$2,090 in the 2009 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

**Children and Family Services Transfers to Community and Human Services
1421/0887**

Code/Item #	Description	0887	Expenditure	FTEs*	TLPs
	Program Area	2008 Adopted	0	0.00	0.00
		Status Quo **	0	0.00	0.00
	HHS				
		Status Quo Budget	0	0.00	0.00
		Contra	714,413		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
	Technical Adjustment				
TA01	Expenditure Adjustment to Work Training Transfer		216,451	0.00	0.00
TA02	Expenditure Adjustment to DCHS Admin Transfer		(128,095)	0.00	0.00
TA03	Expenditure Adjustment to Housing Opportunity Fund Transfer		(182,554)	0.00	0.00
TA20	Establishing CFS Org Structure		2,961,727	0.00	0.00
			2,867,529	0.00	0.00
		2009 Adopted Budget	3,581,942	0.00	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Children and Family Services Transfers to Public Health 1421/0886

Code/Item #	Description	0886	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	0	0.00	0.00
		Status Quo **	0	0.00	0.00
HHS					
		Status Quo Budget	0	0.00	0.00
		Contra	842,610		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Technical Adjustment					
TA01	Expenditure Adjustment		(666,546)	0.00	0.00
TA20	Establishing CFS Org Structure		3,493,353	0.00	0.00
			2,826,807	0.00	0.00
2009 Adopted Budget			3,669,417	0.00	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Children & Family Services Fund

The Children and Family Services (CFS) Fund was created by the King County Council in the 2008 Adopted Budget and implemented in the Executive's Proposed Budget for the first time in 2009. The CFS serves two purposes: first, as a clearinghouse for health and human services funding from dedicated revenue sources and the General Fund, and second as the home to the operating appropriation for the Community Services – Operating (CSO)'s budget. The county General Fund provided 72 percent of the 2008 CFS budget.

Highlights of the CFS transfers to recipient agencies are presented below. For program details, please consult the section pages for each agency.

CFS Transfers

Community Services– Operating Budget Contained in CFS – \$8,423,828

- (2008 Adopted - \$13,901,026)

CFS Transfer to Community and Human Services: Work Training Program – Total transfer from CFS - \$2,027,448

- (2008 Adopted - \$1,810,997)

Housing Opportunity Fund – Total transfer from CFS - \$1,034,005

- (2008 Adopted - \$1,216,559)

DCHS Administration – Total transfer from CFS - \$520,489

- (2008 Adopted - \$648,720)

CFS Transfer to Public Health – \$3,669,417

- (2008 Adopted - \$4,335,963)

HEALTH & HUMAN SERVICES PROGRAM PLAN

Children and Family Services Fund / 1421 ¹

	2007 Actual ²	2008 Adopted	2008 Estimate	2009 Adopted	2010 Projected ³	2011 Estimated ³
Beginning Fund Balance	8,684,318	1,952,210	8,172,304	1,509,027	117,679	239,280
Revenues						
Sales Tax	4,227,981	4,346,886	4,061,000	3,875,000	3,988,000	4,143,000
Interest Earnings	253,806	3,000	149,864	21,236	5,614	6,293
Other Revenue-Parking Garage Fees	570,482	582,953	582,953	603,531	621,637	640,286
Transfer from GF/General Fund	18,080,133	15,054,688	15,054,688	8,647,342	3,135,693	0
Miscellaneous Revenue	789,138	1,131,192	1,131,192	1,143,641	1,177,950	1,213,289
Total Revenues	23,921,540	21,118,719	20,979,697	14,290,750	8,928,894	6,002,868
Expenditures						
Human Services-CSO	(16,669,256)	(13,901,026)	(13,901,026)	(8,430,739)	(4,729,934)	(3,216,635)
Transfer to WTP	(1,731,380)	(1,810,997)	(1,810,997)	(2,027,448)	(1,140,012)	(776,418)
Transfer to HOF	(1,216,559)	(1,216,559)	(1,216,559)	(1,034,005)	(581,410)	(395,976)
Transfer to Dev. Dis. for DCHS Admin	(573,734)	(648,720)	(648,720)	(520,489)	(292,665)	(199,323)
Transfer to Public Health	(4,242,625)	(4,335,963)	(4,335,963)	(3,669,417)	(2,063,273)	(1,405,216)
Encumbrance Carryover			(5,688,203)			
Total Expenditures	(24,433,554)	(21,913,265)	(27,601,468)	(15,682,098)	(8,807,294)	(5,993,568)
Estimated Underexpenditures ⁴		104,258				
Other Fund Transactions						
* Impaired Investment ⁵			(41,506)			
Total Other Fund Transactions	0	0	(41,506)	0	0	0
Ending Fund Balance	8,172,304	1,261,922	1,509,027	117,679	239,280	248,580
Less: Reserves & Designations						
Reserve for Encumbrance and Reappropriation	5,688,203					
Total Reserves & Designations	5,688,203	0	0	0	0	0
Ending Undesignated Fund Balance	2,484,101	1,261,922	1,509,027	117,679	239,280	248,580
Target Fund Balance ⁶	350,484	363,842	243,660	232,500	239,280	248,580

Financial Plan Notes:

¹ Prior to January 1, 2008, this was the Children and Families Set-Aside Fund (fund # 0015) a sub-fund of the GF.

² The 2007 Actuals are from the 2007 CAFR and 14th Month ARMS

³ The 2010 and 2011 Estimated Expenditures and Revenues reflect the reduction in General Fund transfer and the need to reduce expenditures accordingly. Sales Tax and Interest Earning revenues are from the estimates of the OMB Chief Economist. Parking Garage Fees are set at 100% of CPI estimates. Miscellaneous Revenues are inflated at 3%.

⁴ The Estimated Underexpenditure was in place when this was a sub-fund of GF. As CFS is now a stand-alone Tier 1 Fund there is no underexpenditure required.

⁵ At year end 2007 the county investment pool held investments that became impaired. This adjustment reflects an unrealized loss for these impaired investments.

⁶ For 2009 and beyond, the Target Fund Balance is equal to 6% of Sales Tax revenues.

C O U N C I L A D O P T E D B U D G E T

Labor Strategy Changes – \$16,029. Various labor strategies were proposed by the Executive in the 2009 Proposed Budget. In working with labor to find ways to achieve these savings targets, the Executive successfully negotiated with the county's labor unions a 10-day furlough program for most county employees for 2009. Countywide, this strategy will save the General Fund \$8.5 million and the non-General Funds \$14.3 million. For this agency's budget, these changes represent a net adjustment of \$16,029 from savings assumed for the labor strategies in the 2009 proposed budget.

COLA Decrease – (\$9,118). After submission of the Executive Proposed Budget, the final Consumer Price Index (CPI) information becomes available. The September-to-September CPI percentage change is the figure historically utilized by the county, as defined in the county's labor agreements, to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 5.5% to 4.88%. For this agency's budget, this represents a reduction of \$9,118 in the 2009 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Human Services GF Transfers 0010/0694

Code/Item #	Description	0694	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	20,695,327	0.00	0.00
HHS		Status Quo **	(8,804,352)	0.00	0.00
Status Quo Budget			11,890,975	0.00	0.00
Contra			5,873,843		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Lifeboat					
AS01A	Co-Occurring Disorders Program		(245,135)	0.00	0.00
AS02A	Eliminate "Recovery" Consulting and Training		(105,717)	0.00	0.00
AS04A	Housing Voucher Program		(184,622)	0.00	0.00
AS07A	Special Program Project/Program Manager II		(39,922)	0.00	0.00
AS19A	Community Center for Alternative Programs Chem. Dependency -		(89,400)	0.00	0.00
AS20A	Contracts - Substance Abuse		(45,469)	0.00	0.00
DS01A	Community Services Division Program Service Reductions		(1,557,536)	0.00	0.00
DS02A	Digital Bridge Technology Academy		(179,557)	0.00	0.00
DS05A	Childcare Health		(231,754)	0.00	0.00
DS06A	Immunizations		(57,144)	0.00	0.00
DS11A	Children and Family Commission		(206,986)	0.00	0.00
DS23A	Community Partnerships Program		(24,055)	0.00	0.00
			(2,967,297)	0.00	0.00
Revenue Reduction					
AS03	Eliminate Project Team		(301,523)	0.00	0.00
AS05	Reduction of 0.85 Criminal Justice Initiative Employee		(96,302)	0.00	0.00
AS08	CSD Project Program Manager III Reduction		(115,358)	0.00	0.00
AS09	Elimination of .50 FTE in KC Jobs Initiative program		(61,479)	0.00	0.00
AS10	Transfer salary of CEH Director to Homeless Assistance fund		(86,863)	0.00	0.00
AS11	Eliminate Empty Position in Homeless Housing and Planning		(53,872)	0.00	0.00
AS12	Eliminate Funding for Jumpstart Initiative due to Completion of Capital		(100,504)	0.00	0.00
AS13	Administrative Services Reduction		(128,639)	0.00	0.00
AS15	CSD Eliminate Vacant Position		(92,210)	0.00	0.00
AS16	Reduce Funding for Advocacy Teams		(180,530)	0.00	0.00
AS17	Substance Abuse Administration		(95,476)	0.00	0.00
AS18	Substance Abuse DSHS Social Worker		(34,763)	0.00	0.00
AS21	FHCD Homeless Planning		(38,907)	0.00	0.00
AS22	Housing Finance Planning		(35,456)	0.00	0.00
AS23	ARCH Dues		(7,826)	0.00	0.00
AS25	WTP Youth Build Program Reduction to CFS		(30,612)	0.00	0.00
AS28	WTP Education and Training Coordinator Reduction		(50,921)	0.00	0.00
			(1,511,241)	0.00	0.00
Technical Adjustment					
CR41	Non Represented COLA Contra		(37,919)	0.00	0.00
CR42	Non Represented Merit Contra		(29,481)	0.00	0.00
CR43	Represented Labor Strategy Contra		(28,719)	0.00	0.00
			(96,119)	0.00	0.00
The Council Changes					
CC01	Increase GF Transfer to Restore CCAP		268,542	0.00	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Human Services GF Transfers 0010/0694

Code/Item #	Description	0694	Expenditure	FTEs*	TLPs
CC02	Fund FFT/ART/MST Contracts from MHCADS		299,732	0.00	0.00
CC03	Fund JJ Special Populations RFP from MHCADS		93,843	0.00	0.00
CC04	Fund Team Child Contract		69,625	0.00	0.00
CC41	Council Removal of Non Represented COLA Contra		37,919	0.00	0.00
CC42	Council Removal of Non Represented Merit Contra		29,481	0.00	0.00
CC43	Council Removal of Represented Labor Strategy Contra		28,719	0.00	0.00
CC44	Reduce COLA from 5.5% to 4.88%		(10,324)	0.00	0.00
CC45	Furlough Savings		(130,522)	0.00	0.00
			687,015	0.00	0.00
		2009 Adopted Budget	13,877,176	0.00	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Human Services General Fund Transfers

Transfer to Children and Family Services Fund - \$9,147,113. This transfer provides the General Fund share of funding for the Community Services-Operating agency and transfers to DCHS Administration, the Work Training Program, the Housing Opportunity Fund and Public Health.

Transfer to Alcohol and Substance Abuse Fund - \$3,166,986. This transfer provides General Fund support for Alcohol and Substance Abuse services.

Transfer to the Mental Health Fund - \$1,635,420. This transfer provides General Fund support for Mental Health services.

In keeping with the County Executive's lifeboat strategy, the programs listed below will be eliminated effective July 1, 2009 if the State Legislature fails to provide King County with options to address the structural imbalance in the General Fund.

Department of Community and Human Services – Operating

- Co-Occurring Disorder (COD) Program
- “Recovery” Consulting and Training
- Housing Voucher Program
- CSD Special Program PPM II
- Community Center for Alternative Programs (CCAP) Chemical Dependency (CD) Programs
- Contracts for Sobering and Detox Case Management
- CSD Program Service Reductions

Department of Community and Human Services – Work Training Program

- Digital Bridge Technology Academy

Children and Family Set-Aside – Transfer to Public Health

- Childcare and Health
- Children and Family Commission
- Community Partnerships Program
- Immunizations

C O U N C I L A D O P T E D B U D G E T

Increase GF Transfer to Restore CCAP – \$268,542.

Fund FFT/ART/MST Contracts from MHCADS – \$299,732.

Fund JJ Special Populations RFP from MHCADS – \$93,843.

Fund Team Child Contract – \$69,625.

Labor Strategy Changes – (\$34,403). Various labor strategies were proposed by the Executive in the 2009 Proposed Budget. In working with labor to find ways to achieve these savings targets, the Executive successfully negotiated with the county's labor unions a 10-day furlough program for most county employees for 2009. Countywide, this strategy will save the General Fund \$8.5 million and the

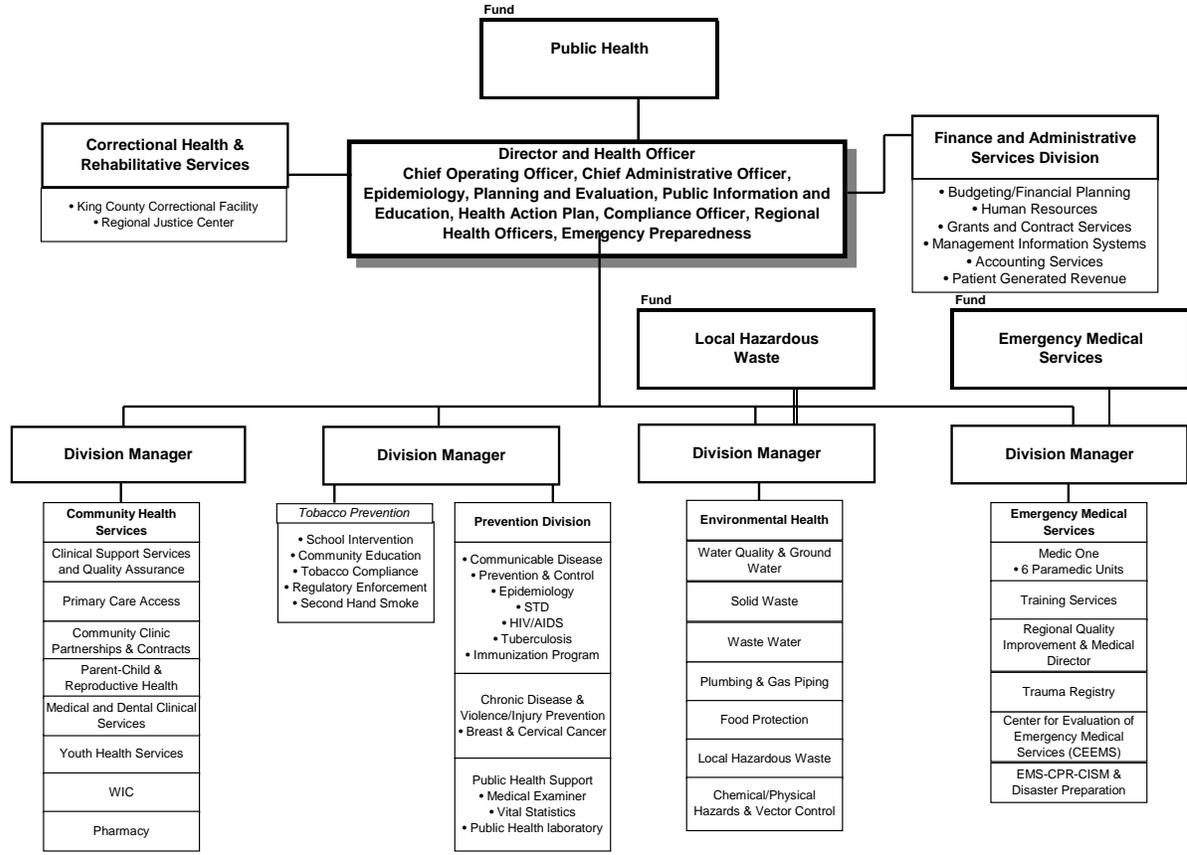
HEALTH & HUMAN SERVICES PROGRAM PLAN

non-General Funds \$14.3 million. For this agency's budget, these changes represent a net adjustment of \$34,403 from savings assumed for the labor strategies in the 2009 proposed budget.

COLA Decrease – (\$10,324). *After submission of the Executive Proposed Budget, the final Consumer Price Index (CPI) information becomes available. The September-to-September CPI percentage change is the figure historically utilized by the county, as defined in the county's labor agreements, to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 5.5% to 4.88%. For this agency's budget, this represents a reduction of \$10,324 in the 2009 budget.*

Public Health

HEALTH & HUMAN SERVICES PROGRAM PLAN



PUBLIC HEALTH

Mission
Public Health
Seattle & King County
Provide public health services that promote health and prevent disease to King County residents in order to achieve and sustain healthy people and healthy communities.

ISSUES AND PRIORITIES

Public Health-Seattle and King County (PHSKC) is faced with devastating impacts to its budget. In addition to the General Fund reductions, Public Health has experienced decreased funding at the local, state and national level at the same time that medical costs are increasing dramatically. The General Fund reductions to Public Health are particularly devastating. Each dollar of General Fund support “leverages” additional funds at the state and national level. As General Fund support decreases, so do these additional funds.

These reductions are occurring while the needs for Public Health services are increasing. It is crucial that the state provide relief, in the form of additional tools for raising these critical funds. If King County does not get this relief, its most vulnerable citizens will suffer.

Public Health-Seattle and King County identified reductions that would impact the least number of individuals. The decision-making framework used to identify these reductions was based upon the framework of the Public Health Operational Master Plan (PHOMP).

Public Health Operational Master Plan (PHOMP): The Public Health Operational Mater Plan, (PHOMP), sets the policy framework and structure for the department. The PHOMP includes the following components.

Principles: Public Health’s strategies, policies, and programs shall be:

- Based on Science and Evidence,
- Focused on Prevention,
- Centered on the Community, and
- Driven by Social Justice.

Goals and Strategies: Operational and Financing Recommendations established short and long-term goals and strategies to achieve the policy direction developed in the framework. The long term goals are to:

- Increase the number of healthy years lived by people in King County, and
- Eliminate health disparities

In the context of achieving these goals, Public Health will employ strategies, policies and interventions to reduce health disparities across all segments of the population. This year presents significant challenges to making progress toward the goal.

Funding Crisis: Multiple factors or dynamics in the health, policy and funding environment influence the strategies, operations and service capacity of the department. These internal and external forces require Public Health to continuously monitor and adapt to a changing environment. The internal and external forces that drive budget and service needs encompasses four broad categories: 1) structural gaps between expenses and revenue; 2) evolving needs of the populations served; 3) care system limitations; and 4) infrastructure needs.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Structural gap contributors:

- **Needs and mandates have increased.** Public Health needs continue to expand and diversify because of changing conditions among King County's populations, which are influenced by global, national, state and local forces including: the epidemic of obesity which gives rise to chronic conditions like diabetes, and heart disease; emerging infectious diseases; bioterrorism, and an increasing number of people who lack health insurance. The increasing number of federal, state, and local mandates for public health services and programs pose additional challenges.
- **Funding has been limited or decreased.** Over the past decade, Public Health has faced reductions or limitations from significant funding sources including County General Fund, City of Seattle General Fund, State funds, and a variety of federal sources, private foundation grants, fees and patient generated revenues. Other revenues have remained flat resulting in expenditure cuts to cover inflationary challenges. Existing revenue sources are projected to remain limited in coming years.
- **Increasing costs change with the economic environment.** Since the majority of costs are related to personnel providing services, increases in cost of living and other economic indices are a significant factor in the cost of providing service. This particularly affects levy-funded services where the planning may have occurred in a differing economic situation using slightly different economic assumptions. How well levy-funded programs can adapt may be limited by economic assumptions made at the time of planning for the levy that are no longer current.

Evolving needs of the population served:

- **The current health environment is tremendously precarious.** Four aspects of the local health environment contribute to a sense of crisis: persistent health inequities, growth of chronic diseases, re-emergence of old and new infectious disease threats.
- **Global, national, state and local forces are playing out within King County's health environment,** including globalization, accelerating technological advances, huge demographic changes, widening gaps between haves and have-nots, re-emergence of the importance of infectious diseases, epidemics and pandemics, increasing prevalence of chronic diseases, complex and persistent health disparities, and the profound impact of social, built, and physical environment.
- **The absence of universal access to basic medical care in the United States stresses King County,** its residents and the safety net providers serving the uninsured.
- **Mentally ill persons are overwhelmingly overrepresented in King County's incarcerated population.** This is due to the limited number of mental health treatment resources in the community, including an ever-increasing number of severely mentally ill persons. Mentally ill offenders stay in jail longer and are the most difficult population group to obtain services for post release. Jail Health Services is challenged to serve this complex population while they are incarcerated, and to successfully refer this population to housing, treatment, and other support services at discharge.

Care system limitations:

- **The absence of universal access to basic medical care in the United States stresses King County,** its residents and the safety net providers serving the uninsured. While there are multiple community partners providing basic medical care, the system's safety net capacity is limited. Public Health is filling the gap, rather than focusing exclusively on services that benefit the population as a whole.
- **The financial infrastructure and growth in vulnerable population's** stressors that affect public health also affect colleague agencies in the safety net system.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Infrastructure requirements:

- **Public Health's ongoing improvement and investment to its supporting infrastructure**, including data management, financial management and human resources, will need to increase dramatically, in order to provide cost-effective and customer focused services.
- **The challenges facing public health in the 21st century demand a paradigm shift** in interventions. Public health tools need to be capable of making that paradigm shift as well.

As a result of these factors, Public Health is facing a tremendous funding shortfall for the 2009 budget. Their persistent structural gap between the rising costs of providing services and a flat or shrinking revenue base requires Public Health to reduce programs in order to submit a balanced budget. Much of this problem is driven by a broken national healthcare system where medical costs are increasing at rates well beyond general inflation and Federal and State funding, the fundamental backbone of the public health system, is not increasing at a rate sufficient to keep pace. The situation is made worse this year by the need to reduce General Fund support to the department. Most Public Health programs are funded through a variety of non-General Fund revenue sources. However, county General Fund dollars play a critical role in Public Health's funding structure in that these funds are used to leverage millions of dollars of funding from other sources, including Medicare/Medicaid. When General Funds are reduced, the Medicare/Medicaid funds are reduced as well. When programs are reduced, additional patient-generated revenue decreases as well. In order to identify reductions, Public Health prioritized based on a clearly articulated framework.

Business Plan Overview and Budget Framework

Within the PHOMP, there are four functional areas of public health practice: Protection, Promotion, Provision and Organizational Attributes/Financing. Public Health used this framework to identify opportunities for 1) revenue enhancement; 2) alternative funding sources; 3) increased efficiencies including changes to programs and service delivery models, and, 4) where absolutely necessary, proposed service reductions. Where program reductions are taken, they are prioritized around those that have the least amount of impact on the department's core capacity to improve community health. Program reductions are also proposed in areas where other organizations are already providing similar services and, capacity limitations notwithstanding, are potentially capable of filling the gap created with program reductions.

Supporting Public Health's core organizational functions is a priority because strong foundational capacity is necessary for effective public health practice across all programs in health provision, health protection and health promotion. Public Health's core functions must be strengthened and sustained, where possible, in order to fulfill modern public health practice needs in the domains of workforce quality, information for decision making, basic systems and infrastructure, and public health leadership. As the PHOMP describes, underlying the core must be a healthy financing system that will minimize reliance on volatile funding sources, increase flexible funding sources, and create long-term, stable and predictable funding alternatives.

Public Health's Business Plan has been updated and reflects the strategies and goals of the PHOMP. Budget proposals are organized around the Public Health domains: Public Health Protection, Medical Examiner Protection, Local Hazardous Waste Protection, Public Health Promotion, Public Health Provision, EMS Provision, and Organizational Attributes.

Future budgets will be equally if not more challenging until a more stable funding source is identified. Public Health is working closely with the County Executive and the King County Board of Health to identify long-term, adequate, stable funding options.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Emergency Medical Services

In 2007, emergency medical services providers completed the 2008-2013 EMS Strategic Plan, a document detailing service provision and financing plans for the next EMS levy period. This plan formed the basis for the 2008 through 2013 EMS levy proposal. The King County Council, with the agreement of the six cities in King County with populations over 50,000, placed the levy renewal on the November 2007 general election ballot for voter approval.

The 2009 EMS budget is consistent with the Strategic Plan and is the first reallocation of resources under the new levy. It provides for inflationary adjustments to Advanced Life Support (ALS) and Basic Life Support (BLS) providers, as well as requests use of designated reserves for vehicle replacement and diesel reserves.

Local Hazardous Waste

The Local Hazardous Waste Management Program (LHW) is a regional program, comprised of local governments working together to protect public health and improve environmental quality. In accord with state mandate, the program is managed by the Interagency Management Coordination Committee (MCC), with representatives from the partner agencies: King County Environmental Health, Solid Waste, Water and Land Resources, Seattle Public Utilities and suburban cities. Use fees supporting the program are set by the Board of Health, held in trust for the program by King County and allocated by the MCC. LHW reduces the threats posed by use, storage and disposal of household and moderate-risk hazardous waste through education, technical support and regulatory enforcement. The 2009 budget proposal includes increased expenditures as a result of higher costs and reduce the budget authority for the ReUse Store which closed in 2008 as approved by the MCC.

Salary Savings

In keeping with the County Executive's policy to achieve salary savings to help close the 2009 General Fund deficit, \$126,699 is saved in Public Health by assuming no merit increase and by holding COLA at 3 percent for non-represented employees.

To reflect the expected agreement between the County Executive and county labor union representatives on potential savings for 2009, the Executive Proposed Budget assumes \$56,256 in savings for Public Health.

Lifeboat

The 2009 Executive Proposed Budget established a "lifeboat" for programs whose elimination will be particularly detrimental to the citizens of King County. For Public Health, the 2009 Executive Proposed Budget assumes \$4.6 million worth of programs will be placed in the lifeboat. The 2009 Executive Proposed Budget provides six months of funding, or a total of \$2.3 million, to sustain these programs as the county awaits action by the State Legislature. Specific Public Health programs in the lifeboat include:

Public Health – Children and Family Set-Aside Transfer

- Eliminate funding for childcare health program
- Reduce funding for community partnerships program
- Eliminate immunizations program
- Reduce funding for Children and Family Commission

HEALTH & HUMAN SERVICES PROGRAM PLAN

Public Health – General Fund Transfer

- Reduce funding for Medical Examiner
- Close White Center Family Planning Clinic
- Reduce funds for TB Program
- Reduce funding for zoonotics program
- Consolidate south king county public health sites
- Close Northshore Public Health Clinic
- Reduce funding for STD Program
- Reduce funding for chronic disease and injury prevention program
- Close North and Columbia Family Planning Clinics
- Reduce funding for public health lab
- Reduce funding for children with special health care needs
- Eliminate General Fund support for Emergency Medical Services
- Reduce dental sealant program
- Reduce funding for drinking water program

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Code/Item #	Description	0800	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	188,265,459	1,285.83	15.78
HHS		Status Quo **	3,319,673	(0.88)	2.95
Status Quo Budget			191,585,132	1,284.95	18.73
Contra			10,059,279		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Increased Efficiencies/Reduced Costs					
AS01	Dept Administration Reductions		(868,710)	(3.00)	(1.65)
AS02	APDE, External Relations and Grant Reductions		(91,812)	0.00	0.00
CS01	Transfer WIC Services from DT PH Center to Swedish		(135,659)	(1.75)	0.00
CS02	OB/Maternity Services		(124,769)	0.00	0.00
CS03	Operational Efficiencies: Medical Technologists		(67,935)	0.00	0.00
CS04	Reduce MSS/ICM home visit; increase office visits		43,371	4.96	0.00
CS05	Local Hazardous Waste Program (PH) Reduction		(92,325)	(1.00)	0.00
CS07	Efficiencies: Application Workers		(201,278)	(3.00)	0.00
CS08	Operational efficiencies: Interpretation Program		(214,391)	(1.00)	0.00
CS09	Centralized Family Health Referral Coordinators		(184,583)	(2.50)	0.00
CS10	Dental Program Changes		(27,843)	(1.60)	0.00
CS11	Pharmacy: create tele-pharmacy at North PHC		(59,564)	0.00	0.00
DS03	Pharmacy Program, Close Columbia PHC pharmacy		(550,241)	(2.50)	(0.07)
DS08	TB Program Adjustments		(299,401)	(4.25)	(0.08)
DS09	Communicable Disease/Immunizations Program Adjustments		(47,998)	(1.20)	(0.05)
DS12	HIV/AIDS Promotion Program's GF Reduction & Adjustments		(176,592)	(0.91)	(0.09)
DS17	Perinatal HIV Consortium/Northwest Family Center		(255,345)	(5.00)	0.00
DS18	Close Renton Family Planning; Expand Kent FP		(195,415)	(15.35)	(0.30)
DS19	Eliminate MOMS Plus street outreach		(220,512)	(3.00)	0.00
DS22	Nurse Family Partnerships		(449,873)	(4.75)	0.00
TA05	Operational efficiencies: Centralized Structure		(32,777)	0.00	0.00
			(4,253,652)	(45.85)	(2.24)
Infrastructure Improvement Needs					
RB01	Permit Integration - DPH share		78,720	0.00	0.00
RB02	Communicable Disease/Immunization Program IT Project		116,000	0.00	0.00
RB03	EH Public Portal		140,320	0.00	0.00
			335,040	0.00	0.00
Lifeboat					
CS06A	Immunizations		(1,214,520)	0.00	0.00
DS02A	Northshore Closure		(1,269,276)	0.00	0.00
DS05A	Close Child Care Health Program		(592,586)	0.00	0.00
DS06A	Drinking Water Program		(123,943)	0.00	0.00
DS07A	Sexually Transmitted Diseases (STD) Protection Program		(92,195)	0.00	0.00
DS11A	Children & Family Commissions Scenario Reductions		(285,790)	0.00	0.00
DS13A	Chronic Disease Program		(12,354)	0.00	0.00
DS15A	End Categorial Family Planning at North and Columbia		(395,234)	0.00	0.00
DS16A	Public Health Lab		(81,584)	0.00	0.00
DS20A	Children With Special Healthcare Needs		(86,737)	0.00	0.00
DS21A	Dental Sealant		(7,260)	0.00	0.00

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Code/Item #	Description	0800	Expenditure	FTEs*	TLPs
DS23A	Community Partnership Program		(27,115)	0.00	0.00
DS24A	Close White Center Family Planning Clinic		(330,146)	0.00	0.00
DS25A	South King County Site Consolidation		(61,364)	0.00	0.00
DS26A	Tuberculosis (TB) Program		(108,984)	0.00	0.00
DS27A	Zoonotics		(218,687)	0.00	0.00
DS28A	Communicable Disease and Epidemiology		(39,895)	0.00	0.00
			(4,947,670)	0.00	0.00
Revenue Backed					
RB05	EMS Grants, Donations, & Entrepreneurial Projects		(2,031)	(0.50)	0.00
TA07	Grants Contingency FTE & Reserve Increase		667,934	7.54	0.00
			665,903	7.04	0.00
Revenue backed Grant Awards					
DS10	HIV/AIDS Protection Program Adjustments		745,128	(0.43)	1.09
			745,128	(0.43)	1.09
Revenue Reduction					
DS01	Eliminate GF funding for vector/nuisance control		(57,717)	(1.00)	0.00
DS04	Preparedness Program Adjustments		(1,807,726)	(1.00)	(1.00)
DS14	Access & Outreach Program Adjustments		(567,537)	0.00	0.00
			(2,432,980)	(2.00)	(1.00)
Technical Adjustment					
CR05	General Fund Overhead Adjustment		245,974	0.00	0.00
CR06	Healthy Workplace Fund		(32,636)	0.00	0.00
CR07	Technology Services Operations and Maintenance Charge		(45,993)	0.00	0.00
CR08	Technology Services Infrastructure Charge		(101,267)	0.00	0.00
CR09	Geographic Information Systems Charge		(15,336)	0.00	0.00
CR10	Office of Information Resource Management Charge		(22,256)	0.00	0.00
CR11	Telecommunications Services		7,574	0.00	0.00
CR12	Telecommunications Overhead		7,574	0.00	0.00
CR13	Motor Pool Usage Charge		(10,652)	0.00	0.00
CR14	Facilities Management Space Charge		23,360	0.00	0.00
CR15	Insurance Charges		(180,908)	0.00	0.00
CR16	Radio Access		10,043	0.00	0.00
CR17	Radio Maintenance		4,518	0.00	0.00
CR19	Radio Reserve Program		(1,252)	0.00	0.00
CR20	Prosecuting Attorney Civil Division Charge		(12,588)	0.00	0.00
CR22	Long Term Leases		455,982	0.00	0.00
CR23	Facility Custodial Services		(11,674)	0.00	0.00
CR24	Copy Center		(135,383)	0.00	0.00
CR25	Financial Services Charge		(93,856)	0.00	0.00
CR36	Property Services Lease Administration Fee		48,785	0.00	0.00
CR37	Strategic Initiative Fee		8,879	0.00	0.00
CR38	Major Maintenance Repair Fund		218,052	0.00	0.00
CR41	Non Represented COLA Contra		(734,654)	0.00	0.00
CR42	Non Represented Merit Contra		(349,050)	0.00	0.00
CR43	Represented Labor Strategy Contra		(1,406,796)	0.00	0.00
CR46	Countywide Strategic Technology Projects		(300,834)	0.00	0.00
TA02	Protection Technical Changes		173,785	0.74	0.00

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Code/Item #	Description	0800	Expenditure	FTEs*	TLPs
TA03	Promotion Technical Changes		(222,720)	0.00	(0.38)
TA06	Provision Technical Changes		(2,369,053)	(0.21)	0.25
TA09	Organizational Attributes Technical Changes		796,833	1.29	(0.50)
TA15	Revenue Adjustment		0	0.00	0.00
			(4,045,549)	1.82	(0.63)
The Council Changes					
CC02	Eliminate PH Transfer for OIRM Integration Project		(124,118)	(1.00)	0.00
CC03	Reduce PH Transfer for Children's Health Initiative		(250,000)	0.00	0.00
CC04	Eliminate PH Transfer for Vacant Positions		(1,268,580)	0.00	0.00
CC05	Restore Northshore Public Health Center - Full Year		576,256	0.00	0.00
CC06	Restore Best Beginnings/NFP - Full Year		293,472	0.00	0.00
CC07	Restore Safe Communities - Full Year		278,109	0.00	0.00
CC08	TB Control		300,000	0.00	0.00
CC09	STD Control - Full Year		184,797	0.00	0.00
CC10	Chronic Disease & Injury Prevention - Full Year		30,000	0.00	0.00
CC12	Transfer of Veterinarian for Zoonotic Disease Control At KCACC		50,547	0.00	0.50
CC13	Transfer of Long-Standing Veterinarian Position to Public Health		101,094	1.00	0.00
CC14	Restore Renton Family Planning for 9 Months		300,000	2.00	0.00
CC15	Reverse Restoration of Best Beginnings/NFP		(293,472)	0.00	0.00
CC16	Reduce Restoration of TB Control		(50,000)	0.00	0.00
CC17	Restore Specialized Immunization Team to Full Year		57,144	0.00	0.00
CC18	Reverse Reduction in Transfer for Vacant Positions - Error In Number		1,268,580	0.00	0.00
CC19	Reconciliation Reduction in Transfer to Vacant Positions, inc. Benefits		(1,259,109)	0.00	0.00
CC20	Partial Restoration of Reduction in Transfer for Vacant Positions		630,453	0.00	0.00
CC21	Support Public Health Expenditure Restrictions		25,000	0.00	0.00
CC22	Add Correct Amount for .50 Vet from KCACC		9,547	0.00	0.00
CC23	Add Correct Amount for 1.00 Vet from KCACC		19,093	0.00	0.00
CC24	Nurse Family Partnership - Full Year Reduction		265,763	3.25	0.00
CC25	Nurse Family Partnership - Half Year Reduction		(186,959)	0.00	0.00
CC26	Immunizations - Full Year Reduction		(2,271,241)	(16.60)	0.00
CC27	Immunizations - Half Year Reduction		1,157,376	0.00	0.00
CC28	TB Program Adjustments		0	2.50	0.00
CC29	Close Renton Family Planning - Expand Kent Family Planning		0	13.35	0.00
CC30	Grants Contingency Increase		0	0.03	0.00
CC31	Preparedness Program Adjustments		0	1.00	0.00
CC32	Extend Envision to Include Septic/Plumbing Permits		20,000	0.00	0.00
CC33	Restore Children Health Initiative		175,000	0.00	0.00
CC34	Restore FTEs for TB Control		0	2.00	0.00
CC35	Restore 2.00 FTEs		0	2.00	0.00
CC41	Council Removal of Non Represented COLA Contra		734,654	0.00	0.00
CC42	Council Removal of Non Represented Merit Contra		349,050	0.00	0.00
CC43	Council Removal of Represented Labor Strategy Contra		1,406,796	0.00	0.00
CC44	Reduce COLA from 5.5% to 4.88%		(782,721)	0.00	0.00
CC45	Furlough Savings		(2,216,070)	0.00	0.00
			(469,539)	9.53	0.50
2009 Adopted Budget			187,241,092	1,255.06	16.45

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Proviso(s):

ER1 EXPENDITURE RESTRICTION:

Of this appropriation, the following amounts shall be expended or encumbered only to maintain the following services in the second half of 2009: \$278,109 for Safe Communities funded through the children and families commission; \$184,797 for sexually transmitted disease control; \$30,000 for chronic disease and injury prevention; \$57,144 for immunizations. Further, of this appropriation, not less than \$60 million shall be used solely to operate the county's ten current public health centers in 2009.

ER2 EXPENDITURE RESTRICTION:

Of this appropriation, \$20,000 shall be expended from the environmental health designated fund balance solely for the inclusion of septic and plumbing permits into the scope of the Envision Public Portal CIP project (CIP Project number 377226).

ER3 EXPENDITURE RESTRICTION:

Of this appropriation, \$180,187 shall be expended solely to fund veterinary services at King County animal care and control shelters for the purposes of providing veterinary medical care and controlling the spread of zoonotic disease.

ER4 EXPENDITURE RESTRICTION:

Of this appropriation, \$5,000 shall be expended or encumbered only for a contract related to the Tyee school-based health center for the second half of 2009.

ER5 EXPENDITURE RESTRICTION:

Of this appropriation, \$20,000 shall be expended or encumbered only for the purposes of a contract for analysis of the state and federal health care reform proposals in relation to the principles adopted in BOH Resolution 08-10 and activities related to the board of health's support for the public health operational master plan's health provision policy development strategies

P1 PROVIDED THAT:

Of this appropriation, \$320,383 shall not be expended from Washington state 5930 local public health funding until a business case for the communicable disease database project (CIP Project number 377225) has received a positive recommendation from the project review board and the business case has been approved by motion by the council.

The executive shall file business case and proposed motion by April 10, 2009, in the form of 11 copies with the clerk of the council, who shall retain the original and will forward copies to each councilmember and to the lead staff for the law, justice and human services committee, or its successor.

P2 PROVIDED FURTHER THAT:

Of this appropriation, no funds shall be expended to implement a centralized telephone interpretation call center until the project review board has made a positive recommendation on a business case for the call center or until the project review board determines that the call center does not require Project Review Board oversight.

P3 PROVIDED FURTHER THAT:

Of this appropriation, \$250,000 shall only be expended or encumbered for activities related to tuberculosis control. Further, \$150,000 of this \$250,000 shall only be expended or encumbered if, by March 2, 2009, the department of public health submits to the council a report on tuberculosis control activities. The report shall include an overview of tuberculosis infection in King County and the department's tuberculosis control activities planned in 2009 as well as a recommended plan for how the additional \$250,000 shall be expended on tuberculosis control.

The report must be filed in the form of 12 copies with the clerk of the council, who shall retain the original and will forward copies to each councilmember and to the lead staff for the board of health and the law, justice and human services committee, or its successor.

P4 PROVIDED FURTHER THAT:

Of this appropriation, \$300,000 shall only be expended or encumbered for the purposes of operating the county's nine family planning service centers for at least the first nine months in 2009. Due to the ongoing public health structural financial crisis and the county's general fund challenge, family planning services are in jeopardy of complete elimination in 2010 if additional revenue support for these services is not found. Options for an alternative structure for delivering family planning services in 2009 shall be proposed by the executive by July 15, 2009. The development of any such options for 2009 and options for delivery of family planning services in 2010 shall be reflected in the 2009 health provision work plan required by Proviso P-5 of section 92 of this ordinance.

The executive shall file any legislation or reports related to this proviso in the form of 12 copies with the clerk of the council, who shall retain the original and will forward copies to each councilmember and to the lead staff for the board of health and the committee of the whole, or their successors.

P5 PROVIDED FURTHER THAT:

Of this appropriation, \$100,000 shall only be expended or encumbered if, by January 31, 2009, the department of public health submits to the King County board of health and the King County council a 2009 health provision work plan. The health provision work plan shall include the scope and schedule for activities and deliverables in 2009 for accelerating the implementation of the adopted public health operational master plan strategies for health provision. Due to the ongoing public health structural financial crisis and the county's general fund challenge, the council finds that the current

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model for delivery of health provision services offered through the county's public health centers is not financially sustainable in the near term.

Further, opportunities exist to achieve improved and more equitable health outcomes by coordinating with other community providers to produce a more effective system of health care. Therefore, the work plan shall include as a primary deliverable the transmittal to the council by July 15, 2009, of any financially viable options that would be proposed for implementation in 2010 for restructuring the delivery of health provision services through the public health centers, including family planning as referenced in Proviso P-4 of section 92 of this ordinance. The work plan shall also include specific recommendations for a process to engage the community in the development of these options, including a recommended schedule for a series of briefings to the council in the first half of 2009.

The work plan must be filed in the form of 12 copies with the clerk of the council, who shall retain the original and will forward copies to each councilmember and to the lead staff for the board of health and the committee of the whole, or their successors.

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PROGRAM HIGHLIGHTS

Public Health

The total 2009 Executive Proposed Budget for Public Health is \$187,710,631, with 1,245.53 FTEs and 15.95 TLTs.

Increased Efficiencies/Reduced Costs

Dept Administration Reductions – (\$868,710) / (3.00) FTEs / (1.65) TLTs. This change reduces a support position for the Board of Health, reduces temporary staff to help with public disclosure requests and contract processing, abrogates a fiscal specialist in accounting services, and reduces the department's PC replacement program by 50%.

Assessment, Policy Development and Evaluation (APDE), External Relations and Grant Reductions – (\$91,812). Contract funds for data collection, subject matter experts and grants and writing experts will be reduced.

Pharmacy Program, Close Columbia PHC Pharmacy – (\$550,241) / (2.50) FTEs / (.07) TLTs. The pharmacy serving Columbia Public Health Center will be closed. Clients will be referred to participating community pharmacies to get their prescriptions filled.

TB Program Adjustments – (\$299,401) / (4.25) FTEs / (.08) TLTs. The TB program will implement a staffing model redesign that is more efficient and narrows service scope. The new staffing model will focus resources on the most infectious and complex cases of TB, thereby addressing the greatest risks for development of drug resistant TB and HIV co-infection. The TB program will partially shift from emphasizing a case management and disease control model toward a clinic-based treatment program. The program will use fewer nurse case managers and will add a social worker to address the psycho/social barriers to completing TB treatment regimens.

Communicable Disease/Immunizations Program – (\$47,998) / (1.20) FTEs, (0.05) TLTs. Communicable disease and epidemiology investigations will be reduced. Program core services that have no capacity to decrease will be preserved.

HIV/AIDS Promotion Program – (\$176,592) / (0.91) FTEs / (.09) TLTs. The staffing model for the HIV/AIDS Information Hotline will be reduced. Established in the early 80's, the Hotline was once vital in helping the community and individuals understand HIV and AIDS risks and to seek services. Today, people seeking general education use the Internet as their primary education resource and Hotline use has decreased significantly. Consequently the HIV/AIDS program can reduce Hotline staffing support with little impact on program overall service. Because the internet is not universally available, the hotline will remain a published number and when a person does call the Hotline, the caller will either be directed to a Centers for Disease Control Hotline service for general education or the person can opt to talk to a Public Health HIV/AIDS program staff person to get local information on testing and resources. This includes a general fund reduction.

End Categorical Family Planning Services, Expand Perinatal HIV Consortium/Northwest Family Center – (\$255,345) / (5.00) FTEs. HIV case-management services will be discontinued at Northwest Family Center (NWFC). Currently NWFC provides HIV/AIDS case management to less than 50% of HIV-positive women and children residing in King County and the number of clients served each year has been decreasing as HIV-positive women more often choose to receive case management services from other agencies in the community, and community agencies have developed the expertise to provide family-centered case management. This includes a general fund reduction.

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Close Renton Family Planning, Expand Kent Family Planning – (\$195,415) / (15.35) FTEs / (.30) TLT. Family planning services at Renton Public Health Center will be discontinued. One provider will be relocated to the Kent Teen Clinic. This includes a general fund reduction.

Eliminate MOMS Plus Street Outreach – (\$220,512) / (3.00) FTEs. Street outreach provided by MOMS Plus for pregnant women and families involved in substance abuse will be eliminated. The annual number of visits to this population will be reduced from 2,096 to 1,663. While some services are eliminated from MOMS Plus are to very high risk populations, there are relatively few of them in the community. This program was selected for elimination because the reduction will impact fewer individuals than other possible reductions. In searching for ways to reduce General Fund, Public Health identified those aspects of the program that earn less patient-generated or contract revenue so as to minimize the impact on service delivery. The social service specialists generate less revenue than other aspects of the program, so they chose those positions for elimination. Additionally, use of this para-professional model has not been as effective in meeting the goals of reaching hard-to-serve populations as they had hoped. Most of the referrals into the project are from jail and community corrections and they intend to build more on those successful strategies.

Nurse Family Partnerships – (\$449,873) / (4.75) FTEs. One nurse position in the Best Beginnings program will be eliminated. This will reduce the number of clients served from 475 to 450. Best Beginnings serves women at highest risk for negative pregnancy and birth outcomes.

Transfer Woman Infant Children (WIC) Services from Downtown Public Health to Swedish – (\$135,659) / (1.75) FTEs. The WIC caseload of 325 clients from the Downtown Public Health Center will be transferred to a pre-existing Swedish First Hill WIC clinic. No service reduction is proposed.

OB/Maternity Services – (\$124,769). Maternity services currently provided at Columbia Public Health Center will be provided via a contract with the University of Washington and Harborview. There will be no service reduction and no impact to FTEs.

Operational Efficiencies – Medical Technologists – (\$67,935). This operational efficiency will change the model for drawing labs at North and Columbia Public Health Centers. Work that was previously performed by medical technologists will now be done by medical assistants.

Reduced Maternity Support Services/Infant Case Management (MSS/ICM) Home Visits – \$43,371 / 4.96 FTEs. This proposal would eliminate provider positions and shift nurse positions from MSS/ICM home visiting to office visits. It would also replace an as yet undetermined number of providers with paraprofessional education specialists within an office-based MSS/ICM practice. The total number of visits in this program will increase. This includes General Fund and non-General Fund reductions.

Local Hazardous Waste Program Reduction – (\$92,325) / (1.00) FTE. One vacant Health and Environmental Investigator position will be eliminated. This proposal will not result in service reductions.

Application Workers – (\$201,278) / (3.00) FTEs. Operational efficiencies allow for the elimination of 3.0 FTE application workers. Fewer applications will be completed as a result of this change, but because it is happening at low-volume, non-primary care sites, the impact to patient-generated revenue will be small. Sites targeted for reduction will have a second application worker who will remain to provide the service. This includes General Fund and non-General Fund reductions.

Interpretation Program – (\$214,391) / (1.00) FTE. One FTE interpreter and temporary interpreter positions will be eliminated. Interpretation services will be provided telephonically, allowing for increased privacy for patients and reduced interpreter staffing needs.

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Centralized Family Health Referral Coordinators – (\$184,583) / (2.50) FTEs. The process for providing Public Health clinic clients with medical and social services referral assistance will be centralized. Approximately 800 clients would no longer receive in-person assistance in applying for charity care programs. Instead, assistance in overcoming barriers to accessing specialty care would be provided by a centralized manager working at the Chinook Building.

Dental Program Changes – (\$27,843) / (1.60) FTEs. This reduces 1.0 FTE dental assistant and 0.6 FTE dentist. No impact to service is anticipated. Public Health will establish a contract with Pioneer Square primary care clinic to provide dental services for these clients at the Downtown PH clinic. This includes a general fund reduction.

Create Tele-Pharmacy at North Public Health Clinic – (\$59,564). The North Public Health Center pharmacy will be converted to a tele-pharmacy. Clients seeking pharmacy services will consult with the pharmacist at the Downtown Public Health Center via a tele-pharmacy web camera.

Centralized Structure – (\$32,777). This proposal would centralize the business operations for quality improvement, new client registration and scheduling (including financial screening and application assistance), purchasing, human resources, billing functions and decision support within the Community Health Services Division.

Infrastructure Improvement Needs

Permit Integration - \$78,720. The Permit Integration Project is focused on implementing integrated systems that support permit activity related to construction and land management. In this arena, Public Health issues permits for septic systems, plumbing and gas piping. The 2009 Public Health funding will help fund the Permit Integration project staff in DDES.

Communicable Disease/Immunization IT Project - \$116,000. This proposal is a revenue-backed add for a new IT Project that will provide a new database for tracking and monitoring communicable diseases that occur in King County. It will provide needed or mandated health services and prevention programs to address individual and community health concerns by securely storing reports of legally notifiable conditions, improving the efficiency of information flow, and increasing safeguards for protected patient information.

Environmental Health Public Portal - \$140,320. This proposal would implement a public portal for the environmental health data management system. This would enable on-line permit application, document submittal, and payment options to increase customer convenience, reduce unnecessary vehicle trips, and further the county's transition to e-commerce.

Lifeboat

In keeping with the County Executive's lifeboat strategy, the following programs will be eliminated effective July 1, 2009 if the State Legislature fails to provide King County with options to address the structural imbalance in the General Fund.

Northshore Clinic Closure – (\$1,269,276). The Northshore Clinic will be closed. This includes family planning, maternity support and WIC services. Services contracted by Child Protective Services would be transferred, with the associated FTE, to the Eastgate Public Health Center. The WIC caseload of approximately 3,100 cases would transfer to contracts with community agencies. This closure would result in a reduction of 3,600 Family Planning visits and 10,500 Maternity Support Service visits. Northshore was selected for closure over other facilities because it has the lowest level of relative need based on socio-economic and health status indicators in King County, the smallest

HEALTH & HUMAN SERVICES PROGRAM PLAN

volume of services of all the PH Centers, and because 11.4% of visits are provided to non-KC residents.

Childcare Health – (\$592,586). The Child Care Health program will be reduced. Services provided outside the City of Seattle will be discontinued. Services within the City of Seattle will be reduced to eliminate the subsidy that is currently being offset with General Fund dollars.

Eliminate Drinking Water Program – (\$123,943). This proposal eliminates the entire King County Drinking Water program by returning regulatory authority and service provision for Group B water systems (serving two to nine connections) and individual wells back to the Washington State Department of Health. The Drinking Water program is a service the county is not required to provide and is not self-supporting.

Sexually Transmitted Disease (STD) Protection Program General Fund Reduction and Program Adjustments – (\$92,195). STD services will be reduced at Columbia Public Health Center and King County's Division of Youth Services (DYS) site. These are the only remaining parts of the STD program that provide services that are not located at the central STD clinic.

Children and Family Commission – (\$285,790). This is a General Fund-related Children and Family Set Aside reduction. Eight programs serving families with babies and high-risk youth with early intervention and prevention services will be eliminated.

Chronic Disease Program – (\$12,354). Funding for a contract to Senior Services will be eliminated. The position funded with this money currently leads seniors in exercise classes.

End Categorical Family Planning Services at North and Columbia – (\$395,234). Stand-alone family planning clinics at North Public Health Center and Columbia Public Health Center will be closed. Fifty-percent of clients at North also receive primary care at the site, and would continue to do so. All teens would be able to access family planning at their school-based health center. Adults who currently receive family planning at Columbia would be able to access comprehensive services at Rainier Park, which is co-located at the same facility.

Laboratory Reduction – (\$81,584). This reduction will result in 35% of the lab services currently being performed by the Public Health lab to be shifted to the Washington State Department of Health Lab. King County is not required to provide this service, and is currently subsidizing this service on behalf of the State Lab.

Reduce Services to Children with Special Health Care Needs – (\$86,737). Children with Special Health Care Needs provides short-term care coordination, education and referral for families of children newly diagnosed with chronic or disabling conditions who have above-normal needs for health care services, often from multiple providers and systems.

Dental Sealant – (\$7,260). The dental sealant program, outside the City of Seattle, will be eliminated. The City of Seattle will continue to fund services in Seattle Public Schools. King County previously had determined this program to be enhanced service and since that time Public Health has been funding it through revenue generated by clinical dental services. The revenue generated by clinical dental services can no longer support the costs for both clinical and prevention services.

Community Partnerships Program – (\$27,115). Public Health's share of the Children and Family Set Aside is being reduced. This proposal will reduce safety net centers and safety net clinics. The reductions would be made in proportion to the share of General Fund resources received by the five recipient agencies. Affected agencies include Community Health Centers of King County, Puget Sound Neighborhood Health Centers, Center for Multicultural Health, International Community Health Services and Country Doc.

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Close White Center Family Planning – (\$330,146). This reduction will cut 5,000 family planning visits serving 2,500 clients, 50% of which are uninsured.

South King County Public Health Site Consolidation – (\$61,364). The Renton site has been selected for consolidation because it is geographically located where clients could access other facilities, including Eastgate, Columbia and Kent clinics.

Tuberculosis (TB) Program – (\$108,984). The TB program will implement a staffing model redesign that is more efficient and narrows service scope in order to meet budget targets and an increased workload. The new staffing model will focus resources on the most infectious and complex TB cases, thereby addressing the greatest risks for development of drug resistant TB and HIV co-infection. The TB program will partially shift from emphasizing a case management and disease control model toward a clinic-based treatment program. The program will use fewer nurse case managers and will add a social worker to address the psycho/social barriers to completing TB treatment regimens.

Zoonotics – (\$218,687). Staff and capacity to respond to zoonotic diseases will be reduced. The program's ability to conduct surveillance, prevention and control for zoonotic diseases, such as West Nile virus, Hanta virus, avian influenza, rabies, salmonella and E. coli will be reduced by one third.

Communicable Disease and Epidemiology – (\$38,895). Communicable disease and epidemiology investigations will be reduced. Program core services that have no capacity to decrease will be preserved. About 25% of the programs' current disease report caseload will need to be handled in another way, such as by reprioritizing how investigations are handled.

Immunizations – (\$1,214,520). All stand-alone immunization clinics serving adults, children and travelers seeking vaccines and TB tests will be closed. This program cut will result in 37,000 fewer visits for vaccinations at Public Health Centers.

Revenue Backed

Emergency Medical Services (EMS) Grants, Donations and Entrepreneurial Projects – (\$2,031) / (0.50) FTE. This proposal continues two projects from the Center for Evaluation of EMS, the completion of a National Institute of Health Grant in May of 2009, and the continuation of other research projects. In addition, this proposal continues the use of King County Medic 1 (KCM1) donations.

Grants Contingency FTE and Reserve Increase – \$667,934/ 7.54 FTEs. The grant contingency and FTE authority will be increased to reflect the three-year trend of actual grant awards received outside the annual budget development and approval process.

Revenue-Backed Grant Awards

HIV/AIDS Protection Program Adjustment - \$745,128 / (0.43) FTE. The funding source for this program has been adjusted. Service will not be impacted.

Revenue Reduction

Vector/Nuisance Control – (\$57,717) / (1.00) FTE. The City of Seattle currently does not cover the full costs of vector/nuisance control function performed on its behalf by Public Health. This reduction would reduce the number of staff available to respond to rodent complaints in the City of Seattle, to ensure full-cost recovery. This includes a general fund reduction.

Preparedness Program Adjustments – (\$1,807,726) / (1.00) FTE / (1.00) TLT. This proposal eliminates work and positions that were established to help prepare King County residents for natural

HEALTH & HUMAN SERVICES PROGRAM PLAN

and human-made disasters. The majority of cuts are in contracts to community agencies for grant-funded projects with planned terminations.

Access and Outreach – (\$567,537). This proposal reduces the amount of funding available as pass-through dollars to external agencies available as matching funds commensurate with the match reduction projected for the community agencies pass through contracts. This includes a general reduction.

Technical Adjustments

Central Rate Adjustments – (\$1,555,049). Central rates adjustments include Flexible Benefits Charge, General Fund Overhead Adjustment, Technology Services Operations & Maintenance Charge, Technology Services Infrastructure Charge, Office of Information Resource Management Charge, Debt Service Adjustment, Financial Services Charge, Retirement Rate Adjustment, Industrial Insurance Rate Adjustment, Strategic Initiative Fee, COLA Adjustment, and Countywide Strategic Technology Projects.

Non-Represented Employee COLA and Merit Reduction – (\$1,083,704). In keeping with the County Executive's policy to achieve salary savings to help close the 2009 General Fund deficit, \$1,083,704 is saved in Public Health by assuming no merit increase and by holding COLA at 3 percent for non-represented employees.

Represented Labor Strategy – (\$1,406,796). To reflect the expected agreement between the County Executive and county labor union representatives on potential savings for 2009, the Executive Proposed Budget assumes \$1,406,796 in savings for Public Health.

HEALTH & HUMAN SERVICES PROGRAM PLAN

1800 / 0800
Public Health

	2007 Actual	2008 Adopted	2008 Estimated	2009 Adopted	2010 Projected ³	2011 Projected ³
Beginning Fund Balance	7,546,502	7,785,329	7,470,633	7,427,091	7,275,330	5,837,221
* LICENSES & PERMITS	12,077,328	12,801,633	12,637,037	14,235,222	14,662,279	15,102,147
* FEDERAL GRANTS-DIRECT	12,271,679	12,170,468	12,585,220	11,700,972	12,052,001	12,413,561
* FEDERAL GRANTS-INDIRECT	34,352,351	32,702,177	33,713,377	29,848,891	30,744,358	31,666,688
* STATE GRANTS	15,049,728	18,112,905	19,669,056	19,502,836	20,087,921	20,690,559
* STATE ENTITLEMENTS	9,531,747	9,562,190	9,564,690	9,451,689	9,735,240	10,027,297
* INTERGOVERNMENTAL PAYMENT	48,141,434	53,548,803	54,812,751	56,620,442	58,319,055	60,068,627
* CHARGES FOR SERVICES	11,502,492	13,251,974	12,702,465	11,002,207	11,332,273	11,672,241
* MISCELLANEOUS REVENUE	3,111,640	4,816,739	4,511,794	5,460,592	5,624,410	5,793,142
* NON REVENUE RECEIPTS		4,231,854	(1,769,742)	2,718,967	2,800,536	2,884,552
* OTHER FINANCING SOURCES	1,221,088					
* CONTRBTN-CX TO PUB HEALTH ⁴	25,291,310	27,248,094	27,475,094	27,459,619	13,729,810	
* CX-CHLD & FAM SET-ASIDE ⁴	4,242,625	4,335,963	4,335,963	3,596,029	2,090,172	1,405,216
FINES AND FORFEITS			25			
OTHER FINANCING SOURCES						
Total Revenues	176,793,422	192,782,800	190,237,730	191,597,466	181,178,054	171,724,031
Expenditures						
* SALARIES & WAGES	(79,729,319)	(86,294,249)	(85,359,538)	(85,358,173)	(87,918,918)	(90,556,486)
* PERSONAL BENEFITS	(28,795,592)	(33,205,091)	(31,497,584)	(33,732,170)	(34,744,135)	(35,786,459)
* SUPPLIES	(11,170,596)	(7,062,880)	(6,580,247)	(6,128,431)	(6,312,284)	(6,501,652)
* SERVICES & OTHER CHARGES	(43,247,518)	(47,167,842)	(53,459,028)	(47,675,035)	(49,105,286)	(50,578,445)
* INTRAGOVERNMENTAL SERVICE	(13,884,246)	(13,367,179)	(13,600,069)	(14,545,864)	(14,982,240)	(15,431,707)
* CAPITAL OUTLAY	(863,330)	(1,372,931)	(1,304,392)	(943,071)	(971,363)	(1,000,504)
* DEBT SERVICE	(169,445)	(30,000)	(111,547)	(40,239)	(41,446)	(42,690)
* INTRA COUNTY CONTRIBUTNS.	(192,196)	(138,609)	(138,609)	(490,856)	(505,582)	(520,749)
* CONTINGENCIES	0	(7,021,839)	1,769,742	(8,390,292)	(8,642,001)	(8,901,261)
* CONTRA EXPENDITURES	0	2,877,820	0	5,554,904	5,721,551	5,893,198
* EXPENDITURE REDUCTION NEEDED TO BALANCE					14,885,541	30,546,855
Total Expenditures	(178,052,242)	(192,782,800)	(190,281,272)	(191,749,227)	(182,616,163)	(172,879,900)
Estimated Underexpenditures						
Other Fund Transactions						
GAAP Adj - Misc. Trust - EMS	60,833					
GAAP Adj - Misc. Trust - Martha Tapp Car Seat	38,118					
GAAP Adj - Misc. Trust - Children's Health Initiative	1,084,000					
Fund Balance for Trans Fat Menu Labeling						
Drawdown of EH Fee Reserve						
Total Other Fund Transactions	1,182,951					
Ending Fund Balance	7,470,633	7,785,329	7,427,091	7,275,330	5,837,221	4,681,352
Reserves & Designations						
INVENTORY RESERVE	(424,816)	(1,964,003)		(534,263)	(534,263)	(534,263)
RESERVE FOR ENCUMBRANCES	(289,991)	(822,735)		(446,959)	(446,959)	(446,959)
DESIGNATED FOR REAPPROPRIATION	(652,936)					
TRAINING & MEDICAL EQUIP FOR MEDIC ONE RESERVE	(60,833)	(418,328)	(60,833)	(84,099)	(84,099)	(84,099)
PRIVATE FOUNDATIONS & NON-PROFIT RESERVE	(38,118)	(56,948)	(38,118)	(38,118)	(38,118)	(38,118)
RESERVE FOR CHILDREN'S HEALTH INITIATIVE	(1,084,458)		(1,084,000)	(1,059,460)		
ENVIRONMENTAL HEALTH FEE RESERVE	(3,625,458)	(3,661,523)	(3,625,458)	(1,718,324)	(1,374,659)	(1,099,727)
CLAIMS & JUDGEMENT RESERVE - FQHC		(700,000)				
Total Reserves & Designations	(6,176,610)	(7,623,537)	(4,808,409)	(3,881,223)	(2,478,098)	(2,203,166)
Ending Undesignated Fund Balance	1,294,023	161,792	2,618,682	3,394,107	3,359,123	2,478,186
Target Fund Balance⁴	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

Financial Plan Notes:

- ¹ 2007 Actuals are based on the 2007 CAFR and 14th month ARMS.
- ² 2008 Estimated is based on the 2nd Quarter Budget Report which is an accumulation of divisional projections based on May ARMS.
- ³ 2010 and 2011 Projected are based on assumption of 3% increase in revenues and expenditures over previous year
- ⁴ These Revenues reflect the elimination of the General Fund Transfer to Public Health and the CFS Fund by 2011.
- ⁵ Target fund balance is based on historical effort to maintain a minimum of \$1,000,000.
- ⁶ Assumes 20% reduction to EH reserves in years 2009, 2010 & 2011

HEALTH & HUMAN SERVICES PROGRAM PLAN

C O U N C I L A D O P T E D B U D G E T

Eliminate PH Transfer for ORIM Integration Project – (\$124,118 / (1.00 FTE). This reduction eliminates general fund support for implementing a permit integration project.

Reduce PH Transfer for Children’s Health Initiative – (\$75,000). General fund support for the Children’s Health initiative is reduced.

Eliminate PH Transfer for Vacant Positions – (\$628,656). Reduction in general fund for vacant positions that would support the Public Health Operational Master Plan (PHOMP).

Reverse Northshore Clinic Closure – \$576,256. The Northshore Clinic was in the lifeboat, but is now being funded for the full year.

Reverse Community Partnerships Program Reduction – \$278,109. Full year funding for the Safe Communities program, which is funded through the Children and Family Commission, will be restored.

TB Control - \$250,000. These funds will support the department’s tuberculosis control efforts.

Reverse Sexually Transmitted Disease (STD) Protection Program General Fund Reduction and Program Adjustments - \$184,797. Funding for STD services at Columbia Public Health Center and King County’s Division of Youth Services site will be restored for a full year.

Reverse Chronic Disease Program – \$30,000. Funding for a contract to Senior Services had been in the lifeboat, but is now restored for the full year.

Transfer of Veterinarian for Zoonotic Disease Control at KCACC - \$60,094. These funds will support veterinary services at King County animal care and control shelters for the purposes of controlling the spread of zoonotic disease.

Transfer of Long-Standing Veterinarian Position to Public Health - \$120,187 / 1.00 FTE. Funding will support veterinary services at King County animal care and control shelters for the purposes of providing veterinary medical care.

Restore Renton Family Planning for 9 months - \$300,000 / 2.00 FTE. Funding for the Renton Family Planning clinic had been eliminated in the proposed budget. This will restore funding to the clinic for 9 months. All other family planning clinics will be funded for 9 months, as well.

Reverse Immunizations - \$57,144. This immunization program had been in the lifeboat. This will provide partial funding for a full year.

Support Public Health Expenditure Restrictions - \$25,000. These funds will support a consultant contract for an analysis of the state and federal health care reform proposals in relation to the principles adopted by the Board of Health.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Nurse Family Partnership \$78,804 / 3.25 FTE. This is a technical correction. This program had been eliminated. This change restores part of the program for six months, as well as the associated FTEs.

Immunizations Full Year Reduction – (\$1,113,865) / (16.60). This is a technical correction for the immunization program.

TB Program Adjustments – 2.50 FTE. This is a technical correction for the TB program.

Close Renton Family Planning – Expand Kent Family Planning – 13.35 FTE. This is a technical correction related to FTEs at the Renton clinic.

Grants Contingency Increase – 0.03 FTE. This is a technical correction.

Preparedness Program Adjustments – 1.00 FTE. This is a technical correction.

Extend Envision to Include Septic/Plumbing Permits - \$20,000. These funds will support the inclusion of septic and plumbing permits into the scope of the Envision Public Portal CIO project.

Restore FTEs for TB Control – 2.00 FTE. This is a technical correction.

Restore 2.0 FTEs – 2.00 FTEs. This is a technical correction.

Labor Strategy Changes – \$274,430. Various labor strategies were proposed by the Executive in the 2009 Proposed Budget. In working with labor to find ways to achieve these savings targets, the Executive successfully negotiated with the county's labor unions a 10-day furlough program for most county employees for 2009. Countywide, this strategy will save the General Fund \$8.5 million and the non-General Funds \$14.3 million. For this agency's budget, these changes represent a net adjustment of \$274,430 from savings assumed for the labor strategies in the 2009 proposed budget.

COLA Decrease – (\$782,721). After submission of the Executive Proposed Budget, the final Consumer Price Index (CPI) information becomes available. The September-to-September CPI percentage change is the figure historically utilized by the county, as defined in the county's labor agreements, to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 5.5% to 4.88%. For this agency's budget, this represents a reduction of \$782,721 in the 2009 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Medical Examiner 1800/0810

Code/Item #	Description	0810	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	4,517,341	29.50	0.13
		Status Quo **	96,296	0.00	0.00
HHS					
		Status Quo Budget	4,613,637	29.50	0.13
		Contra	0		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Lifeboat					
CS01A	Medical Examiner Reduction		(103,347)	0.00	0.00
			(103,347)	0.00	0.00
Technical Adjustment					
CR07	Technology Services Operations and Maintenance Charge		391	0.00	0.00
CR08	Technology Services Infrastructure Charge		20,594	0.00	0.00
CR10	Office of Information Resource Management Charge		9,018	0.00	0.00
CR11	Telecommunications Services		(3,297)	0.00	0.00
CR12	Telecommunications Overhead		(1,111)	0.00	0.00
CR13	Motor Pool Usage Charge		9,527	0.00	0.00
CR16	Radio Access		(8,783)	0.00	0.00
CR17	Radio Maintenance		(4,829)	0.00	0.00
CR18	Radio Direct Charges		212	0.00	0.00
CR19	Radio Reserve Program		(5,657)	0.00	0.00
CR23	Facility Custodial Services		(1,354)	0.00	0.00
CR37	Strategic Initiative Fee		209	0.00	0.00
CR43	Represented Labor Strategy Contra		(35,249)	0.00	0.00
			(20,329)	0.00	0.00
The Council Changes					
CC43	Council Removal of Represented Labor Strategy Contra		35,249	0.00	0.00
CC44	Reduce COLA from 5.5% to 4.88%		(17,075)	0.00	0.00
			18,174	0.00	0.00
2009 Adopted Budget			4,508,135	29.50	0.13

HEALTH & HUMAN SERVICES PROGRAM PLAN

PROGRAM HIGHLIGHTS

Medical Examiner

The total 2009 Executive Proposed Budget for the Medical Examiner's Office is \$4,489,961, with 29.50 FTEs and 0.13 TLTs.

Lifeboat

In keeping with the County Executive's lifeboat strategy, the following program will be eliminated effective July 1, 2009 if the State Legislature fails to provide King County with options to address the structural imbalance in the General Fund.

Medical Examiner Reduction – (\$103,347). Death investigative services will be reduced during both day and night shifts through staffing cuts. The reduction in day shifts will result in higher caseloads per investigator, causing an average delay of 1-1.5 hours in response to death scenes. The reduction in night shift capacity will mean that Public Health will not provide services such as property verification and release to families at night.

Technical Adjustment

Central Rate Adjustments – \$14,920. Central rates adjustments include Flexible Benefits Charge, General Fund Overhead Adjustment, Technology Services Operations & Maintenance Charge, Technology Services Infrastructure Charge, Office of Information Resource Management Charge, Debt Service Adjustment, Financial Services Charge, Retirement Rate Adjustment, Industrial Insurance Rate Adjustment, Strategic Initiative Fee, COLA Adjustment, and Countywide Strategic Technology Projects

Represented Labor Strategy – (\$35,249). To reflect the expected agreement between the County Executive and county labor union representatives on potential savings for 2009, the Executive Proposed Budget assumes \$35,249 in savings for the Medical Examiner's Office.

C O U N C I L A D O P T E D B U D G E T

Labor Strategy Changes – \$35,249. *Various labor strategies were proposed by the Executive in the 2009 Proposed Budget. In working with labor to find ways to achieve these savings targets, the Executive successfully negotiated with the county's labor unions a 10-day furlough program for most county employees for 2009. Countywide, this strategy will save the General Fund \$8.5 million and the non-General Funds \$14.3 million. For this agency's budget, these changes represent a net adjustment of \$35,249 from savings assumed for the labor strategies in the 2009 proposed budget.*

COLA Decrease – (\$17,075). *After submission of the Executive Proposed Budget, the final Consumer Price Index (CPI) information becomes available. The September-to-September CPI percentage change is the figure historically utilized by the county, as defined in the county's labor agreements, to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 5.5% to 4.88%. For this agency's budget, this represents a reduction of \$17,075 in the 2009 budget.*

HEALTH & HUMAN SERVICES PROGRAM PLAN

Emergency Medical Services 1190/0830

Code/Item #	Description	0830	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	62,374,958	117.87	2.17
HHS		Status Quo **	4,468,862	5.50	(2.17)
		Status Quo Budget	66,843,820	123.37	0.00
		Contra	32,433		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Improved Service Delivery					
TA04	Regional Support Services		170,202	1.00	0.00
TA05	Strategic Initiatives		73,122	0.00	0.00
			243,324	1.00	0.00
Increase in Cost of Services					
RB01	Use of Diesel Reserves		171,903	0.00	0.00
RB02	Use of Chassis Obsolescence/Vehicle Reserves		201,751	0.00	0.00
TA01	Contract Advanced Life Support (ALS) Services		325,710	0.00	0.00
TA02	ALS - King County Medic One		272,052	(2.83)	0.00
TA03	Basic Life Support (BLS) Services		261,030	0.00	0.00
			1,232,446	(2.83)	0.00
Increased Efficiencies/Reduced Costs					
CS01	CBD/CAD Integration Cost Reductions		(5,273)	0.00	0.00
			(5,273)	0.00	0.00
Infrastructure Improvement Needs					
RB03	System wide Exchanged Network Design (SEND) SI		(32,074)	0.00	0.00
RB04	CBD/CAD Integration -- Valley Communications Center		152,465	0.00	0.00
			120,391	0.00	0.00
Lifeboat					
AS01A	Emergency Medical Services Transfer from General Fund		(187,500)	0.00	0.00
			(187,500)	0.00	0.00
Technical Adjustment					
CR05	General Fund Overhead Adjustment		25,459	0.00	0.00
CR06	Healthy Workplace Fund		(3,084)	0.00	0.00
CR07	Technology Services Operations and Maintenance Charge		(3,538)	0.00	0.00
CR08	Technology Services Infrastructure Charge		578	0.00	0.00
CR09	Geographic Information Systems Charge		(4,781)	0.00	0.00
CR10	Office of Information Resource Management Charge		1,637	0.00	0.00
CR11	Telecommunications Services		(8,753)	0.00	0.00
CR12	Telecommunications Overhead		(3,930)	0.00	0.00
CR13	Motor Pool Usage Charge		(11,015)	0.00	0.00
CR14	Facilities Management Space Charge		5,554	0.00	0.00
CR15	Insurance Charges		73,012	0.00	0.00
CR16	Radio Access		118	0.00	0.00
CR18	Radio Direct Charges		5,488	0.00	0.00
CR19	Radio Reserve Program		(11,502)	0.00	0.00
CR20	Prosecuting Attorney Civil Division Charge		(3,940)	0.00	0.00
CR23	Facility Custodial Services		(31,772)	0.00	0.00
CR24	Copy Center		(9,475)	0.00	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN**Emergency Medical Services 1190/0830**

Code/Item #	Description	0830	Expenditure	FTEs*	TLPs
CR25	Financial Services Charge		(9,929)	0.00	0.00
CR28	Equipment Repair and Replacement		(3,452)	0.00	0.00
CR36	Long Term Leases		20,054	0.00	0.00
CR37	Strategic Initiative Fee		849	0.00	0.00
CR41	Non Represented COLA Contra		(74,071)	0.00	0.00
CR42	Non Represented Merit Contra		(26,041)	0.00	0.00
CR43	Represented Labor Strategy Contra		(216,801)	0.00	0.00
CR46	Countywide Strategic Technology Projects		(27,319)	0.00	0.00
TA07	EMS Budget Reserves		194,332	(0.17)	0.00
TA49	Internal Rate Adjustment Offset for EMS Administration & KCM1		316,654	0.00	0.00
TA50	Revenue Adjustment		0	0.00	0.00
			194,332	(0.17)	0.00
The Council Changes					
CC01	Reduce General Fund Support		(187,500)	0.00	0.00
CC41	Council Removal of Non Represented COLA Contra		74,071	0.00	0.00
CC42	Council Removal of Non Represented Merit Contra		26,041	0.00	0.00
CC43	Council Removal of Represented Labor Strategy Contra		216,801	0.00	0.00
CC44	Reduce COLA from 5.5% to 4.88%		(72,156)	0.00	0.00
CC45	Furlough Savings		(151,718)	0.00	0.00
			(94,461)	0.00	0.00
2009 Adopted Budget			68,379,512	121.37	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Emergency Medical Services

The total 2009 Executive Proposed Budget for Emergency Medical Services (EMS) is \$68,473,973, with 121.37 FTEs and no TLTs.

Improved Service Delivery

Regional Support Services – \$170,202/ 1.00 FTE. This program supplements the direct service activities of the EMS system including emphasis on uniformity of medical service and dispatch, consistency in excellence of training, and medical quality assurance. This proposal adds a cardiologist to the Regional Medical Direction section, provides a training module related to improving Basic Life Support (BLS) service, tests a pilot program for patient follow-up and includes additional emergency preparedness and data resources.

Strategic Initiatives - \$73,122. This program provides direct EMS and regional administrative services to all of King County outside the City of Seattle. Strategic Initiatives are pilot programs designed to improve the quality of Medic One/EMS services and to manage the costs and growth of the system. This proposal continues work in areas of dispatch, data collection, online EMS training, and injury prevention.

Increase in Cost of Services

Use of Reserves for Diesel - \$171,903. Diesel prices have exceeded the Advanced Life Support (ALS) allocation model and the threshold to tap the Diesel Stabilization Reserve. The total reserve request is for \$171,897 for both 2008 and 2009 and will be allocated to ALS providers on a proportionate basis. The 2009 Executive Proposed Budget includes a Declaration of Unanticipated Inflation to support this request.

Use of Chassis Obsolescence/Vehicle Reserve – \$201,751. Vehicle replacements costs have also exceeded projections in the original financial plan by approximately \$16,000 per vehicle. The use of this designated reserve will offset the higher costs.

Contract Advanced Life Support (ALS) Services – \$325,710. This program provides funding for high-quality paramedic services operated by King County's ALS partner provider for serious or life-threatening injuries and illness. This proposal provides for adjustments detailed in the EMS Strategic Plan covering the 2008-2013 levy period and provides for service in the Skykomish Highway 2 corridor.

ALS – King County Medic One – \$272,052 / (2.83) TLT. This program provides high-quality paramedic services for serious or life-threatening injuries and illness. This is the King County Medic One portion of the ALS network, comprising eight paramedic units.

Basic Life Support (BLS) Services – \$261,030. This program provides high quality, rapid-response treatment by Fire Fighters and Emergency Medical Technicians to sick and injured patients in out-of-hospital medical emergencies. This proposal increases levy funding to BLS providers in accordance with the EMS Strategic Plan and financial policies.

Increased Efficiencies/Reduced Costs

Criteria-Based Dispatch (CBD)/Computer-Aided Dispatch (CAD) Integration Cost Reductions – (\$5,273). This proposal represents savings from Phase 1 and Phase 2 of the CBD/CAD integration project. These savings were identified in the cost-benefit analysis and include a reduction of dispatch tape collecting and tape review activities because an increased amount of call data is available via the CBD software.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Infrastructure Improvement Needs

System-Wide Enhanced Network Design (SEND) – (\$32,074) The SEND is a five-year project developed to improve data accuracy and enable timely data integration into a central repository. This will allow for secure data sharing between EMS agencies, dispatch centers, hospitals, and the EMS Division. This reduction reflects updated cash flow projections for the project which anticipates spending \$1.1 million over the life of the project.

Criteria-Based Dispatch (CBD)/Computer-Aided Dispatch (CAD) Integration – Valley Communication Center – \$152,465. This project integrates the existing Criteria Based Dispatch (CBD) guidelines software into Computer Aided Dispatch (CAD) software at a major 911 communications center in Kent. This project is entering Phase 4, which is the final phase of a phase that began in 2005.

Lifeboat

In keeping with the County Executive's lifeboat strategy, the following program will be eliminated effective July 1, 2009 if the State Legislature fails to provide King County with options to address the structural imbalance in the General Fund.

EMS General Fund Transfer – (\$187,500) EMS currently receives \$375,000 of General Fund support. This funding goes towards King County CPR training and to King County Medic One.

Technical Adjustment

EMS Budget Reserves – \$194,332. / (0.17) FTE. This proposal continues providing contingent budget authority to EMS in 2009. This account includes contingency authority for audits, ALS allocation to outlying areas, designated reserves for regional services, designated reserves for Bellevue and KCM1, and a contingency for a change in Strategic Initiatives cash flow. The increase in the account is equal to the increased allocation to outlying areas per the EMS financial policies.

Central Rate Adjustments – \$316,654. Central rate adjustments include changes in General Fund Overhead, Healthy Workplace Fund, Technology Services Operations, Maintenance and Infrastructure Charges, Geographic Information Systems Charge, Office of Information Resource Management Charge, Telecommunications Services, Telecommunications Overhead, Motor Pool Usage Charge, Facilities Management Space Charge, Insurance Charges, Radio Access, Radio Direct Charges, Radio Reserve Program, Prosecuting Attorney Civil Division Charge, Facility Custodial Services, Copy Center, Financial Services Charge, Equipment Repair and Replacement, Strategic Initiative Fee, Labor Contrasts, and Countywide Strategic Technology Projects. These central rate changes affect EMS Administration and King County Medic One. These charges do not change the EMS fund appropriation since appropriations are based on the allocation model detailed in Ordinance 15861.

Non-Represented Employee COLA and Merit Reduction (\$100,112) In keeping with the County Executive's policy to achieve salary savings to help close the 2009 General Fund deficit, \$100,112 is saved in EMS by assuming no merit increase and by holding COLA at 3 percent for non-represented employees.

Represented Labor Strategy (\$216,801) To reflect the expected agreement between the County Executive and county labor union representatives on potential savings for 2009, the Executive Proposed Budget assumes \$216,801 in savings for EMS.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Emergency Medical Services

	2007 Actual ¹	2008 Adopted	2008 Estimated ²	2009 Adopted	2010 Projected ³	2011 Projected ³
Beginning Fund Balance	9,403,719	6,070,111	6,243,242	16,407,610	14,909,833	19,300,301
Revenues						
* TAXES	39,505,477	60,985,715	65,263,164	66,201,928	68,684,845	70,100,231
* FEDERAL GRANTS			25,637			
* STATE GRANTS	1,439		1,644			
* INTERGOVERNMENTAL PAYMENT	236					
* CHARGES FOR SERVICES	3,110	52,000	190,761	195,040	195,040	195,040
* MISCELLANEOUS REVENUE	502,486	306,541	266,915	481,200	506,200	538,200
* OTHER FINANCING SOURCES	64,814	4,503	4,364	3,567	3,210	2,889
* GENERAL FUND TRANSFER	375,000	375,000	375,000			
Total Revenues	40,452,562	61,723,759	66,127,485	66,881,735	69,389,295	70,836,360
Expenditures						
* EMS BASIC LIFE SUPPORT	(9,674,865)	(14,390,254)	(14,390,254)	(15,147,747)	(15,552,838)	(16,019,423)
* EMS PARAMEDIC SVCS	(28,736,207)	(34,334,975)	(34,322,147)	(36,077,871)	(37,620,703)	(39,819,516)
* EMS REGIONAL SERVICES	(5,201,967)	(6,339,601)	(5,903,766)	(6,951,483)	(7,134,123)	(7,515,857)
* EMS STRATEGIC INITIATIVES		(1,361,580)	(680,132)	(1,684,818)	(1,595,569)	(1,595,912)
* EMS BUDGET CONTINGENCY		(566,717)	(565,000)	(1,009,872)	(452,594)	(471,316)
* ALS SALARY & WAGE CONTINGENCY		(2,104,452)		(2,199,152)	(2,298,114)	(2,401,529)
* DISASTER RESPONSE CONTINGENCY		(3,216,379)		(4,809,156)	(5,085,682)	(5,378,109)
* KING COUNTY AUDITOR'S OFFICE		(61,000)	(61,000)	(125,759)	(68,360)	(71,947)
* USE OF DIESEL RESERVES				(171,903)		
* USE OF CHASSIS OBSOLESCENCE/VEHICLE RESERVES				(201,751)		
Total Expenditures	(43,613,039)	(62,374,958)	(55,922,299)	(68,379,512)	(69,807,983)	(73,273,609)
Estimated Underexpenditure ⁷					4,809,156	5,085,682
Other Fund Transactions						
* IMPAIRED INVESTMENT ⁶			(40,818)			
* TAXES IN FP (not included in Budget)		1,363,875		1,183,071		
Total Other Fund Transactions		1,363,875	(40,818)			
Ending Fund Balance	6,243,242	6,782,787	16,407,610	14,909,833	19,300,301	21,948,734
Reserves & Designations						
* RESERVE FOR ENCUMBRANCES	(2,331)					
* DESIGNATED FOR REAPPROPRIATION						
* DESIGNATIONS (PROGRAM BALANCES)	(1,713,719)	(327,114)	(1,259,246)	(540,983)	(300,448)	(40,621)
* DESIGNATIONS FROM 2002-2007 Levy	(892,773)		(839,773)	(689,773)	(689,773)	(689,773)
* RESERVES FOR UNANTICIPATED INFLATION ⁵		(1,230,000)	(1,230,000)	(2,506,000)	(4,017,000)	(5,154,341)
* RESERVES (CHASSIS, RISK, MILLAGE)		(375,000)	(375,000)	(738,249)	(1,925,749)	(2,425,749)
Total Reserves & Designations	(2,608,823)	(1,932,114)	(3,704,019)	(4,475,005)	(6,932,970)	(8,310,484)
Ending Undesignated Fund Balance	3,634,419	4,850,673	12,703,591	10,434,828	12,367,331	13,638,250
Target Fund Balance ⁴	3,634,420	3,742,497	3,967,649	4,012,904	4,163,358	4,250,182

Financial Plan Notes:

- ¹ 2007 Actuals are from the 2007 CAFR.
- ² 2008 Estimated is based on 2nd Quarter Report
- ³ 2010 and 2011 Projected are based on economic metrics from King County Economist
- ⁴ Target fund balance is based on 6% of annual revenues for 2008-2013 levy period.
- ⁵ Unused 2008 ALS Salary & Wage Contingency used to replenish 2009 Diesel Reserves.
- ⁶ This adjustment reflects an unrealized loss for impaired investments.
- ⁷ Estimated underexpenditure assumes prior year disaster contingency is not used.

C O U N C I L A D O P T E D B U D G E T

Eliminate Emergency Medical Services Transfer from General Fund – (\$187,500). This change eliminates all general fund support for the EMS fund. This general fund transfer had previously been a Lifeboat item.

Labor Strategy Changes – \$165,195. Various labor strategies were proposed by the Executive in the 2009 Proposed Budget. In working with labor to find ways to achieve these savings targets, the Executive successfully negotiated with the county's labor unions a 10-day furlough program for most county employees for 2009. Countywide, this strategy will save the General Fund \$8.5 million and the non-General Funds \$14.3 million. For this agency's budget, these changes represent a net adjustment of \$165,195 from savings assumed for the labor strategies in the 2009 proposed budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

COLA Decrease – (\$72,156). After submission of the Executive Proposed Budget, the final Consumer Price Index (CPI) information becomes available. The September-to-September CPI percentage change is the figure historically utilized by the county, as defined in the county's labor agreements, to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 5.5% to 4.88%. For this agency's budget, this represents a reduction of \$72,156 in the 2009 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Local Hazardous Waste 1280/0860

Code/Item #	Description	0860	Expenditure	FTEs*	TLPs
	Program Area	2008 Adopted	14,074,294	0.00	0.00
		Status Quo **	(251,478)	0.00	0.00
	HHS				
		Status Quo Budget	13,822,816	0.00	0.00
		Contra	0		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
		Increase in Cost of Services			
RB01	Local Hazardous Waste Program (LHW Fund) Changes		97,686	0.00	0.00
			97,686	0.00	0.00
		Technical Adjustment			
CR25	Financial Services Charge		(2,872)	0.00	0.00
TA50	Revenue Adjustment		0	0.00	0.00
			(2,872)	0.00	0.00
		2009 Adopted Budget	13,917,630	0.00	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Local Hazardous Waste

The total 2009 Executive Proposed Budget for Local Hazardous Waste is \$13,917,630. The changes listed below affect only the fund transfers to partner agencies. Programmatic changes to the Local Hazardous Waste program occur in the budgets of partner agencies within King County government: Public Health – Environmental Health Division, Solid Waste and Water and Land Resources, as well as in the budgets of non-King County agency partners, Seattle Public Utilities and suburban cities.

Increase in Cost of Services

Local Hazardous Waste Program Changes – \$97,686 This change maintains current programs except for the closure of the ReUse store. The ReUse store closed in July of 2008.

Technical Adjustment

Central Rate Adjustments – (\$2,872). Central rate adjustments only includes a decrease in the Financial Service Charge.

1280 / 0860 Local Hazardous Waste

	2007 Actual ¹	2008 Adopted	2008 Estimated ²	2009 Adopted ³	2010 Projected ³	2011 Projected ³
Beginning Fund Balance	3,865,627	3,465,695	4,382,910	4,352,885	3,384,106	2,176,137
Revenues						
* STATE GRANTS	560,919	555,851	606,900	606,900	606,900	606,900
* INTERGOVERNMENTAL PAYMENT	7,280,081	7,548,150	7,519,325	7,280,640	7,351,211	7,371,020
* CHARGES FOR SERVICES	5,012,599	4,974,311	4,974,311	4,974,311	4,974,311	4,974,311
* MISCELLANEOUS REVENUE	68,476	46,945	131,000	87,000	67,000	29,000
Total Revenues	12,922,076	13,125,257	13,231,536	12,948,851	12,999,422	12,981,231
Expenditures						
* SERVICES & OTHER CHARGES	(2,707,364)	(3,042,570)	(2,742,937)	(2,915,115)	(2,953,836)	(3,169,951)
* INTRAGOVERNMENTAL SERVICE	(9,697,429)	(11,031,724)	(10,504,670)	(11,002,515)	(11,253,555)	(11,921,195)
Total Expenditures	(12,404,793)	(14,074,294)	(13,247,607)	(13,917,630)	(14,207,391)	(15,091,146)
Estimated Underexpenditures						
Other Fund Transactions						
* IMPAIRED INVESTMENT ⁵			(13,954)			
Total Other Fund Transactions	0	0	(13,954)	0	0	0
Ending Fund Balance	4,382,910	2,516,658	4,352,885	3,384,106	2,176,137	66,222
Reserves & Designations						
Total Reserves & Designations	0	0	0	0	0	0
Ending Undesignated Fund Balance	4,382,910	2,516,658	4,352,885	3,384,106	2,176,137	66,222
Target Fund Balance ⁴	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000

Financial Plan Notes:

¹ 2007 Actuals are from the 2007 CAFR.

² Based on 2nd Quarter Financial Plan estimated 2008 projections

³ 2009 through 2011 revenue projections and state grant (Coordinated Prevention Grate from WADOE) reflect flat revenues from 2008 estimates. 2009 through 2011 projected expenditures assume a 6% increase in salaries and benefits over previous year. The non-salary costs have been adjusted based on Seattle-CPI forecast from 2009-2011 of 2.6%, 2.4% and 2.3% respectively. The multi-jurisdictional Management Coordination Committee (MCC), closely monitors the Local Hazardous Waste Management Program's finances and fund balance. The MCC plans to go to the Board of Health in 2010 with a request for a rate increase to take effect in 2011. The amount requested will depend on the results of a residential service level study. If the rate increase is not approved the Program will have to cut services in 2011.

⁴ \$2 million target fund balance is a placeholder for the \$1 million - \$3 million range approved for the fund.

⁵ This adjustment reflects an unrealized loss for impaired investments.

COUNCIL ADOPTED BUDGET

Council made no changes to the 2009 Executive Proposed Budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Public Health and Emergency Medical Services GF Transfers 0010/0696

Code/Item #	Description	0696	Expenditure	FTEs*	TLPs
Program Area		2008 Adopted	28,179,179	0.00	0.00
		Status Quo **	(8,020,258)	0.00	0.00
HHS					
		Status Quo Budget	20,158,921	0.00	0.00
		Contra	9,437,196		
<i>Detail below shows crosswalk from 2008 adopted to 2009</i>					
Grant Reduction					
AS08	ADPE, External Relations and Grant Reductions		(40,322)	0.00	0.00
			(40,322)	0.00	0.00
Increased Efficiencies/Reduced Costs					
AS07	Operational Efficiency, Application Worker		(44,904)	0.00	0.00
DS04	MSS/ICM		(48,865)	0.00	0.00
DS12	HIV/AIDS Program		(69,771)	0.00	0.00
DS17	Perinatal HIV Consortium/NWF Closure		(56,715)	0.00	0.00
DS18	Family Planning Renton and Kent		(119,946)	0.00	0.00
			(340,201)	0.00	0.00
Lifeboat					
AS14A	Medical Examiner		(156,887)	0.00	0.00
AS16A	Close White Center Family Planning (FP) Clinic		(155,894)	0.00	0.00
AS17A	Tuberculosis (TB) Program		(77,354)	0.00	0.00
AS18A	Zoonotics		(71,484)	0.00	0.00
AS19A	Reduce Communicable Disease Investigations		(37,813)	0.00	0.00
AS20A	South King County Site Consolidation		(44,443)	0.00	0.00
AS22A	Close Child Care Health Program		(146,055)	0.00	0.00
AS23A	Dental Sealant		(47,077)	0.00	0.00
DS02A	Northshore Closure		(474,342)	0.00	0.00
DS07A	Sexually Transmitted Diseases (STD) Program		(56,499)	0.00	0.00
DS13A	Chronic Disease and Injury Prevention		(12,428)	0.00	0.00
DS15A	Family Planning - North and Columbia		(106,086)	0.00	0.00
DS16A	Public Health Lab		(108,023)	0.00	0.00
DS20A	Children With Special Healthcare Needs		(119,971)	0.00	0.00
DS23A	Community Partnership Program		(7,571)	0.00	0.00
DS24A	Emergency Medical Services Transfer from General Fund		(133,083)	0.00	0.00
DS29A	Drinking Water Program		(29,264)	0.00	0.00
			(1,784,274)	0.00	0.00
Revenue Backed					
AS10	Oral Health Program		(253,987)	0.00	0.00
			(253,987)	0.00	0.00
Revenue Reduction					
DS01	Vector/Nuisance Control		(51,681)	0.00	0.00
DS03	Food Protection		(164,401)	0.00	0.00
DS14	Access and Outreach		(24,474)	0.00	0.00
			(240,556)	0.00	0.00
Technical Adjustment					
CR41	Non Represented COLA Contra		(93,264)	0.00	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Public Health and Emergency Medical Services GF Transfers 0010/0696

Code/Item #	Description	0696	Expenditure	FTEs*	TLPs
CR42	Non Represented Merit Contra		(33,435)	0.00	0.00
CR43	Represented Labor Strategy Contra		(56,256)	0.00	0.00
DS28	Technical Adjustment		20,000	0.00	0.00
DS30	Additional Reduction		(115,780)	0.00	0.00
TA01	MMRF Reserves to Fund PH MMRF Central Rate Increase		218,052	0.00	0.00
TA11	Technical Adjustment		152,486	0.00	0.00
			91,803	0.00	0.00
The Council Changes					
CC01	Reduce General Fund Support for EMS		(187,500)	0.00	0.00
CC02	Eliminate PH Transfer for OIRM Integration Project		(124,118)	0.00	0.00
CC03	Reduce PH Transfer for Children's Health Initiative		(250,000)	0.00	0.00
CC04	Eliminate PH Transfer for Vacant Positions		(938,678)	0.00	0.00
CC05	Restore Northshore Public Health Center - Full Year		920,181	0.00	0.00
CC06	Restore Best Beginnings/NFP - Full Year		293,472	0.00	0.00
CC07	Restore Safe Communities - Full Year		278,109	0.00	0.00
CC08	TB Control		300,000	0.00	0.00
CC09	STD Control - Full Year		184,797	0.00	0.00
CC10	Chronic Disease & Injury Prevention - Full Year		30,000	0.00	0.00
CC11	Eliminate GF Support for Living Environment Program		(71,389)	0.00	0.00
CC12	Transfer of Veterinarian for Zoonotic Disease Control At KCACC		50,547	0.00	0.00
CC13	Transfer of Long-Standing Veterinarian Position to Public Health		101,094	0.00	0.00
CC14	Restore Renton Family Planning for 9 Months		300,000	0.00	0.00
CC15	Reverse Restoration of Best Beginnings/NFP		(293,472)	0.00	0.00
CC16	Reduce Restoration of TB Control		(50,000)	0.00	0.00
CC17	Restore Specialized Immunization Team to Full Year		57,144	0.00	0.00
CC18	Reverse Reduction in Transfer for Vacant Positions - Error In Number		938,678	0.00	0.00
CC19	Reconciliation Reduction in Transfer to Vacant Positions, inc. Benefits		(977,383)	0.00	0.00
CC20	Partial Restoration of Reduction in Transfer for Vacant Positions		(499,824)	0.00	0.00
CC21	Support Public Health Expenditure Restrictions		25,000	0.00	0.00
CC22	Add Correct Amount for .50 Vet from KCACC		9,547	0.00	0.00
CC23	Add Correct Amount for 1.00 Vet from KCACC		19,093	0.00	0.00
CC24	Restore Children Health Initiative		175,000	0.00	0.00
CC25	Balance to Council Adopted		999,648	0.00	0.00
CC41	Council Removal of Non Represented COLA Contra		93,264	0.00	0.00
CC42	Council Removal of Non Represented Merit Contra		33,435	0.00	0.00
CC43	Council Removal of Represented Labor Strategy Contra		56,256	0.00	0.00
CC44	Reduce COLA from 5.5% to 4.88%		7,681	0.00	0.00
CC45	Furlough Savings		(489,143)	0.00	0.00
			991,439	0.00	0.00
2009 Adopted Budget			28,020,019	0.00	0.00

Proviso(s):

ER1 EXPENDITURE RESTRICTION:

Of this appropriation, the following amounts shall be transferred to the public health fund only for the purposes of maintaining the following services in the second half of 2009: \$278,109 for Safe Communities funded through the children and families commission; \$184,797 for sexually transmitted disease control; \$30,000 for chronic disease and injury prevention; and \$57,144 for immunizations. Further, of this appropriation, at least \$10 million shall be used solely to operate the county's ten current public health centers in 2009.

ER2 EXPENDITURE RESTRICTION:

Of this appropriation, \$250,000 shall be transferred to the public health fund only for additional tuberculosis control activities.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Public Health and Emergency Medical Services General Fund Transfers

The 2009 Executive Proposed Budget includes General Fund Transfers to the Public Health and Emergency Medical Services funds. Total General Fund transfer proposed in 2009 is \$27 million, a reduction of \$1.1 million from the 2008 Adopted Budget. This includes \$2.3 million in one-time General Funds to support lifeboat items. If a new funding tool is not identified, these programs will be eliminated July 1, 2008. See the individual agency budget pages for detailed expenditure changes.

Additionally, in keeping with the County Executive's lifeboat strategy, the programs listed below will be reduced or eliminated effective July 1, 2009 if the State Legislature fails to provide King County with options to address the structural imbalance in the General Fund.

- Medical Examiner
- Close White Center FP Clinic
- TB program
- Zoonotics
- Reduce Communicable Disease Investigations
- South KC Site Consolidation
- Close child Care Health Program
- Northshore Closure
- STD Program
- Chronic Disease and Injury Prevention
- Family Planning – North and Columbia
- Public Health Lab
- Children With Special Healthcare Needs
- Community Partnership Program
- EMS Transfer
- Dental Sealant
- Drinking Water

The impacts of these changes are described in the agency detail pages.

C O U N C I L A D O P T E D B U D G E T

EMS – (\$187,500).

Eliminate PH Transfer for ORIM Integration Project – (\$124,118).

Reduce PH Transfer for Children's Health Initiative – (\$75,000).

Eliminate PH Transfer for Vacant Positions – (\$477,559).

Restore Safe Communities - \$278,109.

Reverse Northshore Clinic Closure – \$920,181.

TB Control - \$250,000.

Eliminate GF Support for Living Environment Program – (\$71,389).

HEALTH & HUMAN SERVICES PROGRAM PLAN

Reverse Sexually Transmitted Disease (STD) Protection Program General Fund Reduction and Program Adjustments - \$184,797.

Reverse Chronic Disease Program – \$30,000.

Transfer of Veterinarian for Zoonotic Disease Control at KCACC - \$60,094.

Transfer of Long-Standing Veterinarian Position to Public Health - \$120,187.

Restore Renton Family Planning for 9 months - \$300,000.

Support Public Health Expenditure Restrictions - \$25,000.

Immunizations Full Year Reduction – \$57,144.

Labor Strategy Changes – (\$306,188). Various labor strategies were proposed by the Executive in the 2009 Proposed Budget. In working with labor to find ways to achieve these savings targets, the Executive successfully negotiated with the county's labor unions a 10-day furlough program for most county employees for 2009. Countywide, this strategy will save the General Fund \$8.5 million and the non-General Funds \$14.3 million. For this agency's budget, these changes represent a net adjustment of \$306,188 from savings assumed for the labor strategies in the 2009 proposed budget.

COLA Decrease – \$7,681. After submission of the Executive Proposed Budget, the final Consumer Price Index (CPI) information becomes available. The September-to-September CPI percentage change is the figure historically utilized by the county, as defined in the county's labor agreements, to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 5.5% to 4.88%. For this agency's budget, this represents a reduction of \$7,681 in the 2009 budget.

See agency operating pages for the details of these changes.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Health and Human Service Program Area

	2007 Adopted		2008 Adopted		2009 Adopted	
	Expenditures	FTEs	Expenditures	FTEs	Expenditures	FTEs
Community and Human Service						
COMMUNITY SERVICES DIVISION	14,060,990	25.00	13,901,026	24.00	15,682,098	19.50
VETERANS RELIEF	2,708,363	7.00	2,598,649	8.00	2,577,648	8.00
COMMUNITY & HUMAN SERVICES ADMIN	2,195,699	13.00	2,539,390	16.00	2,284,377	15.00
DEVELOPMENTAL DISABILITY	23,374,689	18.75	26,185,078	17.75	27,141,997	16.75
MENTAL HEALTH	132,997,594	81.25	153,295,705	89.25	164,570,449	95.25
MENTAL HEALTH & DRUG DEPENDENCY			22,211,605	10.00	49,696,574	22.40
VETERANS AND FAMILY LEVY	12,655,111	11.50	8,356,441	12.00	9,231,515	12.00
HUMAN SERVICES LEVY	13,585,550	4.50	8,186,768	4.50	10,379,545	4.50
ALCOHOLISM/SUBSTANCE ABUSE	23,142,626	37.65	24,814,628	40.65	32,277,210	41.80
WORK TRAINING PROGRAM	6,763,670	49.58	6,520,040	40.28	6,302,458	40.78
DISLOCATED WKR PROG ADMIN	5,623,645	35.00	4,088,673	28.00	3,020,399	17.00
FED HOUSING & COMM DEV	18,740,186	32.75	18,482,000	34.25	19,228,871	36.50
	255,848,123	315.98	291,180,003	324.68	342,393,141	329.48
Public Health						
EMERGENCY MEDICAL SERVICE	43,704,092	108.12	62,374,958	117.87	68,379,512	121.37
LOCAL HAZARDOUS WASTE	12,914,505	-	14,074,294	-	13,917,630	-
MEDICAL EXAMINER	3,958,420	26.00	4,517,341	29.50	4,508,135	29.50
PUBLIC HEALTH	180,792,290	1,190.73	188,265,459	1,285.83	187,241,092	1,255.06
	241,369,307	1,324.85	269,232,052	1,433.20	274,046,369	1,405.93
Grants and Board of Health Support						
HEALTH & HUMAN SERVICE GRANTS	32,542	6.00	(1,725)	-	-	-
	32,542	6.00	(1,725)	-	-	-
Total Health and Human Services						
	497,249,972	1,646.83	560,410,330	1,757.88	616,439,510	1,735.41

Public Defense division of DCHS and Jail Health Services division of DPH are reported in the Law, Safety and Justice program plan area.